Child Abuse Prevention and Permanency Plan for Circuit 11: July 2010 through June 2015

Counties Served: Miami-Dade

Circuit Conveners for the Local Planning Team:

Printed/Typed Name	Signature	Date
Gilda Ferradaz	Gilda P Ferradaz	5/25/10
Miranda W. Sampath	M Sampath	5/25/2010

Circuit Administrator:

Printed/Typed Name	Signature	Date
Gilda Ferradaz	Gilda P Ferradaz	5/25/10

Regional Director

Printed/Typed Name	Signature	Date
Jacqui Colyer	Jacqui Colyer	5-25-10

Together we can ensure that Florida's children are raised in healthy, safe, stable and nurturing family environments.

Circuit 11 – Florida Child Abuse Prevention and Permanency Plan: July 2010 – June 2015

Draft 2 – April 28, 2010

Part 1 – INTRODUCTION TO THE PLAN

I. CIRCUIT TRANSMITTAL INFORMATION

1. Circuit 11, Miami-Dade County
2. Local planning team convener and Circuit Administrator:

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4. Circuit Administrator:

Gilda Ferradaz	_____	_____
Printed Name	*Signature*	*Date*

II PROCESS USED TO DEVELOP THE PLAN AND PLAN UPDATE

A. Who led the planning effort?

The Southern Region combined planning the efforts for Circuits 11 with Gilda Ferradaz and Miranda Sampath, co-conveners, leading the process.

B. Description of the Region and the Circuits in the Region

SOUTHERN REGION

The Department of Children and Families (DCF)-Southern Region is comprised of Circuits 11 and 16, encompassing Miami-Dade and Monroe counties. We serve the southernmost geographical area in the State of Florida, stretching approximately 200 miles from the southern tip of the United States (Key West) to the Broward County line.

The Southern Region directly touches the lives of about 20 percent of the estimated 2.5 million members of our community. We respond to approximately 1,200 allegations of child abuse every month and infuse approximately $400 million in federal entitlements such as Food Stamps and Temporary Assistance for Needy Families, not including Medicaid.

Our customers include more than 300,000 clients receiving Food Stamp assistance, as well as victims of elderly abuse. In addition, the Southern Region oversees the care of more than 4000 children victimized by abuse, abandonment and/or neglect and licenses approximately 800 foster homes, as well as other residential facilities and early care and education centers.

The Substance Abuse and Mental Health Program is dedicated to the development of a comprehensive system of prevention, emergency/detoxification, and treatment services. The Department also funds programs for refugees and the homeless.

Miami-Dade County – Circuit 11

Circuit 11 is comprised solely of Miami-Dade County, with Broward County to the North, Collier County to the West and our partner county in the Southern Region, Monroe County, to the South. The U.S. Census Bureau estimates the 2008 population of Miami-Dade County to be 2,398,245, making it the Florida County with the largest population. Miami-Dade County has a land area of 1,946.09 square miles.

C. Membership of the Planning Team

The Department of Children and Families identified representatives from providers of services located in Circuit 11, local government agencies, and local organizations focused on child maltreatment prevention, in addition to local agencies working with adoption. The planning process for Circuits 11 began with an organizational meeting held on September 18, 2009. The purpose of this meeting was to familiarize the membership of the Local Planning Teams with the process and to determine how to proceed. A

determination was made to proceed by forming 3 sub-groups to address prevention and adoption related issues. Circuit 11 consisted of 3 work groups; Child Maltreatment, Promoting Adoptions and Supporting Adoptions.

D. Overview of the Meetings Held

The planning process for Circuits 11 and 16 began with an organizational meeting held on September 18, 2009. The purpose of this meeting was to familiarize the membership of the Local Planning Teams with the process and to determine how to proceed. Circuit 16 Local Planning team members attended via VTC and conference call. A determination was made to proceed by forming three sub-groups to address child maltreatment, promoting adoptions and supporting adoptions. Thus, these three work groups occurred simultaneously in Circuit 11 as well as Circuit 16. Therefore, a total of 6 workgroups were organized to meet the objectives of this plan.

Sub-committee meetings were held by the planning groups for Circuits 11 and 16, both jointly via teleconference and individually. These meetings of the Local Planning Team and sub-groups took place on the following dates:

- September 18, 2009 (Circuits 11 and 16) Full Planning Team Meeting
    - In person and via VTC & conference call
    - Circuit 11 – Child Maltreatment Work Group

- September 18, 2009 (Circuit 11) Local Planning Team Meeting
    - Circuit 11 – Child Maltreatment Work Group

- October 12, 2009 (Circuit 11) Local Planning Team Meeting
    - Circuit 11 – Child Maltreatment Work Group

- October 19, 2009 (Circuit 11) Local Planning Team Meeting
    - Circuit 11 – Child Maltreatment Work Group

- October 30, 2009 (Circuit 11) Local Planning Team Meeting
    - Circuit 11 – Child Maltreatment Work Group

- November 3, 2009 (Circuit 16) Local Planning Team Meeting via in-person and conference call
    - Circuit 11 – Child Maltreatment Work Group

- November 10, 2009 (Circuit 16) Local Planning Team Meeting via in-person and conference call
    - Circuit 11 – Child Maltreatment Work Group

- November 17, 2009 (Circuit 16) Local Planning Team Meeting via in person and conference call
    - Circuit 11 – Child Maltreatment Work Group

- November 24, 2009 (Circuit 16) Local Planning Team Meeting via in-person and conference call

- Circuit 11- Child Maltreatment Work Group

- December 10, 2009 (Circuit 11) Local Planning Team Meeting
  - Circuit 11 – Child Maltreatment Work Group

- December 14, 2010 (Circuit 11) Local Planning Team
  - Circuit 11 – Promoting Adoptions Work Group

- December 27, 2009 (Circuit 11) Local Planning Team
  - Circuit 11 – Promoting Adoptions Work Group
  - Circuit 11 – Supporting Adoptions Work Group

- January 4, 2010 (Circuit 11) Local Planning Team
  - Circuit 11 – Promoting Adoptions Work Group
  - Circuit 11 – Supporting Adoptions Work Group

- January 5, 2010 (Circuit 11) Local Planning Team
  - Circuit 11 – Promoting Adoptions Work Group
  - Circuit 11 – Supporting Adoptions Work Group

- January 8, 2010 (Circuit 11) Local Planning Team
  - Circuit 11 – Promoting Adoptions Work Group
  - Circuit 11 – Supporting Adoptions Work Group

- January 25, 2010 (Circuit 11) Local Planning Team
  - Circuit 11 – Promoting Adoptions Work Group
  - Circuit 11 – Supporting Adoptions Work Group

- January 13, 2010 (Circuit 11) Local Planning Team
  - Circuit 11 – Promoting Adoptions Work Group
  - Circuit 11 – Supporting Adoptions Work Group

- January 14, 2010 (Circuit 11) Local Planning Team
  - Circuit 11 – Promoting Adoptions Work Group
  - Circuit 11 – Supporting Adoptions Work Group

- February 09, 2010 (Circuit 11) Local Planning Team Meeting
  - Circuit 11 – Child Maltreatment Work Group

- March 05, 2010 (Circuit 11) Local Planning Team Meeting
  - Circuit 11 – Child Maltreatment Work Group

- March 09, 2010 (Circuit 11) Local Planning Team Meeting
  - Circuit 11 – Child Maltreatment Work Group

- March 23, 2010 (Circuit 11) Local Planning Team Meeting
  - Circuit 11 – Child Maltreatment Work Group

- April 04, 2010 (Circuit 11) Local Planning Team Meeting
    - Circuit 11 – Child Maltreatment Work Group

- April 13, 2010 (Circuit 11) Local Planning Team Meeting
    - Circuit 11 – Child Maltreatment Work Group

- April 14, 2010 (Circuit 11) Local Planning Team Meeting
    - Circuit 11 – Child Maltreatment Work Group
    - Circuit 11 – Promoting Adoptions Work Group
    - Circuit 11 – Supporting Adoptions Work Group

- April 19, 2010 (Circuit 11) Local Planning Team Meeting
    - Circuit 11 – Child Maltreatment Work Group

- April 20, 2010 (Circuit 11) Local Planning Team Meeting
    - Circuit 11 – Child Maltreatment Work Group

- April 26, 2010 (Circuit 11) Local Planning Team Meeting
    - Circuit 16 – Supporting Adoptions Work Group

- April 27, 2010 (Circuit 11) Local Planning Team Meeting
    - Circuit 16 – Child Maltreatment Work Group
    - Circuit 16 – Promoting Adoptions Work Group

- April 28, 2010 (Circuit 11) Local Planning Team Meeting
    - Circuit 11 – Child Maltreatment Work Group

- May 10, 2010 (Circuit 11) Local Planning Team Meeting
    - Circuit 11 – Child Maltreatment Work Group

- May 11, 2010 (Circuit 11) Local Planning Team Meeting
    - Circuit 11 – Child Maltreatment Work Group

- May 17, 2010 (Circuit 11) Local Planning Team Meeting
    - Circuit 11 – Child Maltreatment Work Group

In addition to scheduled meetings, communication of the Circuit 11 components of the plan were maintained via several phone conferences and emails during the duration of the planning process, this also included unscheduled periodic in-person meetings. Due to the nature of the Circuit 11 workgroups, on many occasion, representatives of the work groups attended various unrelated meetings at DCF. At these times, they took the opportunity to address any questions or concerns they had with establishing of the Circuit 11 portion of the plan.

E. Overview of the Plan Development Process

The meetings above took place in variety of locations. Some of the meetings occurred at DCF locations both in the Rhode Building in Miami and within provider agencies. The collaboration of all 3 workgroups meeting dates were determined through a process of notifying participants via email to find best times and dates for maximum participation.

Discussion took place regarding possible root causes of performance deficits and addressed countermeasures to address these deficits. Additionally, the Local Planning Team identified and discussed gaps in our system of care and made recommendations regarding actions to address these gaps. These performance deficits, team concerns identified during discussions relating to prevention and adoptions, gaps in our system of care, and the team's recommendations for countermeasures to address them were combined into an action plan to supplement the Circuits' existing prevention and adoptions efforts. The conveners will be responsible for monitoring and ensuring the implementation of this plan in Circuit 11.

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PART 2 – PLAN FOR THE PREVENTION OF ABUSE, ABANDONMENT, AND NEGLECT OF CHILDREN

The following includes highlights from *"Putting the Pieces Together for Our Children"*- A Child Well Being Report of community indicators in Miami-Dade County prepared by The Children's Trust in 2008, and highlights from the Condition of Children in Miami-Dade County**,** Children and Family Budget Resource Allocation Report FY 2005-2006. In addition this plan includes data captured from community providers, the Department of Children and Families as well as data from the US Census Bureau and the Governor, Charlie Christ's Office of The Child Abuse Prevention and Permanency Advisory Council.

INTRODUCTION

In order to provide a plan for the prevention of abuse, abandonment, and neglect of children, it is first necessary to provide a thorough overview of Miami-Dade County. Miami-Dade County is unlike any other county in Florida. Miami-Dade is rich with diversity, opportunity, prosperity and culture. In contrast the opposite end of the spectrum includes the highest levels of poverty, homelessness and undocumented immigrants. The challenge remains to reach families that are fearful of reaching out for services, however are in great need of services due to circumstances of poverty, a lack of education and cultural barriers.

Ethnicity

Circuit 11 has an ethnically diverse population. The U.S. Census Bureau reports that in the year 2000, 50% of the population of Miami-Dade County were foreign born and that 67% of the population speak a language other than English in their homes. This 2008 population estimate lists 77% of the population as white (white non-Hispanic is 18%) and 20.2 % as black. Persons reporting themselves to be Hispanic or Latino in origin make up 62% of our population. Consideration of language and other factors related to our highly diverse, multi-cultural, multi-ethnic community are critical for effective delivery of education and social services.

Total Number of Births	Number of Non-White Births	Number of Hispanic Births
34,286	9,132	21,332

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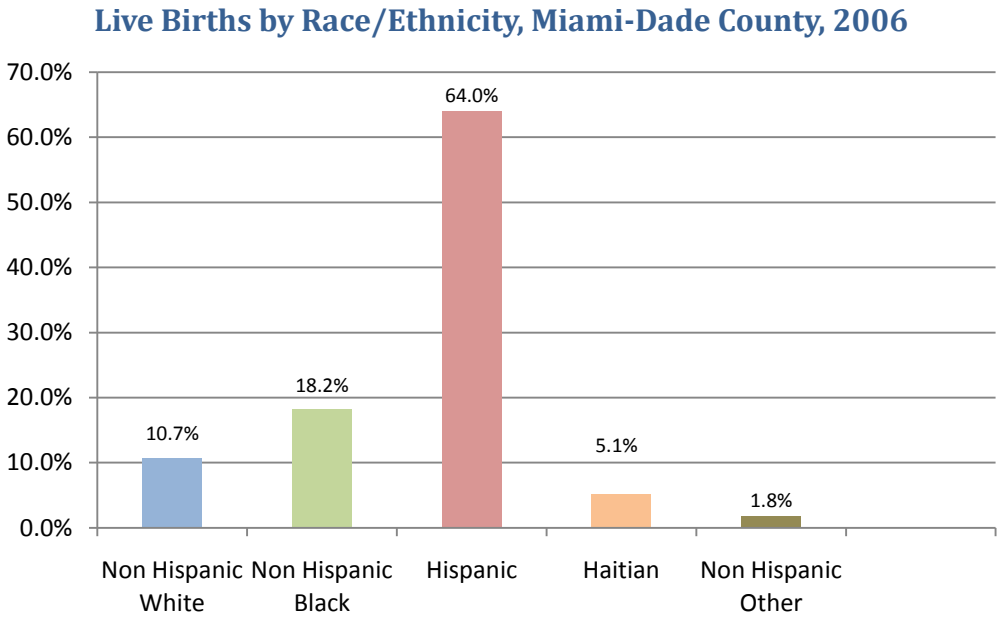

Ethnicity of Children with Single Parents

Next, taking a look at the family structure from the perspective of children in Miami-Dade County, the most dramatic disparity is observed among Black children. While Blacks make up about 21% of all families with children, they are greatly underrepresented among children living in married couple families at 13%, and greatly overrepresented in female headed families at 36%.

2007 Child Population by Race

	OTHER	TOTAL	WHITE	BLACK
Total Population of Children	2,462,292	1,864,281	542,577	55,434
Number of Children Under Age 18	598,391	420,654	161,572	16,165
Age 0-4	167,207	116,407	46,172	4,628

Among children living in male-headed families, Black children represent 25%. Looking at Hispanic children who account for 66% of all children, they represent 66% of male-headed families and are underrepresented among children living in female headed families at 55%.

Hispanic children account for 72% of children living in married-couple families in Miami-Dade. White children, who make up just 13% of children in the County, account for 15% of the children living in married-couple families and are underrepresented in

both single-parent male-headed and female headed families at 9% each in those families' types.

Miami-Dade Dissolutions of Marriage with Minor Children 2007	4,810
Miami-Dade Minimum Number of Children Affected 2007	7,520

Poverty Rates

Poverty is a critical issue for consideration when planning for social services in much of Circuit 11. The City of Miami has one of the highest poverty rates and one of the lowest median incomes among large US cities, according to the Census Bureau's American Community Survey of 2007. The survey places Miami's poverty rate at 26.9%, well above the state average of 12.6%, Miami-Dade County's 16.4% and the national average of 13.3%.

Poverty and Household Income

Miami ranked in the bottom five of cities of more than 250,000 people with the highest poverty rates, joining Detroit, Buffalo, NY, Cincinnati and Cleveland. The census data shows that 94,530 of the city of Miami's 351,000 residents or 27% are living below poverty level. The city's median household income of $27,088, also ranked in the bottom four in the nation. That's well below the national average of $48,451 and the state's $45,495.

Poverty Rates Among Children

Further, according to the US Census 16.4% of Miami-Dade County's population were classified living under the poverty level approximately 401,747 residents, 20% are under age 18 in poverty, approximately 121,821children total, and of those children ages 5-17, or approximately 79,479 children fall into this category.

Miami-Dade – Circuit 11 *Poverty-2007*

All Ages in Poverty	16.5%
Children Under 18 in Poverty	21.2%
Children Ages 5-17 in Poverty	20.4

Poverty Rates, Family Types with Race

In addition the 2007 Census data reveals wide disparity among different family types. Female-headed families accounted for 25% of all families but made up half, 50% of families below poverty during 2006/2007. Poverty varies among different family types according to race and ethnicity. Among White Non-Hispanic families, 52% living below poverty were married-couple families and 39% were single-parent female-headed families.

Poverty and the Working Poor

The Alliance for Human Services Social Services Master Plan (SSMP) describes Miami-Dade County as having an unusually high percentage of low wage jobs due to our tourist

and service related economy. The SSMP describes our population living below the poverty line as the "working poor". Working poor is a term used to describe individuals and families who maintain regular employment but remain in relative poverty due to low levels of pay and dependent expenses. The working poor are often distinguished from paupers, poor who are supported by government aid or charity.

The 2009 Poverty Guidelines for the Miami-Dade County from the U.S Department of Health and Human Services	
Persons in family	**Poverty guideline**
1	$10,830
2	14,570
3	18,310
4	22,050
5	25,790
6	29,530
7	33,270
8	37,010
For families with more than 8 persons, add $3,740 for each additional person.	

According to surveys conducted by the American Chamber of Commerce Researchers Association during the 4th quarter of 2006, Miami's cost of living index was 113.8 (average city is 100.0). This cost of living index reflects the cost of housing, transportation and various consumer items, however, does not include taxes. The average rental in Miami during the 4th quarter of 2006 for a 2 bedroom apartment (950 sq .ft.) was $1,126.

Poverty and Affordable Housing Needs

"Cost-burdened" households pay more than 30% of income for rent or mortgage costs. In 2008, 336355 Miami-Dade County households (41%) pay more than 30% of income for housing. By comparison, 29% of households statewide are cost-burdened.

160,390 households in Miami-Dade County (20%) pay more than 50% of income for housing. According to financial guidelines to be qualified for a mortgage, housing cannot cost more than 28% of the household income. Thus the working poor individuals fall into the category of being over burden just with cost of housing in Miami-Dade County.

Households by Cost Burden, Miami-Dade County, 2008

	Amount of Income Paid for Housing		
	0-30%	30-50%	50% or more
Total	486,083	175,965	160,390

Undocumented Immigrants

The SSMP also identifies immigrants in undocumented status or immigrants in mixed-status families as facing significant barriers to social and economic integration in Circuit 11. These individuals face barriers in accessing health care, public services, and in gaining stable employment. Numerous immigrants, even those eligible for certain services and programs, will not access services for fear of exposing their immigration status.

Population Projections

The Florida Legislature's Office of Economic and Demographic Research (EDR) estimate that the population of Circuit 11 will increase to approximately 2.6 million by the year 2011 with an estimated child population of 580,000. Diversity, immigration, and poverty are forecast to continue to be factors to be considered when planning for social service delivery.

According to a 2008 report by the Healthy Start Coalition of Miami-Dade the most recent data released by the Florida Department of Health, fewer infants are being born preterm (before 37 weeks) in Miami-Dade County and a higher percentage are born at healthy weights (greater than or equal to 2500g). Additional good news is that fewer young teens, 14 and under, are giving birth and overall the birth rate to teens (up to age 19 years) has been decreasing steadily over the past ten years and at 36.0 is considerably lower than the overall State rate of 43.5.

Unfortunately, fewer women are accessing prenatal care during the first trimester, there are more births to unwed mothers, and repeat births to teens have increased. Also of concern is that women and infants in certain zip codes, specifically Black/African-American women and infants, have very different outcomes than women in Miami-Dade County as a whole.

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Birth Outcomes Data: Progress Snapshot

Positive Changes in Outcomes	Negative Changes in Outcomes
Number of Teen Births (ages 14 and under) Rate of Low Birth weight Babies Preterm Birth Rate (less than 37 weeks) Maternal Mortality	Teen Birth Rate (ages 15-19) Percentage of Repeat Teen Births Percentage of Births to Unwed Mothers Prenatal Care in the 1st Trimester Infant Death Rate Fetal Death Rate

Teen Births

Prenatal Care Access

Access to prenatal care or lack thereof has long been touted as one of the primary risk factors for poor birth outcomes. In the recent past the benefits of prenatal care have been the topic of much discussion, as researchers and planners have examined not just the number of prenatal care visits but their content. A combination of these two measures comprise indices which now measure adequacy of prenatal care and provide us with a better landscape of the quality versus quantity of prenatal care.

The rate of women receiving prenatal care in the first trimester in Miami-Dade County has been declining steadily over the past 5 years and is at an all time low in 10 years, 82.8%. However, this rate is higher than the overall average across the state. Again, certain geographic areas are not faring as well as the County as a whole. For example, in Opa Locka (33054), twice as many women do not receive adequate prenatal care as in the County (8.7%) and in general non-Hispanic Black and Haitian women are less likely than whites to enter prenatal care early.

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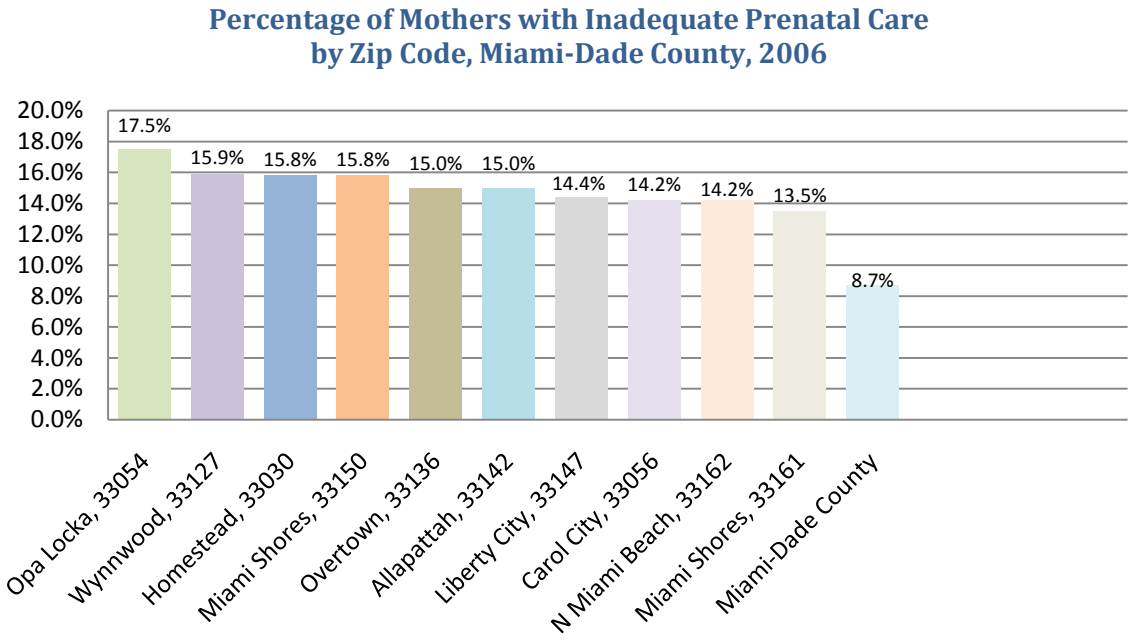

Fetal & Infant Deaths

Infant mortality, a key indicator of the overall health of a community, has been increasing over the past 3 years, from a ten year low of 5.2 in 1999 to a high of 6.5 in 2006 during that same time period. In comparison to the State, Miami continues to maintain an infant mortality rate lower than that of Florida's infant death rate which has remained largely unchanged for the last decade. Fetal deaths in Miami-Dade County have decreased to 8.2 in 2006 from 8.3 in 2005. The current rate is the lowest in a ten year period, but unfortunately remains higher than the fetal death rate for the State.

Disparities

Many of the outcomes and risk factors presented in this document disproportionately affect certain racial and ethnic groups, namely Non-Hispanic Blacks/African-Americans. For almost every indicator examined, Black/African-American women and infants have worse health outcomes than Whites. The disparities between White and Non-White groups in infant death, low birth weight and risk factor prevalence are wide and, in many cases, are growing. Although infant mortality rates are on the rise among both racial groups, the increase over the past decade is greater among Non-Hispanic Blacks/African-Americans. Furthermore, the proportional discrepancy or "gap" between Non-Hispanic Blacks and Whites remains largely unchanged.

The rate of maternal mortality among Non-Hispanic Blacks/African-Americans is at least 4 to 6 times higher than among White women. Non-Hispanic Black/African-American women continue to be three to four times more likely than White women to die of complications during pregnancy or within a year postpartum.

It is noteworthy to point out that most of the neighborhoods and zip codes areas with the highest rates of negative outcomes or risk factors are primarily populated by Non-Hispanic Black/African-American families.

Although disparities are not the focus of this document, it is necessary to emphasize the disparities that have historically existed and the lack of progress made nationally, statewide and locally to reduce and eliminate the gap. Social inequalities in areas such as poverty, discrimination, and lack of education among others, are important risk factors for poor birth outcomes and poor infant health. We can no longer ignore these data or these disparities.

Although conversations about race and comparisons between racial groups are sensitive and can be contentious, they are critical to this plan. It is difficult to ignore the differences in risk factors and outcomes that exist and how wide that gap is in many areas. This data is a part of our decision making process for our strategies and it is a contributing factor to the Circuit 11 provider community targeting the Hispanic population in the Florida Child Abuse Prevention and Permanency Plan 2010-2015.

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I. STATUS OF CHILD MALTREATMENT

Status of child maltreatment (including the documentation of the magnitude of the problems of child abuse, including sexual abuse, physical abuse, and emotional abuse, as well as child abuse, abandonment, and neglect in the geographical area) §39.001(8)(b)6.a

Low Reports of Child Abuse Despite Risk Factors

An important factor to take into consideration when planning for prevention and other services to families in Circuit 11 is that although we have the highest rate in Florida of children living in poverty, rates of incidences of Domestic Violence and Substance Abuse are at or above the statewide averages, and many of the other risk factors such as deficits in health care, housing, employment, transportation which are common in large urban communities, we have the lowest per capita rate of child abuse reporting. It is suspected that characteristics of our unique and diverse demographics create a situation in which although the need for assistance exists, our families are hesitant to seek help from government agencies.

1. Child maltreatment counts for State Fiscal Year (SFY) 2007-2008
2. Child population counts for SFY 2007-2008

2007-2008 MALTREATMENT RATE PER 1,000 CHILDREN IN THE GENERAL POPULATION

	County	Population 2008				2007-2008 Victims by Most Serious Finding				Maltreatment Rate
Circuit		Black	Other	White	Total	No Indication	Some Indication	Verified	Total	
11	MIAMI-DADE	161156	16314	420892	598362	9,164	4,502	2,969	16,635	4.96
	Statewide	933835	159637	3092632	4186104	123828	72445	47306	243579	11.30

County of Child Victims is based on the county of intake at the time the call is accepted at investigation. This is the county which the child(ren) are located at the time of the call. Child Population data comes from the Florida Legislature, Office of Economic and Demographic Research. The data are estimates of child population. 2007-2008 Maltreatment rates are calculated by dividing the child population of by the number of children with a verified finding of abuse or neglect and multiplying the result by 1,000. *Circuit 11 has the lowest Maltreatment rate in the state.*

Alleged and Substantiated Victims by State Fiscal Year Miami-Dade-Circuit 11

State FY	Unduplicated Alleged Victims	Unduplicated Substantiated Victims
2003-2004	17,438	8,724
2004-2005	16,817	7,859
2005-2006	16,959	7,829
2006-2007	16,623	7,629

3. Child maltreatment counts for SFY 2008-2009 *[***State Plan Goal***]*
4. Child population counts for SFY 2008-2009
5. Unduplicated counts of victims by no indication, by some indication and by verified abuse (most serious finding on any report for the child)

2008-2009 MALTREATMENT RATE PER 1,000 CHILDREN IN THE GENERAL POPULATION

		Population 2009				2008-2009 Victims by Most Serious Finding				Maltreatment Rate
Circuit	County	Black	Other	White	Total	No Indication	Some Indication	Verified	Total	
11	MIAMI-DADE	160562	16446	421727	598735	7,099	3,525	2,367	12,991	4.74
	Statewide	936421	161638	3099228	4197287	95343	55390	38757	189490	11.08

County of Child Victims is based on the county of intake at the time the call is accepted at investigation. This is the county which the child(ren) are located at the time of the call. Child Population data comes from the Florida Legislature, Office of Economic and Demographic Research. The data are estimates of child population. 2008-2009 Maltreatment rates are adjusted figures based on calls and findings July 2008 - April 2009. This is because all investigations for reports received in May and June '09 have not been closed as of the running of this data. Methodology multiplies the number of verified findings by 12 and then divides by 10 (the number of months of data included) to estimate the annual number of verified findings. The resulting number is divided by the population and multipled by 1000 for the maltreatment rate per 1,000.

6. Counts of children with most serious finding of verified abuse by age.

UNDUPLICATED COUNT OF VICTIMS WITH VERIFIED AS THE MOST SERIOUS FINDING BY INTAKE COUNTY AND AGE RECEIVED JUNE 1, 2008, THROUGH MAY 31, 2009

County	0	1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18+	Unknown	Total
Miami-Dade	421	258	214	194	163	168	151	147	154	107	95	116	99	99	114	99	100	69	0	6	2,774
Totals	**421**	**258**	**214**	**194**	**163**	**168**	**151**	**147**	**154**	**107**	**95**	**116**	**99**	**99**	**114**	**99**	**100**	**69**	**0**	**6**	**2,774**

County of Child Victims is based on the county of intake at the time the call is accepted at investigation. This is the county which the child(ren) are located at the time of the call.

I. STATUS OF CHILD MALTREATMENT Continued…

7. Counts by the array of allegations of abuse.

ALLEGED MALTREATMENT COUNTS FOR THE 12 MONTH PERIOD JUNE 2008 - MAY 2009

Maltreatment	Jun-08	Jul-08	Aug-08	Sep-08	Oct-08	Nov-08	Dec-08	Jan-09	Feb-09	Mar-09	Apr-09	May-09	Total
Abandonment	5	6	3	11	10	8	3	6	6	2	11	5	76
Asphyxiation	7	12	13	13	9	6	5	9	9	8	4	14	109
Bizarre Punishment	22	6	11	14	12	11	4	12	5	6	9	8	120
Bone Fracture	8	8	5	6	5	8	9	3	5	9	5	7	78
Burns	14	7	12	9	8	13	3	7	8	10	11	10	112
Death	1	6	7	8	5	3	2	4	4	2	6	3	51
Environmental Hazards	256	227	245	188	210	183	166	196	156	150	217	171	2365
Failure to Protect	7	16	6	11	10	17	16	14	21	19	18	23	178
Failure to Thrive	0	0	0	0	0	1	0	2	0	0	1	1	5
Family Violence Threatens Child	402	447	398	472	435	446	456	401	452	459	448	417	5233
Inadequate Supervision	350	316	348	332	367	287	249	276	275	281	338	285	3704
Internal Injuries	1	2	0	0	3	2	2	0	1	0	0	2	13
Malnutrition/Dehydration	0	1	2	1	1	0	0	1	0	0	2	1	9
Medical Neglect	45	36	37	52	53	36	37	44	42	44	56	48	530
Mental Injury	60	76	58	87	62	63	59	48	45	53	62	39	712
Physical Injury	184	207	208	254	295	237	226	257	244	308	303	287	3010
Sexual Abuse	80	83	68	92	85	74	72	93	77	86	82	82	974
Substance Misuse	304	394	354	370	402	317	356	359	313	334	334	290	4127
Threatened Harm	365	403	335	383	365	292	314	327	313	357	327	349	4130

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I. STATUS OF CHILD MALTREATMENT Continued…

8. Counts by the array of allegations of abuse that were verified

COUNTS OF MALTREATMENTS AND VERIFIED FINDINGS

			Maltreatment																				
Circuit	County	Data	Abandonment	Asphyxiation	Bizarre Punishment	Bone Fracture	Burns	Death	Environmental Hazards	Failure to Protect	Failure to Thrive	Family Violence Threatens Child	Inadequate Supervision	Internal Injuries	Malnutrition/Dehydration	Medical Neglect	Mental Injury	Physical Injury	Sexual Abuse	Substance Misuse	Threatened Harm	**Grand Total**
11	Miami-Dade	Total Allegations	76	109	120	78	112	51	2365	178	5	5233	3704	13	9	530	712	3010	974	4127	4130	**25536**
11	Miami-Dade	Total Verified	0	4	6	17	11	16	125	36	0	1199	353	6	0	53	33	362	159	651	394	**3425**
11	Miami-Dade	Percent Verified	0.00%	3.67%	5.00%	21.79%	9.82%	31.37%	5.29%	20.22%	0.00%	22.91%	9.53%	46.15%	0.00%	10.00%	4.63%	12.03%	16.32%	15.77%	9.54%	**13.41%**
	Statewide	Total Allegations	1003	1657	2063	1064	1491	454	46682	4434	243	77775	62100	172	145	7938	9949	39112	12348	93755	68648	**431033**
		Total Verified	0	95	202	270	155	197	4135	1896	82	18686	8134	89	36	1049	451	4582	2228	14073	9383	**65743**
		Percent Verified	0.00%	5.73%	9.79%	25.38%	10.40%	43.39%	8.86%	42.76%	33.74%	24.03%	13.10%	51.74%	24.83%	13.21%	4.53%	11.72%	18.04%	15.01%	13.67%	**15.25%**

County is based on the county of intake at the time the call is accepted at investigation. This is the county which the child(ren) are located at the time of the call. The Maltreatment Counts are for the 12 month period June '08 through May '09. This allows 60 days for all investigations received during this period to be completed and closed and 10 days for all data entry to be finalized.

Counts of Maltreatments and Verified Findings Analysis

Of the total verified counts of maltreatment, the raw data suggests that Family Violence Threatens Child is the highest verified allegation. In addition, Substance Misuse, Threatened Harm, Physical Injury and Inadequate supervision are all verified allegations that top the list of verified findings. Notwithstanding, 51% of Internal Injury allegations are substantiated. These findings correlate with the high domestic violence rates in Miami-Dade County. As mentioned previously Miami-Dade County has one of the lowest reporting rates of child maltreatment in the State of Florida. However, the community providers recognize that the low number of child abuse reports is due to a lack of reporting of child maltreatment and a lack of knowledge in regards to what is considered child maltreatment due to cultural barriers rather than low child abuse perpetration in Miami-Dade County.

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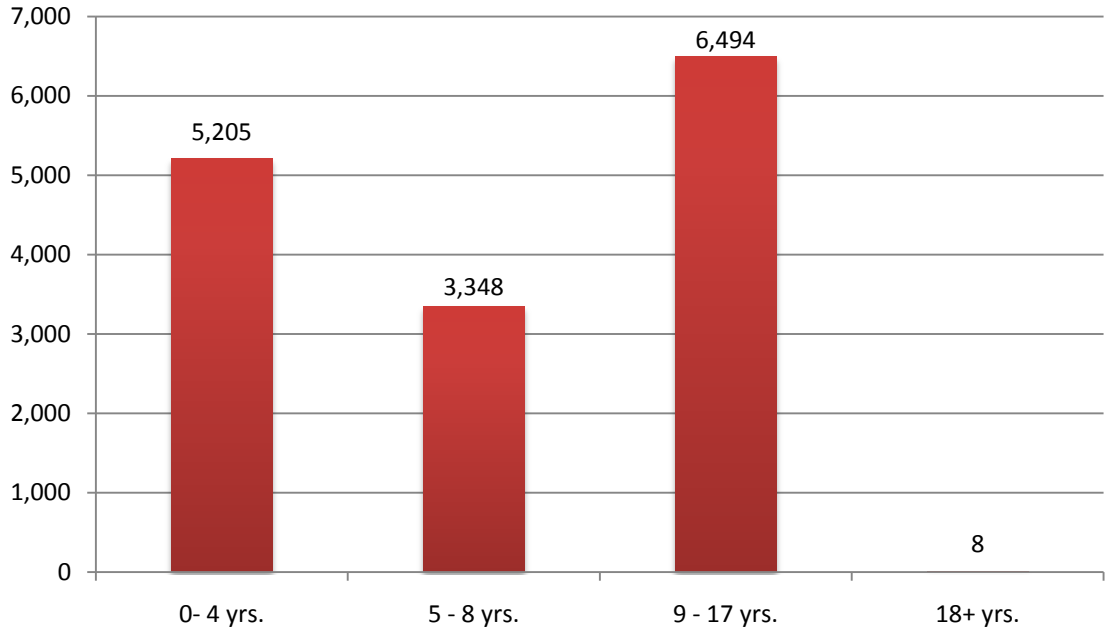
I. STATUS OF CHILD MALTREATMENT Continued…

9. Demographics (i.e., age, race, and gender) of children who were subjects of investigations (unduplicated counts)

DEMOGRAPHIC DETAIL OF ALLEGED VICTIMS FOR REPORTS RECEIVED DURING FISCAL YEAR 2008-2009.



The above data indicates while all children are at risk for child maltreatment 0-4 year olds and 9-17 year olds appear particularly vulnerable.

Analysis of 0-4 Year Olds

Miami-Dade County witnessed a decrease in the number of young girls (14 and under) giving birth and continues to have a lower teen birth rate for 15-19 year olds than the state as a whole, 36.0 to
43.5 respectively. Unfortunately this is eclipsed by an increase in the teen birth rate for 15-19 year olds at the county, state and national levels.

Equally of concern is the increase in the birth rate among teens ages 15-17 to 20.2 in 2006 from 18.8 in 2005. An increase in the percentage of repeat births to teens is also disconcerting, with a rate of 13.8 in 2006 the highest in over 5 years. However, the latter remained lower than the state average of 16.5%. These data require immediate attention and action and must be monitored carefully to deter the continued increase of these rates.

I. STATUS OF CHILD MALTREATMENT Continued…

With increasing births to mothers that are in their teens and repeat births to teen mothers this may be a mitigating factor in child maltreatment in the 0-4 population. Without essential support, financial means and access to adequate services this lends itself to a situation in which teen mothers are incapable of taking care of their children adequately. Consequently, a high frustration level coupled with inadequate coping skills are precursors for child maltreatment.

Analysis of 9-17 Year Olds

One contributing factor for the disparity with 9-17 year olds is their developmental stage. As this age group inappropriately navigates their environment and tests their limits, the resulting behavior problems can antagonize an already stressful situation at home, leading to child maltreatment and delinquency. Parents and caregivers already stressed and lacking coping skills are apt to project their anger and frustrations on to their children. In turn, this may cause a child or adolescent to act out, thus resulting in juvenile delinquency. Juvenile delinquency has become the subject of widespread public interest. With the rapidly growing concern about crime and lawlessness in general has come recognition of the fact that crime often has its beginnings in the delinquencies of children, thereby, creating a desire for more scientific information on which to base community programs of prevention and treatment. The 9-17 category of child maltreatment may be attributed to a correlation in increasing delinquency numbers.

Delinquency 2007-08

	Total	White	Black
Delinquency Cases Received	11,840	5,151	5,739
Youth Referred for Delinquency	7,642	3,533	3,567
Delinquency Cases Committed	385	145	207
Youth Committed	340	134	175

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I. STATUS OF CHILD MALTREATMENT Continued…

10. Demographics and other characteristics that may be available for perpetrators (i.e., age, race, and gender).

TOTAL NUMBER OF ALLEGED PERPETRATORS RECEIVED BY INTAKE COUNTY DURING FISCAL YEAR 2008-2009.

		RACE			GENDER			AGE				
Circuit	County	White	Black	Other	Male	Female	Unknown	< 18 yrs.	18 - 25yrs.	26+ yrs.	Unknown	Totals
11	Miami-Dade	5,835	4,959	1,547	5,613	6,315	413	145	2,270	9,677	249	12,341
	Totals	119,651	48,315	14,550	82,827	94,154	5,536	1,593	37,752	141,096	2,076	182,516

County is based on the county of intake at the time the call is accepted at investigation. This is the county which the child(ren) are located at the time of the call. Count is based on children who are alleged perpetrators of abuse for reports accepted at Intake. Does not exclude alleged perpetrators in reports that are eventually closed as No Jurisdiction or Duplicates.

Total Number of Alleged Perpetrators Received Analysis

According to the outcome measure capturing race of the alleged perpetrator, almost 50% are black. Even though, just over 50% are reported white, data figures reporting ethnicities will be of great use in determining the cultural background of the perpetrator. The Department of Children and Families is drilling down this data to provide race and also the location by zip code of the perpetrator. This information will be utilized in the implementation of pilot studies to measure effectiveness of the child maltreatment prevention plan. Geographical areas of Miami-Dade County exhibiting the greatest number of perpetrators will be targeted to measure effectiveness of the plan.

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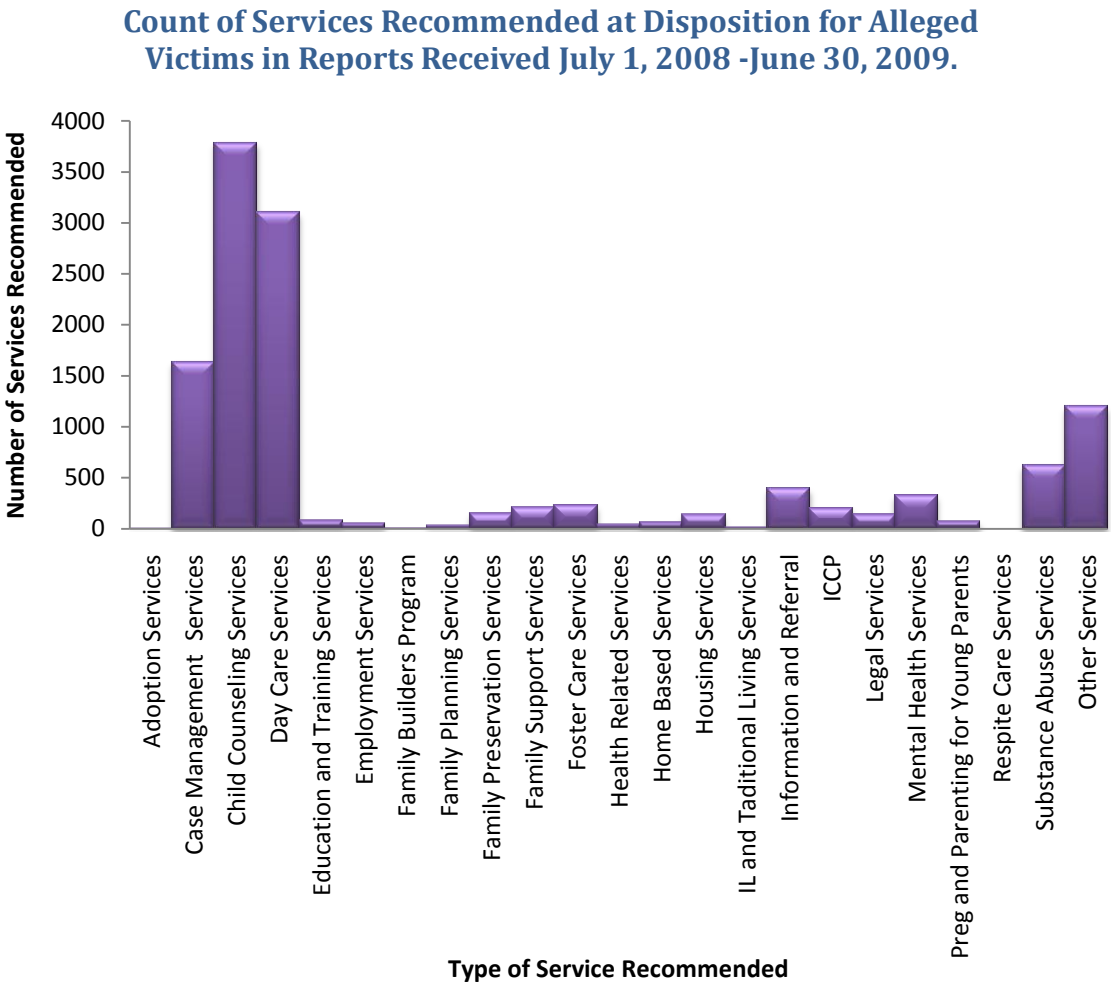
I. STATUS OF CHILD MALTREATMENT Continued…

11. Counts by recommendations for services (unduplicated by child and investigation).

COUNT OF SERVICES RECOMMENDED AT DISPOSITION FOR ALLEGED VICTIMS IN REPORTS RECEIVED JULY 1, 2008 -JUNE 30, 2009.



According to the above data for services recommended at disposition for alleged victims, Case Management, Child Counseling, Day Care and Substance Abuse services are the greatest identified need for victims once they enter the system at a tertiary level. Given this information, Circuit 11 will incorporate strategies to address these issues at the primary prevention stage.

II. CONTINUA OF PRIMARY AND SECONDARY PREVENTION PROGRAMS

A continuum of programs necessary for a comprehensive approach to prevention of all types of child abuse, abandonment, and neglect (including brief descriptions of such programs and services) §39.001(8)(b)6.f

It is the intent of this planning effort to prevent child abuse, abandonment, and neglect before it ever occurs. Thus, for the purpose of this prevention plan, the continuum of programs (necessary for a comprehensive approach to prevention of all types of child abuse, abandonment, and neglect) focuses on the first two of the three levels of prevention and prevention-focused strategies:

Primary using Universal Strategies	Secondary using Selected Strategies	Tertiary using Indicated Strategies
Primary prevention is geared to the general public to prevent child maltreatment from ever occurring. Universal strategies are accessible to anyone with the goal of preventing child maltreatment from ever occurring in the first place.	Secondary prevention is geared to communities and families who are vulnerable and at risk of child maltreatment (e.g., have multiple risk factors – parent age, poverty, substance abuse, domestic violence, maternal depression). Targeted strategies assist these vulnerable groups with the goal of preventing child maltreatment from ever occurring in the first place.	Tertiary prevention consists of activities targeted to families that have confirmed or unconfirmed child abuse and neglect reports. These families have already demonstrated the need for intervention, either with or without court supervision. These are families that qualify for services under child welfare programs. These are families where there is an open case.

The Children's Trust

The Children's Trust (Miami-Dade's independent special district for children's services) is an approximately $100 million dedicated source of funding for the needs of children and families in Miami-Dade County. It is the recognized lead agency for the prevention of negative factors and the promotion of positive outcomes with funded service and advocacy programs for all children and families. Particularly with the demise of the Alliance for Human Services (A4HS), which had been a first and fledging locus for an effort to coordinate these services, The Children's Trust board has the breadth of representation (33 public, not-for-profit and private sector members), scope of expertise (with its 90 person staff) and greater resources (although diminished with reductions in property tax revenues) than ever before in Miami-Dade County to focus on prevention and early intervention services to address the needs of this community's children and families. Those needs are vividly explained in a document published by The Children's Trust: "Putting the Pieces Together for Our Children – A Child Well-being Report of Community Indicators in Miami-Dade County 2008.

The Children's Trust's focus is on primary and secondary prevention and early intervention strategies, with some tertiary prevention programs also funded. While its board will convene strategic planning sessions in early 2010, there are presently proposed three impact areas:

1. Children and Families are Healthy
2. Children are Ready to Learn and Succeed

3. Nurturing Parents and Safe Communities Support Children

Beneath these broadly contoured impact areas are aligned "Community Results" with associated "community indicators." At press for this report, a draft of this logic model was available and is attached. These impact areas, with their associated results and indicators, form the currently proposed method by which The Children's Trust would fund prevention and early intervention services. The continuum of universal strategies that implements this proposed approach, as well as the similar current approach, includes, among other direct services, after-school and summer camp programs, health in schools and home visiting services, a quality child care initiative for both child care centers and family child care homes, and an array of parenting and youth development programs (including academic, behavioral and employment programs).

The majority of these currently funded program locations are within higher poverty areas of the county. Nearly half of all sites are located in areas where more than two-thirds of children live below 200% of poverty. Another third of sites are in areas where one-third to two-thirds of children live below 200% of poverty. Thus, The Children's Trust maintains a geographically well-distributed array of services, and continues to have a concentration of programs located within the highest risk geographic areas.

Accordingly, while The Children's Trust programs are generally secondary in nature because they implement universal strategies, these programs are most often targeted to offer services in the more needy neighborhoods within our community, and are sufficiently flexible to offer targeted prevention services to children and families facing vulnerabilities associated with high crime, high substance abuse, and high morbidity neighborhoods.

Targeted programs in the nature of selected strategies are also funded through an array of "service partnerships" (a new governance model for service provision) and advocacy programs. The latter are an effort to create a self-sustaining interest in prevention and early intervention services at the grassroots level, by which neighborhoods are offered the opportunity to develop their strategies for addressing negative social indicators and promoting positive community empowerment.

These selected strategies include a $4 million annual commitment (subject to revenue reductions) to violence prevention in six neighborhoods selected by measuring their well-being against community indicators. Other select strategies include truancy prevention programs in two of the public school feeder patterns most prone to this negative indicator, a separate program designed to stabilize families in which children of prisoners live, programs targeting the needs of immigrant children and gender-questioning youth, as well as programs that address the needs of families diverted from the child welfare system and that promote positive practices for higher-risk adolescent males and females, including young women with their own children.

The Children's Trust "signature programs" continue to include quality after-school and summer camp programs, a robust health initiative (in schools, in homes and pediatrician's offices), a deep commitment of $13 million to children with special needs, emphasis on youth development, parenting and early childhood prevention programs, the 211 Helpline, and improvement of early child care. This continuum of services intends to foster better academically prepared, more physically, emotionally and socially healthy children, youth and families.

The Children's Trust budget for FY 2009-10 was $115 million. Of that total, 89% percent is committed to services for children and families. The breakdown of funding by the primary impact area and age groups served is noted in the tables below.

The Children's Trust Budget by Impact Areas*		
	FY08-09	**FY09-10**
Young children (prenatal-5) are ready to learn and succeed in school	$17.6 M 14%	$16.3 M 16%
Children and youth succeed in school and society	$60.3 M 48%	$46.4 M 45%
Children and families are healthy	$25.3 M 20%	$20.5 M 20%
Nurturing parents and families provide safe homes for children	$ 5.8 M 5%	$ 5.1 M 5%
Communities and neighborhoods are safe and supportive	$15.6 M 13%	$14.6 M 14%
**Percentages shown are of direct service dollars only ($124.5 M for FY08-09; $102.9 M for FY09-10)*		

The Children's Trust Budget by Age Groups*		
	FY 08-09	**FY 09-10**
Birth to 5 years	$30.5 M 25%	$26.8 M 26%
6 to 12 years	$51.6 M 41%	$42.9 M 42%
13 to 22 years	$42.4 M 34%	$33.3 M 32%
**Percentages shown are of direct service dollars only ($124.5 M for FY08-09; $102.9 M for FY09-10)*		

It bears noting that The Children's Trust also spends over $12 million annually on services and advocacy supports for children with disabilities, which funding is subsumed within the categories described above.

Attached to this document is a compendium of funding from various sources (including The Children's Trust) developed by the now-defunct Alliance for Human Services (A4HS) and later summarized by funder and program description as well as agency name by Children's Trust research & evaluation staff. While the funding strategies of these various agencies are not aligned other than very loosely by a social services master plan, they do represent the vast majority of prevention funding in Miami-Dade County. (There is no integrated document available that would describe the amounts of private or most private foundation-based funding that goes into the prevention services network in this county.)

A separate word is required here about a universal prevention initiative that also serves as an ordering principle for these services: the "Ready Schools Miami" initiative. Ready Schools Miami is a national prototype program promoting children's success in school and life by sharing resources and expertise across organizations. The major partners are:

- The Early Childhood Initiative Foundation (coordinating agency)
- Miami-Dade County Public Schools
- University of Florida Lastinger Center for Learning
- The Children's Trust
- United Way of Miami-Dade
- Early Learning Coalition of Miami-Dade/Monroe
- W.K. Kellogg Foundation

This initiative coordinates several strategies, including:

- Developing master teachers with a job-embedded professional development program in elementary schools (presently in 67 schools) and reaching all elementary schools
- Working with early child care center directors to ensure implementation of high-quality instruction
- Coordinating with The Children's Trust and Early Learning Coalition "Quality Counts" initiative that is funding early child care center improvements and professional education experiences for child care teachers and staff
- Ensuring effective transitions for children as they transition from early learning centers to schools
- Promoting health and child well-being via access to medical care – there are now almost 150 public schools with Children's Trust funded "Health Connect" teams that have brought school nurses and social workers to many more public schools
- Engaging parents and community to assist Community Involvement Specialists in schools to develop parents into advocates to work with teachers for children's school success

A necessary word involves the multi-source funding of the "Switchboard of Miami 211 Information and Referral" program. Switchboard maintains a database and call-center, as well as a support program for deeper-end communication and referral services. The Children's Trust is the primary funder of 211 services, still at approximately $1 million annually. Calling "211, The Children's Trust Helpline," or going to the Switchboard or Children's Trust web sites is the cornerstone of access for most families to prevention services in this county.

The Children's Trust previously spent over $3 million and still spends over $2 million on public awareness efforts for prevention programs. Prevention is believed to be a far less costly intervention than subsequent services, particularly for adolescents and adults. Prevention services are voluntary and learned, but learning doesn't happen without education and awareness. The funding of program promotion, public awareness and community outreach are part of a strategic plan to improve the lives of children and families in this county. The call volume at 211 continues annually to rise significantly – on target to assist 35,000 more callers in 2010 than the year before. There has been increased use of home visitation programs by teen and first-time mothers, more adoptions of children from foster care and greater access to after-school and summer camps for children with disabilities, as well greater attendance at promotional events.

Public awareness prevention efforts have included multi-agency collaborations surrounding public health issues such as vaccination and flu prevention. Moreover, funds have provided forums for child welfare and criminal justice issues, such as the 2009 "Cradle to Prison Pipeline" community forum.

If information is power – and it so often is – the funding of public awareness and community outreach empowers parents to make better informed choices for their children.

Prevention Services for Juveniles

In order to understand prevention services for juveniles it is incumbent to view the following Department of Education Statistics for 2007 – 2008:

Education Status	Total	White	Black	Hispanic
Number of Disciplinary Actions	50,641	2,498	22,019	25,516
Number of Non-Promotions	16,093	843	5,430	9,635

The above statistics indicate that the children of Miami-Dade County have a very large number of disciplinary actions. In addition both blacks and Hispanics make up almost the total of all disciplinary actions enforced in 2007. Besides this, of the 16,093 children that did not get promoted to the next grade, more than half encompassed Hispanics, while Black made up 1/3 of those not getting promoted.

The Miami-Dade County Prevention Initiative is designed for any youth 17 years of age and under who may be experiencing behavior and family difficulties, as well as those at risk of being arrested. Utilizing proven and successful juvenile justice tools and interventions, psychosocial issues of youth at-risk are identified so that suitable treatment plans and referrals to appropriate services can be developed, with the goal of preventing juvenile arrests. The Prevention Initiative will receive referrals through community outreach, schools, other JSD diversion programs, parents, and other concerned adults.

Upon completion of the 90 day program, each participant will write a brief essay about their experience and may be recruited to serve as program speakers, mentors, and or role models for future programs such as the Violence Intervention Project.

The program includes referrals to a formal network of private and public community based organizations that will address issues such as: (formatting on this page needs to be fixed)

- Anger Management
- Disruptive Behavior
- Family Issues
- Drug Experimentation
- Negative Peer Association

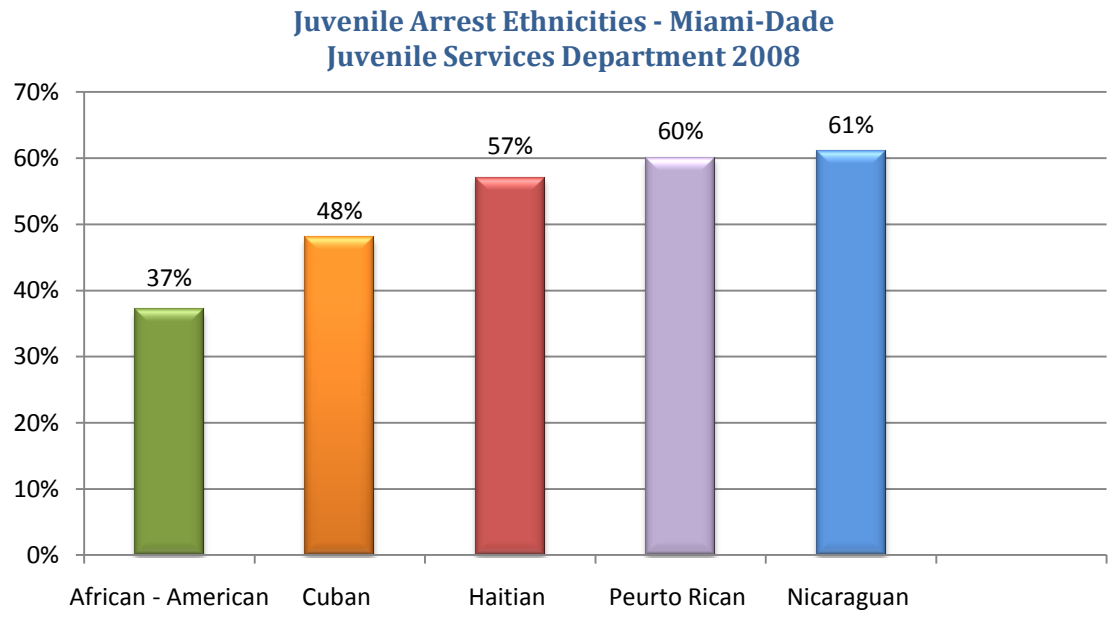
Eligibility:

- 17 years of age and under
- Youth that are experiencing behavioral and family difficulties

Areas addressed:

- Substance Abuse
- Poor Academic Performance
- School Attendance/Truancy
- Disciplinary Problems
- Runaway
- Mental Health Issues
- Objectives
- Identify risk level and psychosocial needs of all clients served
- Provide research based assessments that allow the application of appropriate, targeted interventions to address the youth's service needs
- Strive to keep clients from delinquency behavior

Findings reveal the following Juvenile arrests by ethnicity in 2008. In order to provide effective prevention for the culturally diverse families in Miami-Dade County it is necessary to provide information for families that are of the ethnicities depicted in the data below.



Monetary savings to the community will prove substantial, but pale in comparison with the positive impact that identifying needs and providing appropriate interventions will have on at-risk children and their families.

II.A.CONTINUUM OF PRIMARY/UNIVERSAL PREVENTION PROGRAMS AND SERVICES *Accessible by the general public prior to the occurrence of child abuse and neglect*

Community Development – Enterprise Zone

The Enterprise Zone is a designated area within Miami-Dade County offering fiscal incentives to businesses that locate or expand within the zone, with the objective of encouraging investment and job creation in economically distressed areas. To qualify for these incentives, new jobs have to be created for enterprise zone residents. The reduction in the cost of doing business in Miami-Dade County's Enterprise Zone can be substantial.

Miami-Dade County's Enterprise Zone Parcels:

- Miami-Dade County's Enterprise Zone includes the following three parcels - North Central, South Dade and Miami Beach. Both the County and the State provide specific exemptions from their respective taxes. In parcels and portions of parcels which are within a municipality, there may be additional exemptions from city taxes.

1. North Central: Encompasses a large portion of Northwest Miami, including Miami International and Opa-locka Airports, parts of east Hialeah, and the Empowerment Zone, and a satellite in North Dade.
2. South Dade: This parcel covers most of the cities of Homestead and Florida City, as well as Cutler Ridge, Perrine, and Princeton.
3. Miami Beach: Includes parts of South Beach, Collins Avenue and parts of North Beach.

The community Enterprise Zones are an important factor to this plan. Recognizing community development as a factor that also impacts the quality of life and therefor the rates of child maltreatment is a significant piece of the puzzle to reduce child maltreatment.

Community Support for Families:

Community support for families is vast in Miami-Dade County. There is a spectrum of services that provide primary, secondary and tertiary prevention. Some of these programs are funded through the United Way, and the Children's Trust. Since 2006, The Children's Trust has provided annual funding support to the Miami-Dade County Department of Cultural Affairs and has awarded over $4.8 million in grants to expand cultural arts programs for children and youth in Miami-Dade County. This generous funding provided by The Children's Trust has enabled the Department to greatly expand cultural arts programs for children and youth in Miami-Dade County, by creating a comprehensive array of grants programs for non-profit youth arts providers. By combining resources and efforts this way, The Children's Trust and the Department are able to coordinate and advance our shared goals of strengthening families and seeking ways for all children to achieve their fullest potential.

Family Supportive Programs/Services – Voluntary home visiting; developmental screening; affordable, accessible quality childcare; before and after school programs; recreational activities; parent support groups; parent education classes; marriage and relationship counseling and support services; etc:

Family Central's Family Support Services is an example of family support services aimed at assisting families strengthen their existing bonds with one another, helping parents and caregivers respond appropriately to the many stressors of parenthood and supporting families in providing a nurturing environment in which to raise their children. Family Central offers several nationally recognized programs such as the Nurturing Parenting Program, The HIPPY program, Parents as Teachers and I Can Problem Solve.

The following is a few of the services provided by the Early Learning Coalition:

- **Voluntary Pre-Kindergarten (VPK)** – VPK offers all 4-year-old children a jump start on reading, math, language and social skills. Qualified VPK teachers utilize developmentally appropriate curricula to educate children, preparing them for kindergarten while inspiring their desire to learn. The program is offered free-of-charge during the school year as well as the summer, offering all children and families an equal opportunity for educational success.

- **School Readiness** – School Readiness programs provide early education opportunities to children ages birth to 5 years old, particularly children whose parents are economically disadvantaged; children who have been determined to be at risk of abuse, neglect or exploitation; and children with disabilities. Programs are extended to children ages 6 – 9, as needed.

- **Inclusion Services** – Inclusion Services prepare children with special needs for kindergarten. Utilizing specialized curricula, services address the individualized needs of children, equipping them with the reading, math, language and social skills they need to succeed alongside their peers throughout elementary school.

- **Developmental Screenings and Assessments** – The Coalition, through its skilled community partners, completes child development screenings and assessments for children ages birth to 5 years old. Referrals to appropriate services are made when developmental delays are identified in children, ensuring each child receives the special attention he/she needs.

  The Coalition also assesses learning environments in early care and education centers and homes, ensuring teachers are able to provide quality education and meaningful activities for children in positive, educational settings.

- **Technical Assistance and Mentoring** – The Coalition provides a variety of support services to early care and education centers and homes, including one-on-one mentoring and professional development trainings, ensuring child care staff are equipped to prepare children for kindergarten and elementary school success.

  The Coalition also provides technical assistance, such as accreditation, selected

curriculum enhancement and necessary materials, enriching the quality of care and education provided to children in early education programs.

- Quality Counts, Miami-Dade County's Quality Rating Improvement System – Quality Counts is a voluntary rating system that reviews early learning programs according to clearly defined, high quality standards using a five star method of evaluation and offers supports and incentives to help providers reach their goals.

Information and Referral and Helplines – Access to information about community and social services available for families including early health and development services, etc:

Switchboard of Miami, Inc. established in 1968, is a private, nonprofit organization that provides the Miami-Dade County community with comprehensive telephone crisis counseling, suicide prevention, information and referral services 24 hours a day, 7 days a week, 365 days a year. This agency also offers free individual and family counseling services and prevention programs for high-risk youth and their families based in local schools.

(a) The **HELPline Services** Department is certified by the American Association of Suicidology and licensed by the Florida Department of Children and Families (DCF). Every year more than 168,000 people call the HELPline, at (305) 358- HELP, for confidential and free telephone counseling, information and referral, and crisis intervention. The Switchboard's caring multilingual, professional staff and volunteers are available to respond around the clock.

The **Prevention and Clinical Services** Department provides school- and community-based education and prevention programs for youth. Services are free of charge, offered in English, Spanish, and Creole, and designed for youth identified as at risk of alcohol, tobacco, and drug abuse; violence; early pregnancy; domestic violence; and other high-risk behaviors. Free individual, family, and group counseling programs is also provided for at-risk youth and their families. Services are designed to preserve and strengthen the family unit and to identify underlying issues that may contribute to high-risk behaviors.

The Switchboard of Miami agency also provides **Professional Training and Staff Development** to support nonprofit, for-profit, and governmental agencies. Training is tailored to meet organizational needs and is highly participatory while focusing on developing applicable skills.

In addition, Switchboard of Miami provides an array of telephone support services to organizations to help manage and respond to their client needs.

Furthermore, Switchboard of Miami maintains the only comprehensive **Community Resource Directory** in Miami-Dade County.

The 211 Children's Trust Helpline is another example **information, referral and helplines.** They recognize that the greatest obstacle to addressing family needs is knowing where to go for help or information, The Children's Trust is fully funding 211 in Miami-Dade County to make this resource and referral line available to everyone in our community.

- Now, by dialing 211, parents, caregivers and adolescents are reaching The Children's Trust Helpline, where specially trained Switchboard of Miami counselors are standing by, 24 hours a day, 7 days a week, in English, Spanish and Creole.

- Unlike the 311 Miami-Dade County hotline, 211 is not a referral line to local government services. The 211 helpline serves as the central clearinghouse for health and social services in our community by providing assessment of need and crisis counseling. Callers are expressing a wide variety of needs such as wanting to find an affordable summer camp for their child, a referral for family counseling services, child care or learning disabilities screening, as well as requesting advice about a rebellious adolescent, suspected child abuse, substance abuse in the home and much more.

The National Domestic Violence Hotline receives more than 21,000 calls per month from victims, survivors, friends and family members, law enforcement personnel, domestic violence advocates and the general public. This particular is included in this prevention plan as they provide services in regards to prevention.

- Hotline advocates provide support and assistance to anyone involved in a domestic violence situation, including those in same-sex relationships, male survivors, those with disabilities and immigrant victims of domestic violence. All calls to the National Domestic Violence Hotline are anonymous and confidential.

Hotline Services Include:

- Crisis intervention, safety planning, information about domestic violence and referrals to local service providers
- Direct connection to domestic violence resources available in the caller's area provided by a Hotline advocate
- Assistance in both English and Spanish with Hotline advocates having access to more than 170 different languages through interpreter services
- Assistance through e-mail
- Informational materials on such topics as domestic violence, sexual assault, battering intervention and prevention programs, working through the criminal justice system and related issues

Public Awareness and Education Campaigns – Highlighting risk/protective factors, child development, positive parenting, child safety, domestic violence and substance abuse prevention, bullying prevention, etc:

(change font) There are extensive public awareness and education campaigns by various providers in Miami Dade County. An example of this is via the Children's Trust. As The Children's Trust moves ahead launching new programs and initiatives, it's ever more critical to raise awareness - to keep parents and caregivers informed. They are committed to changing the lives of children and families, and are utilizing new and traditional media to communicate our message to those who need to know.

On April 1, 2010 -- Family Counseling Services of Greater Miami (FCS), a non-profit providing specialized mental health services for children and families, invites Miami businesses and residents to participate in Denim Day Miami 2010 during April, which is Sexual Assault Awareness and Child Abuse Awareness Month. The second annual event aims to unite the community in raising awareness of sexual assault and supporting charitable work for the prevention and treatment of assault and abuse.

The Centers for Disease Control and Prevention (CDC) recognizes child maltreatment as a serious public health problem with extensive short- and long-term health consequences. In addition to the immediate physical and emotional effects of maltreatment, children who have experienced abuse and neglect are at increased risk of adverse health outcomes and risky (formatting here)
health behaviors in adolescence and adulthood. Child maltreatment has been linked to higher rates of alcoholism, drug abuse, depression, smoking, multiple sexual partners, suicide, and chronic disease.

CDC is moving the injury and violence-prevention field toward primary prevention and early intervention by exploring ways to prevent child maltreatment before it occurs. CDC's key activity areas for violence prevention include:

- Surveillance,
- Research,
- Capacity building,
- Communication,
- Partnership, and
- Leadership.

CDC's violence prevention activities are guided by four key principles:

- An emphasis on primary prevention;
- A commitment to advancing the science of prevention;
- A focus on translating scientific advances into practical application through effective programs and policies
- A commitment to building on the efforts of others by addressing gaps or needs.

Additional information about CDC's child maltreatment prevention programs and activities is available at www.cdc.gov/injury**.**

Workforce – Family-friendly workplace policies, livable wage policies, etc:

The South Florida Workforce is responsible for initiating state and federal funded workforce development programs in Miami-Dade and Monroe counties. We assist employers and job seekers with employment services, labor market information, and provide training for economically disadvantaged adults, youth, dislocated workers, individuals transitioning from welfare to work, and refugees.

While promoting the advancement of underutilized workers, the South Florida Workforce stimulates the labor market by implementing policies such as business incentives, and provides valuable resources to South Florida's diverse community.

All South Florida Workforce services and resources are available to everyone at no cost through a network of Career Centers located throughout the region.

Healthy Families Florida Legislative Update, May 2010.

By 30 June 2015, the State of Florida will have funded Healthy Families Florida at levels necessary to sustain the quality of services, expand the availability of services statewide, and enhance the program's capacity to better serve families at risk of child maltreatment, especially those experiencing domestic violence, mental health and substance abuse issues.

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II.B.CONTINUUM OF SECONDARY/SELECTED PREVENTION PROGRAMS AND SERVICES *Targeted to families with multiple risk factors prior to the occurrence of child Abuse and Neglect*

Adult Education – High School Diploma, GED, job training, ESL classes, mentoring for high risk youth, etc:

There are a number of programs in the Miami-Dade community to address adult educational need that include High School Diploma, GED, job training, ESL classes and mentoring for high risk youth.

The GED (General Educational Development) test is available for adults who want to earn an equivalent high school diploma. You cannot earn your GED online; the test must be taken at an official testing center. There are several test centers in Miami. Constituents can browse a list located on the website: http://math-and-reading-help-for-kids.org/ged_miami.html to find one convenient for them.

According to the Florida Department of Education, you can take the GED at the Lindsey Hopkins Technical Center or the Robert Morgan Vocational if you're looking for a test center in Miami. Dade County has an additional test center at the Miami Lakes Tech Education Center in Miami Lakes. The GED is also offered by the Miami Dade County Public Schools.

South Florida Workforce will provide On-The-Job Training (OJT). If a prospective employee needs training before "getting up to speed," the OJT program will pay the individual, the employer, up to 50% of the individual's wages. The training can last no longer than is required for the trainee to acquire the requisite skills. South Florida Workforce will determine the exact length of training and the reimbursement rate based upon the individual's needs. Before accepting a participant into an OJT program, South Florida Workforce must deem the training appropriate and confirm availability of funds.

Community Development – Community building, community partnerships, etc: Please see section IIA of Community Development of this plan.

Community Support for Families – Food banks, clothing banks, housing assistance, transportation, emergency assistance, food stamps, quality childcare, etc.

Camillus House: Serving the South Florida community since 1960, Camillus House is a non-profit organization that provides humanitarian services to men, women and children who are poor and homeless. Camillus offers a full continuum of services that includes food, shelter, housing, rehabilitative treatment, and health care. Each service is carried out with the deeply held belief that every human being deserves love, respect and an opportunity to live a dignified life.

Community Partnership for Homeless, is a not-for-profit 501(c) (3) corporation, governed by a Board of Directors. The current Chairman is Robert E. Chisholm and the Founding Chairman is Alvah H. Chapman, Jr. Our (may want to change from our to their) mission is to operate two Homeless Assistance Centers and to raise the private funding necessary to assist in the implementation of the Miami-Dade County Community Homeless Plan. Community Partnership for Homeless is further committed to assisting the Miami-Dade County Homeless Trust in this implementation through encouraging private sector involvement.

Community Partnership for Homeless grew out of the grave concern local citizens and politicians had about the growing problem of homelessness. The late Governor Lawton Chiles appointed a blue-ribbon panel ("Governor's Commission on Homeless") to address this issue. The Governor's Commission on Homeless in 1992 and 1993 developed a strategic plan to serve the homeless. This plan called for a joint public–private sector partnership to respond to the growing problem of homelessness within Miami-Dade County. Community Partnership for Homeless serves as the private sector partner and the Miami-Dade County Homeless Trust is the public partner.

The capital and operational needs of Community Partnership for Homeless are funded largely by the one percent sales tax on food and beverages at certain restaurants in Miami-Dade County. Charitable foundations, corporations, and individuals provide the remainder of the financial needs of Community Partnership for Homeless.

Currently, Community Partnership for Homeless operates two Homeless Assistance Centers – The Chapman Center in downtown Miami and the South Miami-Dade Center in Homestead.

The accomplishments of Community Partnership for Homeless have been exceptional. Since opening their doors in 1995, 61.82% of their former residents have successfully moved off the streets of Miami-Dade and on their way to attaining greater stability and self-sufficiency. Clearly, the greatest accomplishment, however, is the difference being made in the lives of the homeless from within the community.

Concrete Services – Referrals for (or provision of) clothing, food, utility payments, housing assistance, transportation, emergency assistance, respite care, etc.

The United Way as well as the the Switchboard of Miami provide referrals for (or provision of) clothing, food, utility payments, housing assistance, transportation, emergency assistance, respite care.

Family Supportive Programs/Services – Voluntary home visiting (e.g., for families that meet Healthy Families Florida and Healthy Start criteria), parent education classes, teen parenting services, parent self-help support groups, domestic violence supports, substance abuse and mental health services, respite care (including families with disabilities), counseling for adults and children, developmental assessments, etc. not sure if you have any more information to add under this section

Workforce – Family-friendly workplace policies and livable wage policies, etc.

II.C. FLORIDA'S ECOLOGICAL FRAMEWORK

Florida's ecological framework serves to organize the potential influence and impact of prevention strategies and is based on the following assumptions:

- Children and families exist as part of an ecological system. This means that prevention strategies must target interventions at multiple levels: the individual, the relationship, the community, and society.
- Primary responsibility for the development and well-being of children lies within the family, and all segments of society must support families as they raise their children.
- Assuring the well-being of all families is the cornerstone of a healthy society and requires universal access to support programs and services.

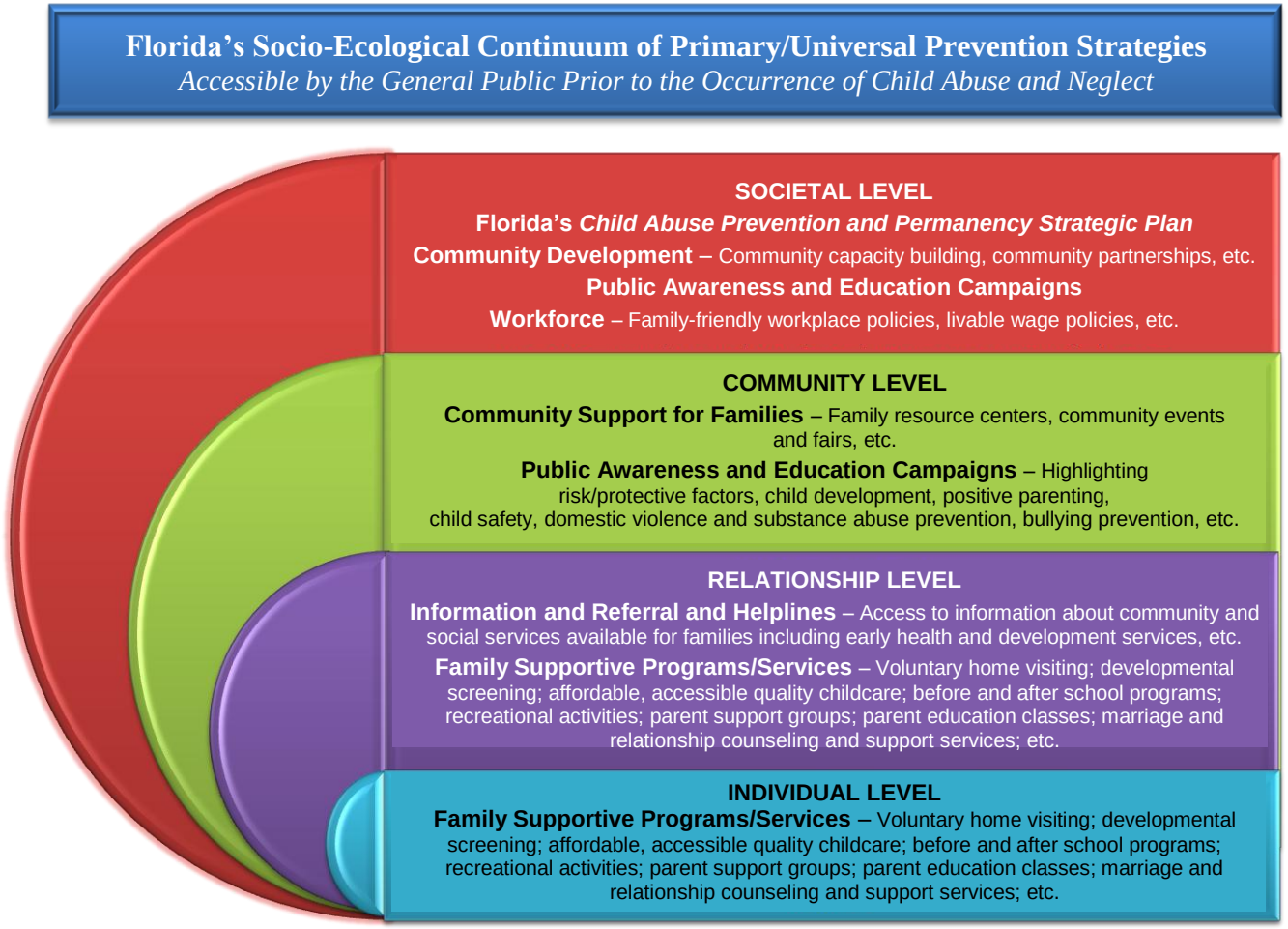
It comprises four levels of influence:

1. ***Individual level*:** At this level are **parent and child characteristics** – emotional and psychological characteristics, temperament, behavior, problem-solving skills, health conditions, and beliefs – that can affect the rearing of children. Interventions at this level are often designed to affect an individual's social skills, cognitive skills, behavior and immediate circumstances.

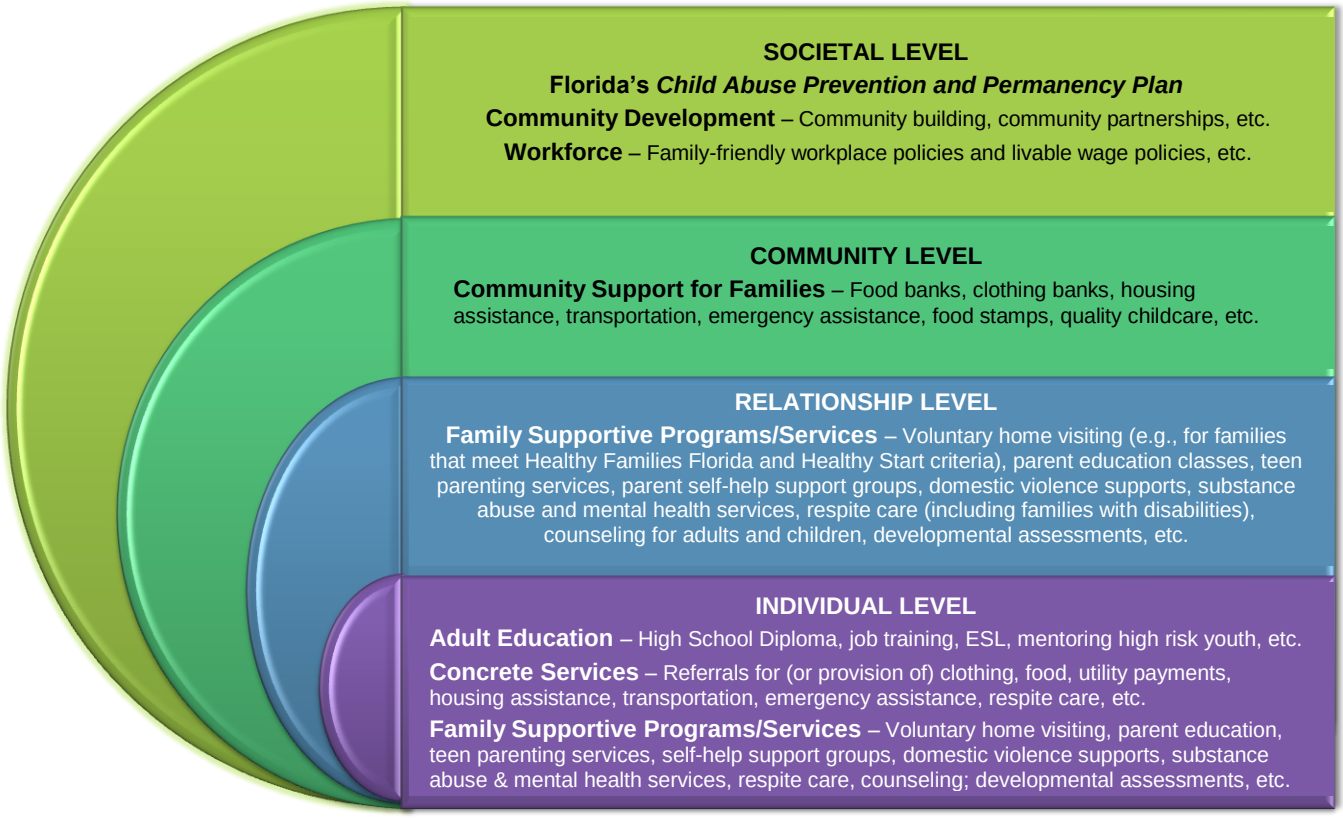
2. ***Relationship level*: Interpersonal relationships** with peers, intimate partners, and family members shape an individual's behavior and range of experiences. This level contains factors such as family size, cohesion, communication, support, conflict, and stability that directly affect the child and influence the way in which adults care for children and each other. Interventions at this level are often designed to improve a person's ability to engage in positive and constructive relationships, especially within the immediate family.

3. ***Community level*:** Families operate within **neighborhoods and communities**. Factors that characterize this level include availability of supports (governmental and community), stability, violence, poverty, disorganization, and isolation; all affect the ability of families and communities to nurture their children. Interventions at the community level are typically designed to impact the climate, systems and policies in a given (usually geographic) setting.

4. ***Societal level*:** The **larger culture** in which families operate and children are raised plays a significant role in how families care for their young. Religious or cultural belief systems, values such as self-reliance and family privacy, and the cultural acceptance of media violence and corporal punishment of children affect the way in which parents raise their children and the ways in which communities support families. Interventions at the societal level typically involve collaborations of multiple partners to change laws and policies as well as to determine and influence societal norms and harmful cultural belief systems.


Florida's Socio-Ecological Continuum of Primary/Universal Prevention Strategies
Accessible by the General Public Prior to the Occurrence of Child Abuse and Neglect
SOCIETAL LEVEL
Florida's Child Abuse Prevention and Permanency Strategic Plan
Community Development – Community capacity building, community partnerships, etc.
Public Awareness and Education Campaigns
Workforce – Family-friendly workplace policies, livable wage policies, etc.
COMMUNITY LEVEL
Community Support for Families – Family resource centers, community events and fairs, etc.
Public Awareness and Education Campaigns – Highlighting risk/protective factors, child development, positive parenting, child safety, domestic violence and substance abuse prevention, bullying prevention, etc.
RELATIONSHIP LEVEL
Information and Referral and Helplines – Access to information about community and social services available for families including early health and development services, etc.
Family Supportive Programs/Services – Voluntary home visiting; developmental screening; affordable, accessible quality childcare; before and after school programs; recreational activities; parent support groups; parent education classes; marriage and relationship counseling and support services; etc.
INDIVIDUAL LEVEL
Family Supportive Programs/Services – Voluntary home visiting; developmental screening; affordable, accessible quality childcare; before and after school programs; recreational activities; parent support groups; parent education classes; marriage and relationship counseling and support services; etc.

Socio-Ecological Continuum of Secondary/Selected Prevention Strategies
Targeted to Families with Multiple Risk Factors Prior to the Occurrence of Child Abuse and Neglect



III. PROGRAMS CURRENTLY SERVING CHILDREN WHO HAVE BEEN MALTREATED

Description of programs currently serving abused, abandoned, and neglected children and their families (including information on the impact, cost-effectiveness, and sources of funding) §39.001(8)(b)6.b

Please refer to lists in sections (IVa.) and (IVb). below.
This section is not required to be completed and in the outline there is language that they want us to use.

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IV. CHILD MALTREATMENT PREVENTION PROGRAMS

Description of programs for the prevention of child abuse, abandonment, and neglect (including information on the impact, cost-effectiveness, and sources of funding) §39.001(8)(b)6.b

IV.A. PRIMARY/UNIVERSAL PREVENTION STRATEGIES – PROGRAMS ACCESSIBLE BY THE GENERAL PUBLIC PRIOR TO THE OCCURRENCE OF CHILD ABUSE AND NEGLECT ARE LISTED BELOW:

Note: Primary prevention is geared to the general public to prevent child maltreatment from ever occurring. Universal strategies are accessible to anyone with the goal of preventing child maltreatment from ever occurring in the first place.

- Name of the program: **Amigos For Kids**
- Target audience for the program: **Children 0-18 and their families, all children and families in Miami-Dade for the education and awareness campaign.**
- Counties served by the program: **Miami-Dade and Broward counties**
- Frequency of provision: **Education and awareness campaign is annual and runs year round. Nurturing Parent Parenting Education is provided in cohorts throughout the year. Assessments, information and referrals, and care coordination are provided individually to the families based on individual need.**
- Number of families, children served:
    - **Education and awareness campaign reaches**
        - **100,000 brochures distributed to parents per year**
        - **250,000 brochures distributed to elementary school children per year**
        - **500 community individuals per year at abuse prevention workshops**
    - **Nurturing Parent Education Classes – minimum 80 per year**
    - **Nurturing Parent Education Children's groups – 150 per year**
    - **After School Programming – 150 children per year**
- Most recent impact data (with date of collection):
    1. **Distribution of 380,000 pieces of literature to children, parents, educators, service providers, community key stakeholders in three languages (English, Spanish, Creole) per year in Miami-Dade County – Data for April 2010.**
    2. **One event for 1,800 public school children where information is distributed in different ways: printed information, plays, performances, and "fun" activities; additionally visits to schools in each school board district as selected by school board member. MDCPS has presented the proclamation that April is child abuse prevention month in MDCPS to Amigos For Kids during the past five years.**
    3. **One Family Fair day for 250 families with information booths, providers, and lectures at Jose Marti Park.**
    4. **Appearances and information dissemination on Univision, NBC, SBS Broadcasting, and Comcast Newsmakers. During the PSAs and shows a telephone number will be provided to obtain further information, participation, and volunteer opportunities. Stations will assist in measuring impact by providing viewer ratings**

5. **PSAs on Univision and SBS Broadcasting reaching a wide audience in the community**
6. **Radio shows.**

Collected December 2009

- **Nurturing Parent Program – Collected August 2009**
  - **85% of parents improved attitudes of appropriate child discipline strategies**
  - **85 % of participants demonstrated increased effective parent child relationship**
  - **85% of participants demonstrated knowledge of community resources and child abuse reporting guidelines, including the child abuse reporting hotline, Switchboard of Miami's 211 hotline, and current legislative issues**
  - **140 participants received referrals to be linked to other services in conjunction with Care Coordination and wraparound services with at least 2 referrals per participant.**
  - **140 participants received Care Coordination services in the form of wraparound services to complement their individualized needs and the Parenting Education component.**

- **After School Program – Collected July 2009**
  - **95.75 of children improved in reading scores pre / post tests**
  - **87% of children improved in physical education scores pre / post tests**

- Most recent cost-effectiveness data (with date of determination): NA
- Sources of funding:

  Miami-Dade County office of Grants Coordination
  The Children's Trust – Miami-Dade County
  City of Miami – Parks and Recreation Department, as funded by The children's trust
  Ford Motor Company Fund
  Burger King Have It Your Way Foundation
  Dade Community Foundation – Little Havana Community Partnership ConnectFamilias
  Comcast Foundation
  Macy's Foundation
  ING Financial Services
  JP Morgan Chase
  Private donations and sponsors
  ***list is partial**

- Protective factor(s) built by the prevention strategy: (may be more than one)
  - **Parental emotional resilience**
  - **Social connections**
  - **Knowledge of parenting and child development**
  - **Concrete support in times of need**
  - **Nurturing and attachment**

- Type of universal prevention strategy (may be more than one)
    - **Community development**
    - **Community support for families**
    - **Family supportive programs/services**
    - **Information and referral and helplines**
    - **Public awareness and education campaigns**

- Name of the program : **University of Miami-Healthy Steps**
- Target audience for the program: **Parents with infants ages 0-3 years**
- Counties served by the program: **Miami-Dade**
- Frequency of provision : **Unknown**
- Number of families, children served**: Unknown**
- Most recent impact data (with date of collection)**: Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding**: Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Parental emotional resilience**
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Nurturing and attachment**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**
    - **Information and referral and help lines**
    - **Public awareness and education campaigns**

- Name of the program : **Health Choice Network of Florida, Inc**
- Target audience for the program: **School aged children**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served**: Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination)**: Unknown**
- Sources of funding**: Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of universal prevention strategy (may be more than one)
    - **Community development**
    - **Community support for families**
    - **Family supportive programs/services**
    - **Information and referral and help lines**
    - **Public awareness and education campaigns**
- Name of the program : **Institute for Child & Family Health, Inc**
- Target audience for the program: **School aged children**
- Counties served by the program: **Miami-Dade**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**

- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of universal prevention strategy (may be more than one)
    - **Community development**
    - **Community support for families**
    - **Family supportive programs/services**
    - **Information and referral and help lines**
    - **Public awareness and education campaigns**

Name of the program: **Miami-Dade County Health Department**

- Target audience for the program: **School aged children**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of universal prevention strategy (may be more than one)
    - **Community development**
    - **Community support for families**
    - **Family supportive programs/services**
    - **Information and referral and help lines**
    - **Public awareness and education campaigns**

- Name of the program : **Public Health Trust/Jackson Health System**
- Target audience for the program: **School aged children**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination) : **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of universal prevention strategy (may be more than one)
    - **Community development**
    - **Community support for families**
    - **Family supportive programs/services**
    - **Information and referral and help lines**
    - **Public awareness and education campaigns**

- Name of the program: **University of Miami- Dr. John T. Macdonald Foundation School of Health Initiative**
- Target audience for the program: **School aged children**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Ongoing**
- Most recent impact data (with date of collection): **Ongoing**
- Most recent cost-effectiveness data (with date of determination): **Ongoing**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of universal prevention strategy (may be more than one)
    - **Community development**
    - **Community support for families**
    - **Family supportive programs/services**
    - **Information and referral and help lines**
    - **Public awareness and education campaigns**

- Name of the program : **Variety Children's Hospital d/b/a Miami Children's Hospital**
- Target audience for the program: **School aged children**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Unknown**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination):**Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of universal prevention strategy (may be more than one)
    - **Community development**
    - **Community support for families**
    - **Family supportive programs/services**
    - **Information and referral and help lines**
    - **Public awareness and education campaigns**

- Name of the program: **Healthy Start Coalition of Miami-Dade County**
- Target audience for the program: **All teens and first time mothers and any mother with a child less than two years of age.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing/Regular Basis**
- Number of families, children served : **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**

- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Parental emotional resilience**
    - **Social connections**
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Nurturing and attachment**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**
    - **Information and referral and help lines**
    - **Public awareness and education campaigns**

Name of the program: **Variety Children's Hospital d/b/a Miami Children's Hospital**

- Target audience for the program: **Parents of medically fragile infants.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Parental emotional resilience**
    - **Social connections**
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Nurturing and attachment**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**
    - **Information and referral and help lines**
    - **Public awareness and education campaigns**

- Name of the program: **YMCA of Greater Miami**
- Target audience for the program: **Toddlers**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Unknown**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Social connections**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**
    - **Public awareness and education campaigns**

- Name of the program: **YMCA of Greater Miami**

- Target audience for the program: **Children ages 6 months through 4 years.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Unknown**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Social connections**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**
    - **Public awareness and education campaigns**

- Name of the program: **Borinquen Health Care Center, Inc**
- Target audience for the program: **Miami-Dade Public school children and/or child care center.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**
    - **Public awareness and education campaigns**
- Name of the program: **Catholic Charities of the Archdiocese of Miami, Inc**
- Target audience for the program: **Primarily children attending Miami Dade County Public Schools and/or child care centers.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served : **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**
    - **Public awareness and education campaigns**

- Name of the program: **Community Health of South Florida, Inc**
- Target audience for the program: **Primarily children attending Miami Dade County Public Schools and/or child care centers.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served : **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**
    - **Public awareness and education campaign**

- Name of the program: **Citrus Health Network, Inc**
- Target audience for the program: **Primarily children attending Miami Dade County Public Schools and/or child care centers.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served : **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**
    - **Public awareness and education campaigns**

- Name of the program: **Haitian Neighborhood Center, Sant La**
- Target audience for the program: **Primarily children attending Miami Dade County Public Schools and/or child care centers.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served : **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of universal prevention strategy (may be more than one)

    - **Community support for families**
    - **Family supportive programs/services**
    - **Public awareness and education campaigns**

- Name of the program: **Human Services Coalition of Dade County, Inc.**
- Target audience for the program: **Primarily children attending Miami Dade County Public Schools and/or child care centers.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served : **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**
    - **Public awareness and education campaigns**

- Name of the program: **Jessie Trice Community Health Center, Inc**
- Target audience for the program: **Primarily children attending Miami Dade County Public Schools and/or child care centers.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served : **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**
    - **Public awareness and education campaigns**

- Name of the program: **Miami-Dade County Office of the Advocate**
- Target audience for the program: **Multicultural audience of children, youth, families, foster parents, caregivers countywide.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Approximately 30,000**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**

- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of universal prevention strategy (may be more than one)
    - **Community development**
    - **Community support for families**
    - **Family supportive programs/services**
    - **Public awareness and education campaigns**

- Name of the program: **Public Trust/Jackson Health System (Health Connect in Our Community)**
- Target audience for the program: **Primarily children attending Miami Dade County Public Schools and/or child care centers.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served : **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**
    - **Public awareness and education campaigns**

- Name of the program: **The Center for Family and Child Enrichment, Inc (HealthConnect in our Community Program)**
- Target audience for the program: **Primarily children attending Miami Dade County Public Schools and/or child care centers.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served : **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**
    - **Public awareness and education campaigns**

- Name of the program: **YMCA of Greater Miami (Teen Leadership After School Program)**
- Target audience for the program: **30 school aged youth, ages 12-15. Primarily African American and Hispanic population of Carol City and Opa Locka**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **30**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Concrete support in times of need**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program: **Early Childhood Initiative Foundation (Teach More/Love More Newsletter)**
- Target audience for the program: **Parents in Miami-Dade County**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Unknown**
- Number of families, children served; **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: Children's Trust
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**
    - **Information and referral and help lines**
    - **Public awareness and education campaigns**

- Name of the program: **Lutheran Community Services Northwest/ACT for Kids**
- Target audience for the program: **Miami-Dade County School District 3rd grade teachers**.
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **1385**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)

    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of universal prevention strategy (may be more than one)
    - **Community development**
    - **Community support for families**
    - **Family supportive programs/services**
    - **Information and referral and help lines**
    - **Public awareness and education campaigns**

- Name of the program: **Switchboard of Miami, Inc. (Miami 211-Children's Trust Helpline Program)**
- Target audience for the program: **Children, youth, parents, and human service providers.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Parental emotional resilience**
    - **Social connections**
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Nurturing and attachment**
- Type of universal prevention strategy (may be more than one)
    - **Community development**
    - **Community support for families**
    - **Family supportive programs/services**
    - **Information and referral and help lines**
    - **Public awareness and education campaigns**
    - **Workforce**

- Name of the program: **Nova Southeastern University (Project Rise)**
- Target audience for the program: **Out of School Programs funded by Children's Trust**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Concrete support in times of need**
- Type of universal prevention strategy (may be more than one)
    - **Information and referral and help lines**
    - **Public awareness and education campaigns**

- Name of the program **: City of North Miami Beach Leisure Service (Helping Youth Progress through Education and Recreation Afterschool Program)**
- Target audience for the program: **Children in North Miami Beach ages 5-14 years old**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision**: Ongoing**
- Number of families, children served: **50**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
    - Concrete support in times of need
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

Name of the program: **Cool Kids Learn (After school and Summer programs)**

- Target audience for the program: **Student ages 5-14 years**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program: **Kids Paradise Childcare & Learning Center (Kids Paradise KPCLC program)**
- Target audience for the program: **General population and CWD children ages 5 to 12 years in the Westchester and neighborhood areas.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **30 General population and 4 CWD**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Social connections**

    - **Knowledge of parenting and child development**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**
    - **Public awareness and education campaigns**

- Name of the program: **ARC of South Florida (ARC Family and Children Prevention Services)**
- Target audience for the program: **Parents and Caregivers**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Parental emotional resilience**
    - **Social connections**
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Nurturing and attachment**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**
    - **Information and referral and help lines**
    - **Public awareness and education campaigns**

- Name of the program: **Easter Seals South Florida, Inc**
- Target audience for the program: **Parents and Caregivers**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Unknown**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Parental emotional resilience**
    - **Concrete support in times of need**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- **Name of the program: Elijah Network Family and Community Alliance, Inc**
- Target audience for the program: **Children 0-5, their parents and siblings**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Unknown**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Parental emotional resilience**
    - **Knowledge of parenting and child development**

    - **Nurturing and attachment**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**
    - **Information and referral and help lines**

- Name of the program: **FIU Board of Trustees-Parents as Trustees**
- Target audience for the program: **Parents**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Unknown**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**
    - **Information and referral and help lines**

- Name of the program: **Therapy for Today (Bully Proofing in Early Childhood, Building a Caring Community)**
- Target audience for the program: **Children between the ages of 3 and 5.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of universal prevention strategy (may be more than one)
    - **Public awareness and education campaigns**

- Name of the program: **University of Miami- Debbie School**
- Target audience for the program: **Families**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Unknown**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**

- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**
    - **Public awareness and education campaigns**

- Name of the program: **City of Miami (Families First-Parent Academy)**
- Target audience for the program: **Infants, Toddlers, and their caregivers**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Parental emotional resilience**
    - **Social connections**
    - **Knowledge of parenting and child development**
    - **Nurturing and attachment**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program: **Family Counseling Services of Greater Miami, Inc**
- Target audience for the program: **Preschool children and their families**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served : **Unknown**
- Most recent impact data (with date of collection) : **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
    - **Nurturing and attachment**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**
    - **Public awareness and education campaigns**

- Name of the program: **Haitian Neighborhood Center, Santa La and Civic Engagement Skill Building Program**
- Target audience for the program: **Parents/Caregivers**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**
    - **Information and referral and help lines**
    - **Public awareness and education campaigns**

- Name of the program **Our Child Care, Inc (The Our Little Ones Prevention Program)**
- Target audience for the program: **Children 6 weeks to five years and Teachers**
- Counties served by the program: **Miami- Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Parental emotional resilience**
    - **Social connections**
    - **Knowledge of parenting and child development**
    - **Nurturing and attachment**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program: **Panzou Project, Inc.**
- Target audience for the program: **Haitian Immigrant Families**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination) **Unknown**
- Sources of funding **: Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Parental emotional resilience**

    - **Social connections**
    - **Knowledge of parenting and child development**
    - **Nurturing and attachment**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Miami-Dade Family Learning Partnership Inc**
- Target audience for the program: **Children & Caregivers**
- Counties served by the program: **Miami- Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served : **30,000**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Parental emotional resilience**
    - **Social connections**
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Nurturing and attachment**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**
    - **Information and referral and help lines**
    - **Public awareness and education campaigns**

- Name of the program : **Rethink and Reuse Center**
- Target audience for the program: **Staff and Caregivers/Parents**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Public awareness and education campaigns**

- Name of the program: **University of Miami-Dept of Pediatrics/Families First**
- Target audience for the program: **Parents**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **10 weeks for Baby and Me & 12 weeks for Strengthening Multi Ethnic Families**
- Number of families, children served: **Unknown**

- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Parental emotional resilience**
    - **Knowledge of parenting and child development**
    - **Nurturing and attachment**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Catholic Charities of the Archdiocese of Miami, Inc (Strengthening Families Program)**
- Target audience for the program: **Parents of children 3-16 years old**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **50**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination) **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Nurturing and attachment**
- Type of universal prevention strategy (may be more than one)
    - **Public awareness and education campaigns**

- Name of the program: **Early Childhood Quality Consultants, LLC**
- Target audience for the program: **Children ages 3 to 4 years residing in the City of Hialeah**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **40**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
- Type of universal prevention strategy (may be more than one)
    - **Family supportive programs/services**

- Name of the program: **Institute for Child & Family Health, Inc**
- Target audience for the program: **Children and their families ages 0-6 years**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection)**Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Nurturing and attachment**
- Type of universal prevention strategy (may be more than one)
    - **Family supportive programs/services**

- Name of the program: **Institute for Child & Family Health, Inc (All-Aboard Family Literacy Program)**
- Target audience for the program: **Families with children ages 0-7 years**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection)**Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program: **Miami Children's Museum, Inc.**
- Target audience for the program: **Parents/Caregivers**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection)**Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
- Type of universal prevention strategy (may be more than one)
    - **Family supportive programs/services**

- Name of the program : **Miami-Dade County Community Action Agency (Head Start/Early Head Start Division)**

- Target audience for the program : **Infants and Toddlers ages 2mths to 3 years**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection)**Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Peace Education Foundation**
- Target audience for the program: **Parents, early childhood teachers, and children**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **200 parents, 300 children ages 3-5 years old**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination) **Unknown**
- Sources of funding **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Nurturing and attachment**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **United Way of Miami Dade (The New Prevention Services for Children Birth to Five program)**
- Target audience for the program: **Birth to Five**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding **Children Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
- Type of universal prevention strategy (may be more than one)
    - **Family supportive programs/services**
    - **Public awareness and education campaigns**

- Name of the program: **Communities in School of Miami, Inc**
- Target audience for the program : **Elementary schools grades K-5**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination) **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of universal prevention strategy (may be more than one)
    - **Information and referral and help lines**
    - **Public awareness and education campaigns**

- Name of the program: **Miami Lighthouse for the Blind & Visually Impaired**
- Target audience for the program: **Ten sighted adolescent ages 14-18 years old. Ten visually impaired youth ages 14 to 22.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served : **20**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Workforce**

- Name of the program: **Magic City Kids, Inc.**
- Target audience for the program: **School aged children residing in the program's zone.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served : **Unknown**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**

- Name of the program : **South Florida After-School All-Stars**
- Target audience for the program: **Students ages 11 to 16 years old**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **500 children for the after school program; 2130 children for the summer program**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program: **Kidworks, USA, Inc**
- Target audience for the program: **General**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Parental emotional resilience**
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program: **New Beginning International, Inc**
- Target audience for the program: **General population children and children with disabilities, ages 5-14 years old.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **100**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination) **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**

    - **Concrete support in times of need**
- Type of universal prevention strategy (may be more than one)
    - **Information and referral and help lines**
    - **Public awareness and education campaigns**

- Name of the program: **Divine Sports, Inc (Hand-N-Hand Program)**
- Target audience for the program: **Students ages 6-14 years general population**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **125**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program: **Mactown, Inc.**
- Target audience for the program: **General population ages 5-14 years and children with disabilities 15-22 years old.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination) **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of universal prevention strategy (may be more than one)
    - **Information and referral and help lines**
    - **Public awareness and education campaigns**
    - **Workforce**
    - **Community Development**

- Name of the program : **Miami-Dade County Health Department**
- Target audience for the program: **School aged children**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**

- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of universal prevention strategy (may be more than one)
    - **Community development**
    - **Community support for families**
    - **Family supportive programs/services**
    - **Information and referral and help lines**
    - **Public awareness and education campaigns**

- Name of the program: **Miami Dade Police-Police Athletic League Inc**
- Target audience for the program: **General population**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **8 weeks, five day a week day camp**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination) **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of universal prevention strategy (may be more than one)
    - **Public awareness and education campaigns**
    - **Community support for families**

- Name of the program: **Private Industry Council d.b.a. Jobs for Miami**
- Target audience for the program: **General population**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination) **Unknown**
- Sources of funding: **Children's Trust**
- Protective factor(s) built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of universal prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**
    - **Workforce**

IV.B. SECONDARY/SELECTED PREVENTION STRATEGIES – PROGRAMS TARGETED TO FAMILIES WITH MULTIPLE RISK FACTORS FOR CHILD ABUSE PRIOR TO THE OCCURRENCE OF CHILD ABUSE AND NEGLECT

Note: Secondary prevention is geared to communities and families who are vulnerable and at risk of child maltreatment (e.g., have multiple risk factors – parent age, poverty, substance abuse, domestic violence, maternal depression). Targeted strategies assist these vulnerable groups with the goal of preventing child maltreatment from ever occurring in the first place.

SECONDARY/SELECTED PREVENTION STRATEGIES ARE LISTED BELOW – THESE PROGRAMS ARE TARGETED TO FAMILIES WITH MULTIPLE RISK FACTORS FOR CHILD ABUSE PRIOR TO THE OCCURRENCE OF CHILD ABUSE AND NEGLECT

Note: Secondary prevention is geared to communities and families who are vulnerable and at risk of child maltreatment (e.g., have multiple risk factors – parent age, poverty, substance abuse, domestic violence, maternal depression). Targeted strategies assist these vulnerable groups with the goal of preventing child maltreatment from ever occurring in the first place.

- Name of the program : **Informed Families/ The Florida Family Partnership**
- Target audience for the program : **Youth at risk or identified as being "ungovernable" and their families**
- Counties served by the program: **Miami-Dade**
- Frequency of provision: **Weekly**
- Number of families, children served : **35**
- Most recent impact data (with date of collection) : **Unknown**
- Most recent cost-effectiveness data (with date of determination) : **Unknown**
- Sources of funding : **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Parental emotional resilience**
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Nurturing and attachment**
- Type of secondary prevention strategy (may be more than on
    - **Community support for families**
    - **Concrete services**
    - **Family supportive programs/services**

- Name of the program: **Florida State University- Center for Intervention & Early Intervention.**
- Target audience for the program : **Teen parents and their children**
- Counties served by the program : **Miami- Dade County**
- Frequency of provision : **Ongoing**
- Number of families, children served : **Unknown**
- Most recent impact data (with date of collection) : **Unknown**
- Most recent cost-effectiveness data (with date of determination) : **Unknown**
- Sources of funding : **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Parental emotional resilience**
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Nurturing and attachment**
    - **Adult Education**
- Type of secondary prevention strategy (may be more than one)
    - **Community development**
    - **Community support for families**
    - **Concrete services**
    - **Family supportive programs/services**

- Name of the program: **Our Kids of Miami Dade/Monroe. Inc.**
- Target audience for the program: **Foster children and their relatives**
- Counties served by the program: **Miami-Dade & Monroe**
- Frequency of provision: **Ongoing**
- Number of families, children served : **Unknown**
- Most recent impact data (with date of collection) : **Unknown**
- Most recent cost-effectiveness data (with date of determination) **: Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - Social connections
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Nurturing and attachment**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**
    - **Family supportive programs/services**
- Name of the program: **Voices for Children Foundation Inc.**
- Target audience for the program: **Estimated 540 dependent children ages birth to 18 years old.**
- Counties served by the program : **Miami-Dade County**
- Frequency of provision : **Ongoing**
- Number of families, children served : **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination) : **Unknown**

- Sources of funding : **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Adult Education**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**
    - **Family supportive programs/services**

- Name of the program: **Citrus Health Network, Inc.**
- Target audience for the program: **Child care Centers in the North/West Dade area in Hialeah.**
- Counties served by the program : **Miami-Dade County**
- Frequency of provision : **Ongoing**
- Number of families, children served **: Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination) : **Unknown**
- Sources of funding**: Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Parental emotional resilience**
    - **Social connections**
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of secondary prevention strategy (may be more than one)
    - **Adult education**
    - **Community development**
    - **Community support for families**
    - **Concrete services**
    - **Family supportive programs/services**
    - **Workforce**

- Name of the program : **Family Central**
- Target audience for the program **: Child Care Centers**
- Counties served by the program**: Miami-Dade**
- Frequency of provision: **Unknown**
- Number of families, children served**: Unknown**
- Most recent impact data (with date of collection)**: Unknown**
- Most recent cost-effectiveness data (with date of determination)**: Unknown**
- Sources of funding**: Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Parental emotional resilience**
    - **Social connections**
    - **Knowledge of parenting and child development**

    - **Concrete support in times of need**
- Type of secondary prevention strategy (may be more than one)
    - **Adult education**
    - **Community development**
    - **Community support for families**
    - **Concrete services**
    - **Family supportive programs/services**

- Name of the program : **Miami Beach Community Health Center**
- Target audience for the program: **Parents of children ages 0-3 years.**
- Counties served by the program**: Miami-Dade**
- Frequency of provision: **Ongoing**
- Number of families, children served**: Unknown**
- Most recent impact data (with date of collection)**: Unknown**
- Most recent cost-effectiveness data (with date of determination)**: Unknown**
- Sources of funding**: Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Parental emotional resilience**
    - **Social connections**
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Nurturing and attachment**
- Type of secondary prevention strategy (may be more than one)
    - **Adult education**
    - **Community development**
    - **Community support for families**
    - **Concrete services**
    - **Family supportive programs/services**

- Name of the program: **Carfour Supportive Housing**
- Target audience for the program: **Formally homeless individuals**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **459 adults and 189 children**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding**: Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Parental emotional resilience**
    - **Social connections**
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Nurturing and attachment**
- Type of secondary prevention strategy (may be more than one)
    - **Adult education**
    - **Community development**

    - **Community support for families**
    - **Concrete services**
    - **Family supportive programs/services**
    - **Workforce**

- Name of the program : **Hands in Action**
- Target audience for the program: **Children of substance abusing parents ages 0-5 years old.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Nurturing and attachment**
- Type of secondary prevention strategy (may be more than one)
    - **Adult education**
    - **Community support for families**
    - **Concrete services**
    - **Family supportive programs/services**
- Name of the program: **Miami Lighthouse for the Blind and Visually Impaired (The Blind Babies Program)**
- Target audience for the program: **Children birth through 5 who are blind or severely visually impaired.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of secondary prevention strategy (may be more than one)
    - **Concrete services**
    - **Family supportive programs/services**

- Name of the program: **Parent to Parent of Miami, Inc.**
- Target audience for the program: **Parents of children and adults with disabilities**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**

- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Parental emotional resilience**
    - **Social connections**
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Nurturing and attachment**
- Type of secondary prevention strategy (may be more than one)
    - **Adult education**
    - **Community development**
    - **Community support for families**
    - **Concrete services**
    - **Family supportive programs/services**

- Name of the program: **Richmond-Perrine Optimist Club Inc.**
- Target audience for the program: **Parents in Goulds, Naranja and Modello communities.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Unknown**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Parental emotional resilience**
    - **Social connections**
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Nurturing and attachment**
- Type of secondary prevention strategy (may be more than one)
    - **Adult education**
    - **Community support for families**
    - **Concrete services**
    - **Family supportive programs/services**

- Name of the program: **Switchboard of Miami Inc.**
- Target audience for the program: **High risk minority youth in Miami Dade County**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**

- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Parental emotional resilience**
    - **Social connections**
    - **Knowledge of parenting and child development**
    - **Nurturing and attachment**
- Type of secondary prevention strategy (may be more than one)
    - **Adult education**
    - **Community support for families**
    - **Concrete services**
    - **Family supportive programs/services**
-
- Name of the program: **Therapy for Today's Learn and Play Program**
- Target audience for the program: **Children 1-5 years from low-income communities**
- Counties served by the program: **Unknown**
- Frequency of provision: **10 week therapy program consisting of 45-60 minute sessions per week.**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**

- Name of the program: **Amigos Together for Kids, Inc**
- Target audience for the program: **Parents and children in Little Havana and surrounding West Miami**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **150**
- Most recent impact data (with date of collection) : **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Nurturing and attachment**
- Type of secondary prevention strategy (may be more than one)
    - **Community development**
    - **Community support for families**
    - **Concrete services**
    - **Family supportive programs/services**

- Name of the program: **Aspira of Florida, Inc**
- Target audience for the program: **Hispanic/Minority Parents**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding; **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Parental emotional resilience**
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Adult education**
    - **Community development**
    - **Community support for families**
    - **Concrete services**
    - **Family supportive programs/services**

- Name of the program : **Concerned African Women, Inc**
- Target audience for the program: Parents of at-risk students
- Counties served by the program: Miami-Dade County
- Frequency of provision: Ongoing
- Number of families, children served: Unknown
- Most recent impact data (with date of collection): Unknown
- Most recent cost-effectiveness data (with date of determination): Unknown
- Sources of funding: Children's Trust
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of secondary prevention strategy (may be more than one)
    - **Adult education**
    - **Community development**
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **The Village South, Inc**
- Target audience for the program: **Children of Substance Abusing Parents, birth to 5 years**
- Counties served by the program: **Miami- Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**

    - **Concrete support in times of need**
- Type of secondary prevention strategy (may be more than one)
    - **Adult education**
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **YWCA of Greater Miami & Dade County Inc (Court Care)**
- Target audience for the program: **Families who are required to attend Legal proceedings**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Weekly**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Parental emotional resilience**
    - **Social connections**
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Nurturing and attachment**
- Type of secondary prevention strategy (may be more than one)
    - **Adult education**
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Children's Home Society(Healthy Families Miami-Dade)**
- Target audience for the program: **Pregnant mothers and/or newborns under 2 weeks that score 13 or above on HF Risk assessment.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision : **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Parental emotional resilience**
    - **Knowledge of parenting and child development**
    - **Nurturing and attachment**
- Type of secondary prevention strategy (may be more than one)
    - **Adult education**
    - **Community support for families**
    - **Concrete services**
    - **Family supportive programs/services**

- Name of the program: **Family Central (The Teachers and Literacy for Kids)**
- Target audience for the program: **Child care centers located in primarily low income communities in the northern part of Miami-Dade County.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **360**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Adult education**
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Family Central (The Nurturing Parent Program)**
- Target audience for the program: **Families**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Parental emotional resilience**
    - **Knowledge of parenting and child development**
    - **Nurturing and attachment**
- Type of secondary prevention strategy (may be more than one)
    - **Adult education**
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Family Central (Home Instruction for Parents of Preschool Youngsters)**
- Target audience for the program: **Children & Parents**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Unknown**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection) : **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**

- Type of secondary prevention strategy (may be more than one)
    - **Adult education**
    - **Concrete services**
    - **Family supportive programs/services**

- Name of the program : **S.T.E.P.S in the Right Direction, Inc**
- Target audience for the program: **Grandparents raising grandchild/ren**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Parental emotional resilience**
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Nurturing and attachment**
- Type of secondary prevention strategy (may be more than one)
    - **Adult education**
    - **Community development**
    - **Community support for families**
    - **Concrete services**
    - **Family supportive programs/services**

- Name of the program : **Centro Mater Childcare Services, Inc**
- Target audience for the program: **At risk low-income children ages 3-5 years**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **100**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of secondary prevention strategy (may be more than one)
    - **Adult education**
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **University of Miami- Linda Ray Center**
- Target audience for the program: **Parents and Toddlers**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision:**11 Sessions**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Nurturing and attachment**
- Type of secondary prevention strategy (may be more than one)
    - **Adult education**
    - **Concrete services**

- Name of the program: **Foster Care Review, Inc**
- Target audience for the program: **Young children in Foster Care**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection)**Unknown**
- Most recent cost-effectiveness data (with date of determination) **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Adult education**
    - **Family supportive programs/services**

- Name of the program: **Human Services Coalition of Dade County, Inc (Pathways to Civic Engagement: Supporting Children and Families)**
- Target audience for the program: **Parents, guardians, and community members**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Adult education**
    - **Community development**

    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Institute for Child and Family Health, Inc (Teenage Parenting Program)**
- Target audience for the program: **Teenagers and their children ages 0-5 years**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Parental emotional resilience**
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Nurturing and attachment**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**
    - **Family supportive programs/services**

- Name of the program : **Miami Bridge Youth and Family Services, Inc**
- Target audience for the program: **Parents and Caregivers**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection)**Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding : **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Nurturing and attachment**
- Type of secondary prevention strategy (may be more than one)
    - **Adult education**
    - **Family supportive programs/services**

- Name of the program : **Big Brothers Big Sisters of Greater Miami (Community Mentoring)**
- Target audience for the program: **At risk boys and girls ages 5-18 years**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection) **Unknown**

- Most recent cost-effectiveness data (with date of determination) **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Adult education**
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Children's Home Society (CHS Youth Development Program)**
- Target audience for the program: **At risk participants in Perrine**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served **Unknown**
- Most recent impact data (with date of collection)**Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of secondary prevention strategy (may be more than one)
    - **Adult education**
    - **Community support for families**
    - **Workforce**

- Name of the program: **Community in Schools of Miami, Inc. Bridges to Graduation**
- Target audience for the program: **At Risk students in six alternative "schools of choice"**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination) **Unknown**
- Sources of funding **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**

- Name of the program: **Cuban American National Council, Inc. (ALPHA)**
- Target audience for the program: **At-risk students enrolled in Little Havana Institute and Hialeah Institute**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Adult education**
    - **Community development**
    - **Community support for families**
    - **Workforce**

- Name of the program : **Family and Children Faith Coalition**
- Target audience for the program: **Middle School Students**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **250**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - Knowledge of parenting and child development
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**

- Name of the program: **Florida Film Institute, Inc.**
- Target audience for the program: **Students in Miami Dade County Public Schools**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination) **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community development**

    - **Community support for families**

- Name of the program: **Jay's Learning Center, Inc.**
- Target audience for the program: **Parents and Children residing in Liberty City**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **An hour a day for 3 days a week for 36 weeks during the hours 5pm to 7:30pm**
- Number of families, children served: **25**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination) **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community development**
    - **Adult Education**
    - **Community support for families**
    - **Workforce**

- Name of the program: **Miami-Dade College Successful Transitions**
- Target audience for the program: **200 At-risk high school students with a focus on single teen parents**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **200**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination) **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community development**
    - **Adult Education**
    - **Community support for families**
    - **Workforce**

- Name of the program: **Non-Violence Project USA Inc**
- Target audience for the program: **Miami Killian Senior High School**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**

- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
    - **Nurturing and attachment**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**

- Name of the program: **American Children's Orchestras for Peace, Inc**
- Target audience for the program: **Disabled children, youth from low income households, and other underprivileged children with musical instruments.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**

- Name of the program: **Aspira of Florida, Inc**
- Target audience for the program: **Youth ages 13 to 19 years**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
    - **Nurturing and attachment**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**

- Name of the program: **Citrus Health Network, Inc (The Teens 4 Kids Program)**
- Target audience for the program: **High schools students at-risk of dropping out.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
    - **Nurturing and attachment**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**
    - **Workforce**
    - **Community Development**

- Name of the program: **City of Miami Gardens-Parks and Recreation Department**
- Target audience for the program: **Underprivileged Teens**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**
    - **Family supportive programs/services**
    - **Workforce**

- Name of the program: **Gang Alternative, Inc**
- Target audience for the program: **Children ages 12 to 19 of Haitian descent**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connection**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**
    - **Family supportive programs/services**

- Name of the program: **I Have A Dream-Overtown, Inc.**
- Target audience for the program: **3rd through 6th graders**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **40**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Social Connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**
    - **Family supportive programs/Services**

- Name of the program: **Informed Families/The Florida Family Partnership (Community Action Team)**
- Target audience for the program: **Students and parents of two middle schools in South Dade**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**

    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program: **Miami Dade College Successful Transitions**
- Target audience for the program: **At-risk high school students**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **200**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**
    - **Adult Education**

- Name of the program: **New Horizons Community Mental Health Center**
- Target audience for the program: **Youth and Parents**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Year Round**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**
    - **Adult Education**

- Name of the program: **Miami Dade College Successful Transitions**
- Target audience for the program: **At-risk high school students**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **200**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**

- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**
    - **Adult Education**

- Name of the program: **Miami Children's Museum, Inc**
- Target audience for the program: **Allapattah and Liberty City**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**

- Name of the program : **Quality United Education, Inc**
- Target audience for the program: **60 school aged youth from 5-17 years old with academic and/or disciplinary difficulties.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **60 Sessions**
- Number of families, children served: **60**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Read2Succeed Inc**
- Target audience for the program: **45 general population children and 5 children with disabilities in the West Kendall area.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **50**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**
    - **Adult Education**

- Name of the program : **The Portrait of Empowerment, Inc**
- Target audience for the program: **Children ages 5-12 residing in Opa-Locka**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social Connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Touching Miami With Love Ministries**
- Target audience for the program: **K-5th grade children in Overtown, Miami**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **82**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of secondary prevention strategy (may be more than one)

    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Youth Co-op Inc**
- Target audience for the program: **Brownsville and Madison Middle School students**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **YWCA of Greater Miami & Dade County Inc**
- Target audience for the program: **Youth ages 5-17 years from low income households in Campbell Arms, Carol City, Overtown, Allapatah, Hialeah and Miami Gardens.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social Connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program: **Abundant Living Citi Church, Inc.**
- Target audience for the program: **Children 4-14 residing in the Allapattah neighborhood.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **60**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**

- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program: **Adults Mankind Organization, Inc.**
- Target audience for the program: **Children age 6-12 residing or have resided in underserved zip codes. And 13-18 years to be exposed to the sport of Rowing.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Summer Months**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social Connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Greater Goulds Optimist Club**
- Target audience for the program: **Children 5-18 residing in the Goulds, Naranja and Princeton areas of south Miami-Dade County**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **24**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Happy Children of Overtown, Inc**
- Target audience for the program: **Children age 5-12 years residing in the Overtown are of Miami.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **40**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Jay's Learning Center, Inc**
- Target audience for the program: **Children age 7-12 years residing in the Overtown area.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **100**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program: **My Backyard, Inc.**
- Target audience for the program: **Middle school students ages 10 and 14**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **40**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**

- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Our Little Clouds of Joy, Inc**
- Target audience for the program: **Children ages 5-12 years**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **The Family Christian Association of America, Inc. (S.T.A.R.S program)**
- Target audience for the program: **Children ages 5-12**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **380**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Recapturing the Vision International Inc**
- Target audience for the program: **Academically challenged children age 5-12 years old.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **78**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**

- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **The Children's Village d.b.a The Resource Room**
- Target audience for the program: **Students ages 5-14 years**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **65**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Urgent, Inc**
- Target audience for the program: **Girls at Booker T Washington High School**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program: **Urgent Inc.**
- Target audience for the program: **Boys and girls ages 7-11 years. Summer camp for girls ages 6-13 years. Goulds, Overtown, Liberty City, and Little Haiti**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **78**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Belafonte Tacolcy**
- Target audience for the program: **Children 5 to 15 residing in the communities of Liberty City, Brownsville, and Little Haiti**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **105**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Fanm Ayisyen Nan Myami**
- Target audience for the program: **Children and youth who are at-risk**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**

- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **New Jerusalem Community Development Corporation**
- Target audience for the program: **Children 5-14 living in central and northern Miami and Miami Dade County**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **110**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**
    - **Workforce**

- Name of the program : **Overtown Youth Center**
- Target audience for the program: **Student ages 7-18 years residing in Overtown**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **175**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

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- Name of the program : **Richmond-Perrine Optimist Club Inc**
- Target audience for the program: **Youth 6-13 years, residing in the City of South Miami, West Perrine, Goulds, Naranja and Modello.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **145 during school year, and 165 youth during the summer.**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program: **South Dade Weed and Seed, Inc.**
- Target audience for the program: **Children age 6-17 years residing in or attending school in the City of Homestead**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **158**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Spirit Ministry**
- Target audience for the program: **At-risk Youth**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**

    - **Social connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**
    - **Workforce**
    - **Community Development**

- Name of the program : **WeCare of South Dade Inc**
- Target audience for the program: **5-18 at risk , low income youth in Homestead and Florida City**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **218**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Easter Seals South Florida, Inc**
- Target audience for the program: **Inner city elementary and middle school children**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **205 (195 general population and 10 children with disabilities)**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Greater Miami Youth for Christ, Inc**
- Target audience for the program: **Children K-5 residing in Homestead/Florida City**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **35**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Miami Dade County Community Action Agency-Head Start/Early Head Start (Self-Help Division)**
- Target audience for the program: **Children ages 3-18 years old**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **140**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Miami Lighthouse for the Blind & Visually Impaired**
- Target audience for the program: **Blind or visually impaired children ages 5-13 years**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **45**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**

- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Neytz haChochma**
- Target audience for the program: **Children with disabilities and for at risk children**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Shake-A-Leg Miami**
- Target audience for the program: **Underserved students**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **The Carrie Brazer Center for Autism & Alternative**
- Target audience for the program: **Children ages 4-22 years old who have been diagnosed with Autism Spectrum Disorder.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **44 day summer camp**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**

- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **The Victory Center, Inc**
- Target audience for the program: **Children with Autism and related disabilities; 5 children from general population; ages 5-15 years old**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **16**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Abriendo Puertas Gov Brd of East Little Havana**
- Target audience for the program: **Children and youth in the Little Havana neighborhood.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **220 children in Little Havana, 50 in North Miami, (270 in total)**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Aspira of Florida, Inc**
- Target audience for the program: "**Their Students"**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Centro Mater Childcare Services, Inc**
- Target audience for the program: **Low-income children and their families.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Florida Memorial University**
- Target audience for the program: **Under-achieving students in Miami-Dade County**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **7 Week summer camp**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of secondary prevention strategy (may be more than one)

    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Girl Scout Council of Tropical Florida (Program for Migrant)**
- Target audience for the program: **Farm workers and low income families**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **175 girls/siblings**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Hands in Action**
- Target audience for the program: **Children and youth in the Hialeah and Hialeah Gardens neighborhood**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **45**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**
    - **Adult Education**

- Name of the program : **His House Children's Home**
- Target audience for the program: **Children in its care ages 5-16 years old**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **5 days per week for two and a half hours per day over the course of the academic school year.**
- Number of families, children served: **40**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**

- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program : **Just Kids Centers**
- Target audience for the program: **Students**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **75**
- Most recent impact data (with date of collection): **Unknown**
- Most recent cost-effectiveness data (with date of determination): **Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of need**
    - **Social connections**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Family supportive programs/services**

- Name of the program: **Victim Services Center**
- Target audience for the program:
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete Services**

- Name of the program: **Beta Tau Zeta ROYAL Association, Inc**
- Target audience for the program: **General population and children with learning and/or behavioral disabilities ages 5-17 years old.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **40 general population and 10 children with disabilities.**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**

- Name of the program: **Dominican American National Foundation Inc.**
- Target audience for the program: **At-risk children and youth**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **45**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**

- Name of the program: **Tiger Dragon Group, Inc.**
- Target audience for the program: **Children with learning and/or behavioral disabilities ages 5-17 years residing in West Kendall**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **51 general population and 9 children with learning and/or behavioral disabilities.**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**

- **Concrete services**

- Name of the program: **The Coalition of Florida Farmworker Organization**
- Target audience for the program: **Girls and boys ages 6-18 years from the Homestead-Florida City area of South Dade County.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **70**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
  - **Social connections**
  - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
  - **Community support for families**
  - **Concrete services**
  - **Workforce**
  - **Family supportive programs/services**

- Name of the program: **The Thinking Child Academy, Inc**
- Target audience for the program: **At-risk children and youth age 1-14 years old.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
  - **Social connections**
  - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
  - **Community support for families**
  - **Concrete services**
  - **Workforce**

- Name of the program: **Children's Home Society**
- Target audience for the program: **Ages 11 and 18 in the Perrine, Cutler Ridge, Brownsville, and Goulds area.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
  - **Social connections**

    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**

- Name of the program: **City of Miami Park and Recreation Department**
- Target audience for the program: **Youth ages 6-14 both genders, predominately African American and Hispanic, from low income households neighborhoods throughout the City of Miami.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **360**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**

- Name of the program: **Daily Bread Food Bank, Inc**
- Target audience for the program: **Agencies that serve children and families throughout Miami-Dade County**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Knowledge of parenting and child development**
    - **Concrete support in times of needs**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**
    - **Family supportive programs/services**

- Name of the program: **Florida International Academy**
- Target audience for the program: **At-risk minority students**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**
    - **Family supportive programs/services**

- Name of the program: **Kayleens Learning Center, Inc**
- Target audience for the program: **Low-income children from working class families in the Sunset and Westwood Lakes areas.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **40**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**

- Name of the program: **Learning for Life, Inc**
- Target audience for the program: **Youth ages 5-12 residing in Miami Gardens**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Summer Camp**
- Number of families, children served: **100**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)

    - **Community support for families**
    - **Concrete services**

- Name of the program: **Llirraf'O for Life.d.b.a O'Farrill Learning Center**
- Target audience for the program: **School aged children grades K-5 in West Central Miami-Dade**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**

- Name of the program: **Multi Ethnic Youth Group Association, Inc**
- Target audience for the program: **Girls**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Summer Camp Program**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**
    - **Workforce**
    - **Community Development**

- Name of the program: **PEACE Community Development and Betterment Outreach Corp.**
- Target audience for the program: **Children ages 5-14 years residing in underserved areas of Miami Heights, Richmond West, and Miami-Dade County.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **74 general population children and 1 child with disability.**

- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**

- Name of the program: **Regis House**
- Target audience for the program: **Students**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **8 week summer camp**
- Number of families, children served: **100**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**

- Name of the program: **The Bertha Abess Children's Center**
- Target audience for the program: **At-risk students ages 5-14 years old.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**

- Name of the program: **Thumbelina Learning Center Inc.**
- Target audience for the program: **Low income qualified children referred by staff from the neighboring Elementary schools; West Hialeah and Hialeah Gardens.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **110 typically developing school children and 50 children with disabilities.**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**

- Name of the program: **Dave and Mary Alper Jewish Center**
- Target audience for the program: **Some at-risk participants referred by the Family Resource Center and All Children Together along with general population children.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**

- Name of the program: **Knowledge Builders of Florida, Inc.**
- Target audience for the program: **Students in grades K-8. Families in Goulds, Richmond Heights, and South Miami Heights.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**

- Name of the program: **Latinos United in Action Center, Inc.**
- Target audience for the program: **7-18 year olds residing in or attending schools in Allapattah or nearby communities.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **80**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**

- Name of the program: **Second Baptist Church of Richmond Heights, Inc**
- Target audience for the program: **Children and youth form low income families and households ages 5-14 years old.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **45**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**

- Name of the program: **Teen Up-ward Bound Inc**
- Target audience for the program: **Children with disabilities and at-risk children**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**

- Name of the program: **United Martial Arts Academy**
- Target audience for the program: **Students ages 5- 18**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **Unknown**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**

- Name of the program: **Unity Center of Miami**
- Target audience for the program: **Children ages 7-17 years old**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Summer Camp**
- Number of families, children served: **90**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**

- Name of the program: **Citi Centre**
- Target audience for the program: **General Population children and those with learning and or behavioral disability.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **28 general population and 2 children with learning/and or behavioral disabilities.**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**

- Name of the program: **Foundation of Community Assistance and Leadership**
- Target audience for the program: **Children ages 7-18 years old**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **78**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**

- Name of the program: **Lincoln-Marti Community Agency Inc.**
- Target audience for the program: **Children ages 5-13 years residing in Little Havana and Leisure City.**
- Counties served by the program: **Miami-Dade County**
- Frequency of provision: **Ongoing**
- Number of families, children served: **60**
- Most recent impact data (with date of collection) **Unknown**
- Most recent cost-effectiveness data (with date of determination)**Unknown**
- Sources of funding: **Children's Trust**
- Protective factors built by the prevention strategy: (may be more than one)
    - **Social connections**
    - **Knowledge of parenting and child development**
- Type of secondary prevention strategy (may be more than one)
    - **Community support for families**
    - **Concrete services**

V. PLAN PRIORITIES

A description, documentation, and priority ranking of local needs related to the prevention of child abuse, abandonment, and neglect based upon the continuum of programs and services. §39.001(8)(b)6.g

Justification for Plan Priorities

The supportive data provided in the Introduction and the Status of Child Maltreatment data in Section I of this plan is just a small subset of data that the Circuit 11community providers are utilizing to create a proactive, efficient and focused Child Abuse Prevention and Permanency Plan for Miami-Dade Circuit 11. After an analysis of the vast array of data that the community providers access within their own agencies as well as the Status of Child Maltreatment data supplied by the Governor's office the community providers have concluded to ensure the following;

1. A commitment to incorporate existing strategies and incorporate community provider prevention plans, strategic plans, and goals to maximize resources within community agencies.
2. A desire to follow through on the evidence based implementation of Family Centered Practice Principles.
3. A commitment to address the diverse populations of the Miami-Dade County due to the diversity of the community
4. Incorporate a plan that can provide evidence of success.

1. A Commitment to Incorporate Existing Strategies and Prevention Plans to Maximize Resources for the Community.

After much discussion and evaluation, community providers in Circuit 11 surmised many agencies, state departments and community providers were well entrenched in the commitment to lower child maltreatment rates in Miami-Dade County. As a result, a number of community providers, such as the Children's Trust, The United Way, The Early Learning Coalition, and Amigos for Kids, to name but a few, have long implemented child maltreatment strategies' into the strategic direction of their organizations. Due to their innovation and foresight, Circuit 11 is in the unique position to work in partnership with providers to create an effective network and community of prevention of child maltreatment that can address several areas simultaneously. Thus the Circuit 11 committee members will strive toward uncovering all of the child maltreatment preventions efforts in the community to create a localized plan that can be accessed by the community and incorporated as a living document that matures and provides ease of access to determine the current situation in regards to child maltreatment primary prevention efforts.

2. A Desire to Follow Through on the Evidence Based Implementation of Family Centered Practice Principles.

Family-centered practice is a way of working with families, both formally and informally, across service systems to enhance their capacity to care for and protect their children. It focuses on the needs and welfare of children within the context of their families and communities. Family-centered practice recognizes the strengths of family relationships and builds on these strengths to achieve optimal outcomes. Family is defined broadly to include birth, blended, kinship, and foster and adoptive families.

Family-centered practice includes a range of primary child maltreatment prevention strategies, including advocating for improved conditions for families, supporting them, stabilizing those in crisis, and connecting families to the resources that will sustain them in the future as well as secondary and tertiary efforts including stabilizing those in crisis, reunifying those who are separated, building new families.

Family-centered practice is based upon these core values: The best place for children to grow up is in families. Providing services that engage, involve, strengthen, and support families is the most effective approach to ensuring children's safety, permanency, and well-being. Family-centered practice is characterized by mutual trust, respect, honesty, and open communication between parents and service providers. Families are active participants in the development of policy, program design, and evaluation, and they are active decision-makers in selecting services for themselves and their children. Family and child assessment is strengths-based and solution-focused. Services are community-based and build upon informal supports and resources.

3. A commitment to address the diverse populations of the Miami-Dade County due to the diversity of the community.

According to the US Census Bureau almost 70% of children are foreign born or have at least one foreign born parent. The same proportion speaks a language other than English at home. Most common places of birth for the foreign-born residents (%):

1. Cuba (46%)
2. Nicaragua (8%)
3. Colombia (7%)
4. Haiti (6%)
5. Dominican Republic (3%)
6. Honduras (3%)
7. Jamaica (3%)

The current population in Miami-Dade County is 2,402,208, a 6.6% increase from the population recorded in the 2000 United States census. The number of infants born in Miami-Dade County has also increased steadily over the past decade by 7.8%. In 2006, 33,739 infants were born in Miami-Dade County – an increase of 1,374 from 32,365 born in 2005. Of these, approximately 66% were Hispanic, 10.7% were Non-Hispanic White, 18% were Non-Hispanic Black, and 5% were Haitian. The number of infants born increased from 2005 among all race/ethnicities, with the exception of Haitians, which decreased slightly from 1,740 to 1,736. The number of Non-Hispanic Whites had the greatest growth, with an increase of 6.4%, from 3,402 to 3,620. However, Hispanics continue to be the largest ethnic group in Miami-Dade County. Racial disparities in infant mortality show black non-Hispanic infants with the highest death rates and infant mortality rates for Hispanics and Haitians are increasing.

4. Incorporate a Plan that can Provide Evidence of Success.

Miami Dade County is vast and diverse. Miami-Dade County (often referred to as simply Miami-Dade, Dade County, or Dade) is a county located in the southeastern part of the state of Florida. The United States Census Bureau estimates that the county population was 2,478,745 in 2008, making it the most populous county in Florida and the eighth-most populous county in the United States. It is also Florida's second largest county in terms of land area, with 1,946 square miles. The county's population makes up approximately half of the South Florida metropolitan area

population and holds several of the principal cities of South Florida. The county seat is the city of Miami.

The county is home to 35 incorporated cities and many unincorporated areas. The northern, central and eastern portions of the county are heavily urbanized with many high rises up the coastline, as well as the location of South Florida's central business district, Downtown Miami. Southern Miami-Dade County includes the Redland and Homestead areas, which make up the agriculture economy of Miami.

Given that Miami is unique in the state of Florida, the objective is to harness a strategy in which the greatest positive impact and focus can show results of the implementation of this plan. Therefore, efforts will be focused on initial pilot projects for certain zip codes. The control group will be a similar zip code in the same neighborhood to validate effectiveness.

Note: *As success is evident in Hispanic communities, the plan will later implement strategies to address the African American community. This section of the plan will be written at a later date based upon lessons learned with the Hispanic community.*

Priority Ranking of County-Level Needs Related to the Primary and Secondary Prevention of Child Abuse, Abandonment, and Neglect

County: Miami-Dade – Circuit 11

Priority	County-Level Need with Description	Level of Prevention Intervention Necessary to Address the Need ☒ Primary (Universal Strategies) ☒ Secondary (Selected Strategies)	Protective Factors that Should be Built/Supported when Meeting this Need ☐ Parental Emotional Resilience ☐ Social Connections ☐ Knowledge of Parenting and Child Development ☐ Concrete Support in Times of Need ☐ Nurturing and Attachment
1	A commitment to incorporate existing strategies and incorporate community provider prevention plans, strategic plans, and goals to maximize resources within community agencies.	Primary and Secondary	x Parental Emotional Resilience x Social Connections x Knowledge of Parenting and Child Development x Concrete Support in Times of Need x Nurturing and Attachment
2	Follow through on the evidence based implementation of Family Centered Practice Principles.	Primary and Secondary	x Parental Emotional Resilience x Social Connections x Knowledge of Parenting and Child Development x Concrete Support in Times of Need x Nurturing and Attachment
3	A commitment to address the diverse populations of the Miami-Dade County due to the diversity of the community.	Primary and Secondary	x Parental Emotional Resilience x Social Connections x Knowledge of Parenting and Child Development x Concrete Support in Times of Need x Nurturing and Attachment
4	Incorporate a plan that can provide evidence of success.	Primary and Secondary	x Parental Emotional Resilience x Social Connections x Knowledge of Parenting and Child Development x Concrete Support in Times of Need x Nurturing and Attachment

While these priorities are listed in numerical order, each overlaps and must work together to solve negative community indicators that in turn influence the rate of maltreatment in the community. But primary and secondary prevention efforts require a multi-dimensional approach to improve and promote better community results. In addition, these four objectives are very high level, thus, areas of focus given the developmental stage of prevention efforts already existing in Miami-Dade County.

VI. PLAN OF ACTION FOR THE PREVENTION OF CHILD ABUSE, ABANDONMENT, AND NEGLECT

A plan for steps to be taken in meeting identified needs, including the coordination and integration of services to avoid unnecessary duplication and cost, and for alternative funding strategies for meeting needs through the reallocation of existing resources, utilization of volunteers, contracting with local universities for services, and local government or private agency funding §39.001(8)(b)6.h

What would it take to succeed in reducing the rate of child maltreatment in our circuit and counties?

Vision

Florida's highest priority is that children are raised in healthy, safe, stable, and nurturing families.

Mission

To serve as a blueprint that will be implemented to provide for the care, safety, and protection of all of Florida's children in an environment that fosters healthy social, emotional, intellectual, and physical development.

Outcome

All families and communities ensure that children are safe and nurtured and live in stable environments that promote well-being.

Goal 1

Children and teenagers are free from abuse, abandonment, and neglect and have safe, loving and permanent homes as measured by a reduction in the circuit-level child abuse rate from the fiscal year 2008-09 of *4.74* to a rate of 4.5 per 1,000 children by 30 June 2015.

Miami-Dade County Goal 1.1

Children and teenagers are free from abuse, abandonment, and neglect and have safe, loving and permanent homes as measured by a reduction in the county-level child abuse rate from the fiscal year 2008-09 of *_4.74__* to a rate of *_4.5__* per 1,000 children by 30 June 2015.

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Strategy 1:
By 30 June 2015, Circuit 11 will embrace, plan, develop, and implement community based outreach to families in Miami-Dade County.

Priority Level: **1**	**Priority Need:** A commitment to incorporate existing strategies and incorporate community provider prevention plans, strategic plans, and goals to maximize resources within community agencies.
A. Level of Prevention addressed by this Strategy: ☒ Primary Prevention/Universal Strategies *(Complete D)* ☒ Secondary Prevention/Selected Strategies *(Complete E)* **B. Socio-Ecological Model Level(s) Influenced by this Objective:** ☒ Societal Level ❑ Relationship Level ☒Community Level ❑ Individual Level	**C. Protective Factors that Should be Built/Supported when Meeting this Priority Need:** ☒Parental Emotional Resilience ☒Social Connections ☒ Knowledge of Parenting and Child Development ☒Concrete Support in Times of Need ☒ Nurturing and Attachment
D. Primary Prevention Continuum Addressed by this Strategy: ☒Community Development ☒ Community Support for Families ☒Family Supportive Programs/Services ☒Information and Referral and Helplines ☒Public Awareness and Education Campaigns ☒ Workforce	**E. Secondary Prevention Continuum Addressed by this Objective:** ☒ Adult Education ☒ Community Development ☒Community Support for Families ☒ Concrete Services ☒Family Supportive Programs/Services ☒ Public Awareness and Education Campaigns ☒ Workforce

May be easier to review the objectives if this section was viewed in landscape format as there are a lot of words that are cut off
Objectives

- **Objective 1.1:**
  Due to the nature of Miami-Dade County many of the prevention activities are yet to be revealed to the Circuit 11 CAPP committee. Therefore, it is necessary to bring to the table all agencies, providers and community partners that are involved and can be involved in child maltreatment prevention.

- **Objective 1.2:**
  Identify all community provider prevention plans, strategic plans, and goals that incorporate prevention of child maltreatment.

- **Objective 1.3:** Implement a plan to incorporate all of the prevention plans occurring in Miami-Dade County

	• **Objective 1.1:** Due to the nature of Miami-Dade County many of the prevention activities are yet to be revealed to the Circuit 11 CAPP committee. Therefore, it is necessary to bring to the table all agencies, providers and community partners that are involved and can be involved in child maltreatment prevention.					
Number of Action Step	**Action Steps**	**Measures/Benchmarks**	**Lead**	**Partners**	**Begin Date**	**End Date**
1	Identify all agencies, per statute, that have not attended previous Circuit 11 Child Maltreatment Work Group meetings.	Agencies that have yet to come to the table are identified in future rosters for meetings, as having attended.	DCF	All current attendees of Circuit 11 Child Maltreatment Work Group Meetings	June, 2010	December 2011
2	Conduct monthly 1 hour rolling information sessions, so that community agencies and providers that are not involved by May 2010 can attend all future CAPP meetings.	1. Dates recorded for all monthly Information Sessions held at DCF Rhode Building, and community agencies and providers. 2. Identify new members to the work group at each meeting	DCF	All current attendees of Circuit 11 Child Maltreatment Work Group Meetings	July, 2010	July, 2011

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	Objective 1.2: Identify all community provider prevention plans, strategic plans, and goals that incorporate prevention of child maltreatment.					
Number of Action Step	**Action Steps**	**Measures/Benchmarks**	**Lead**	**Partners**	**Begin Date**	**End Date**
1	Identify all agencies, per statute, that have not attended previous Circuit 11 Child Maltreatment Work Group meetings.	Agencies that have yet to come to the table are identified in future rosters for meetings, as having attended.	DCF	All current attendees of Circuit 11 Child Maltreatment Work Group Meetings	June, 2010	July, 2010
2	Conduct monthly 1 hour rolling information sessions, so that community agencies and providers that are not involved by May 2010 can attend all future CAPP meetings.	3. Dates recorded for all monthly Information Sessions held at DCF Rhode Building, and community agencies and providers. 4. Identify new members to the work group at each meeting	All Agencies and Providers as stated by	All current attendees of Circuit 11 Child Maltreatment Work Group Meetings	July, 2010	July, 2011

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	Objective 1.3: Implement a plan to incorporate all of the prevention plans occurring in Miami-Dade County					
Number of Action Step	**Action Steps**	**Measures/Benchmarks**	**Lead**	**Partners**	**Begin Date**	**End Date**
1	Complete an asset mapping/ needs assessment of prevention services in Circuit 11.	1. Map is complete. 2. Gaps are identified. 3. Services are identified. 4. Critical to Quality areas are identified and designated. 5. Develop committee to steer and monitor progress. 6. Conduct turning the curve exercises for each identified indicator.	Co-Leads: 1. DCF: 2. Foundation Center for Community Learning 3. Amigos for Kids	All current attendees of Circuit 11 Child Maltreatment Work Group Meetings	July 2010	September 2010
2	Incorporate existing strategies and incorporate community provider prevention plans, strategic plans, and goals to maximize resources within community agencies.	1. Develop enhanced inventory of prevention programs. 2. Update inventory of prevention programs annually. 3. Develop dissemination strategies of data and services information.	Co-Leads: 1. DCF 2. Department of Education 3. Department of Persons with Disabilities 4. DCF: Substance Abuse and Mental Health (SAMH)	All current and future attendees of Circuit 11 Child Maltreatment Work Group Meetings	July 2010	June 2015

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Strategy 1:
By 30 June 2015, Circuit 11 will embrace, plan, develop, and implement community based outreach to families in Miami-Dade County.

Priority Level: **2**	**Priority Need:** Follow through on the evidence based implementation of Family Centered Practice Principles supporting protective factors.
A. Level of Prevention addressed by this Strategy: ☒ Primary Prevention/Universal Strategies *(Complete D)* ☒ Secondary Prevention/Selected Strategies *(Complete E)* **B. Socio-Ecological Model Level(s) Influenced by this Objective:** ☒ Societal Level ❑ Relationship Level ☒Community Level ❑ Individual Level	**C. Protective Factors that Should be Built/Supported when Meeting this Priority Need:** ☒Parental Emotional Resilience ☒Social Connections ☒ Knowledge of Parenting and Child Development ☒Concrete Support in Times of Need ☒ Nurturing and Attachment
D. Primary Prevention Continuum Addressed by this Strategy: ☒Community Development ☒ Community Support for Families ☒Family Supportive Programs/Services ☒Information and Referral and Helplines ☒Public Awareness and Education Campaigns ☒ Workforce	**E. Secondary Prevention Continuum Addressed by this Objective:** ☒ Adult Education ☒ Community Development ☒Community Support for Families ☒ Concrete Services ☒Family Supportive Programs/Services ☒ Public Awareness and Education Campaigns ☒ Workforce

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Objectives

- Objective 2.1 Connect families to services.

	Objective: 2.1: Demonstration program designed to connect families to services					
Number of Action Step	**Action Steps**	**Measures/ Benchmarks**	**Lead**	**Partners**	**Begin Date**	**End Date**
1	Sustain and strengthen **Partnership Governance** (Board) to monitor progress towards replication and path forward towards evidence based practice such as Family Centered Practice that connect families to services.	1. Identify board membership representative of the Partnership 2. Complete a Partnership Strategic Plan 3. Document and provide access to board meetings notes 4. Identify 3 strategies for board capacity building	ConnectFamilias	Resident leadership, DCF, Dade Community Foundation, Center for Community Learning, City of Miami, City of Miami Police Dept., Miami-Dade Co. CAA, Miami-Dade College, etc.	July 1st 2010	June 30th 2015

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	Objective: 2.1: Demonstration program designed to connect families to services					
Number of Action Step	**Action Steps**	**Measures/ Benchmarks**	**Lead**	**Partners**	**Begin Date**	**End Date**
2	Strengthen Service Provider Network	1. Coordinate an accountable referral process thru common form, reporting procedures & reports back to providers & natural helpers (i.e. social solutions). 2. Quarterly network meetings. 3. Educate providers on the philosophy and role of Natural Helpers/CHWs in linking families to services and wraparound service delivery 4. Support providers in integration of wraparound services and the use of NH/CHWs in prevention of child maltreatment and family support strategies 5. Annual Caring for Kids - Communitywide child formatting issuessafety/prevention event	ConnectFamilias	DCF, Dade Community Foundation, Center for Community Learning, City of Miami, City of Miami Police Dept., Miami-Dade Co. CAA, Miami-Dade College, etc.	August 1, 2010	June 30, 2015

	Objective: 2.1: Demonstration program designed to connect families to services					
Number of Action Step	**Action Steps**	**Measures/ Benchmarks**	**Lead**	**Partners**	**Begin Date**	**End Date**
2 Continued	Continued (Strengthen Service Provider Network)	5. Support providers in integration of wraparound services and the use of NH/CHWs in prevention of child maltreatment and family support strategies. 6. Annual Caring for Kids – Community wide child safety/prevention event.	ConnectFamilias	DCF, Dade Community Foundation, Center for Community Learning, City of Miami, City of Miami Police Dept., Miami-Dade Co. CAA, Miami-Dade College, etc.	August 1, 2010	June 30, 2015
3	Community Engagement Resident/Leadership Development Natural Helpers	1. Train, Coach & Supervise Natural Helpers/CHWs (peers). 2. Cadre trained & supervised natural helpers/Community Health Workers as a resources to providers. 3. Cadre of trained resident leaders. 4. Expanded roles for community members to pursue goals of preventing child maltreatment and promoting family & community safety for (peer leadership in action).	ConnectFamilias	Resident leadership, DCF, Dade Community Foundation, Center for Community Learning, City of Miami, City of Miami Police Dept., Miami-Dade Co. CAA, Miami-Dade College, etc.	July 1, 2010	June 30, 2015

	Objective: 2.1: Demonstration program designed to connect families to services					
Number of Action Step	**Action Steps**	**Measures/ Benchmarks**	**Lead**	**Partners**	**Begin Date**	**End Date**
4	Evaluate Partnership Activities	External evaluation report	ConnectFamilias	University of South Florida	Year 2 and 4	Year 3 and 5
5	Develop Community readiness test for replication	Establish Community readiness/replication Committee Conduct Community Readiness test Select Replication site	ConnectFamilias	Resident leadership, DCF, Dade Community Foundation, Center for Community Learning, etc.	Oct 1, 2010	Sept 1, 2011
6	Replication of model	Site Replication Work plan Replication Training/ Coaching Monitor replication process and implementation	ConnectFamilias/ Community readiness/ replication Committee	Resident leadership, DCF, Dade Community Foundation, Center for Community Learning, etc	Oct 1, 2011	Dec 31, 2012 (implementation by this date Full implementation would be in action – from Jan 1 2013 – June of 2015 – gives us 2 ½ years)

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Strategy 1:
By 30 June 2015, Circuit 11 will embrace, plan, develop, and implement community based outreach to families in Miami-Dade County.

<table>
<tr><td>Priority Level:
3</td><td colspan="2">Priority Need:
A commitment to address the diverse populations of the Miami-Dade County due to the diversity of the community.</td></tr>
<tr><td colspan="2">A. Level of Prevention addressed by this Strategy:
☒ Primary Prevention/Universal Strategies (Complete D)
☒ Secondary Prevention/Selected Strategies (Complete E)
B. Socio-Ecological Model Level(s) Influenced by this Objective:
☒ Societal Level ❑ Relationship Level
☒Community Level ❑ Individual Level</td><td>C. Protective Factors that Should be Built/Supported when Meeting this Priority Need:
☒Parental Emotional Resilience
☒Social Connections
☒ Knowledge of Parenting and Child Development
☒Concrete Support in Times of Need
☒ Nurturing and Attachment</td></tr>
<tr><td colspan="2">D. Primary Prevention Continuum Addressed by this Strategy:
☒Community Development
☒ Community Support for Families
☒Family Supportive Programs/Services
☒Information and Referral and Helplines
☒Public Awareness and Education Campaigns
☒ Workforce</td><td>E. Secondary Prevention Continuum Addressed by this Objective:
☒ Adult Education
☒ Community Development
☒Community Support for Families
☒ Concrete Services
☒Family Supportive Programs/Services
☒ Public Awareness and Education Campaigns
☒ Workforce</td></tr>
</table>

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	Objective 3.1: Building community capacity to address prevention needs for the Hispanic population.					
Number of Action Step	**Action Steps**	**Measures/Benchmarks**	**Lead**	**Partners**	**Begin Date**	**End Date**
1	Establish subcommittee responsible for developing, enhancing, and expanding a provider network to address cultural needs in the community	Subcommittee established	ConnectFamilias/ Community readiness/ replication Committee	Community providers, parents, Faith Based Community, ConnectFamilias, Dade Community Foundation Miami Matters, Resident Leadership, etc	July 1, 2010	September 1, 2010
2	Provide training to providers on protective factors and how they pertain to cultural barriers	Training Conducted/Training Rosters	DCF	Community Providers Committee	September 1, 2010	January 30, 2011
3	Establish provider to provider network for systematic streamlining of services for targeted ethnicities.	Ongoing regular meetings with attendance rosters and meeting summaries	ConnectFamilias/ Community readiness/ replication Committee	Community Providers Committee	September 1, 2010	June 30, 2015
4	Initiating cross-training of community providers.	Training calendar	Community Providers Committee	Community Providers Committee	September 1, 2010	June 30, 2015
5	Training on Evidence based continuum for community providers	Training calendar	DCF	Community Providers Committee	September 1, 2010	January 1, 2011
6	Monitor progress on moving along the evidence based continuum	Training calendar	DCF	Community Providers Committee	January 1, 2011	June 30, 2015

	Objective 3.2: Utilize community awareness campaigns to target the Hispanic population in order to promote and educate this population on safety, well-being and self-sufficiency.					
Number of Action Step	**Action Steps**	**Measures/Benchmarks**	**Lead**	**Partners**	**Begin Date**	**End Date**
1	Establish subcommittee responsible for enhancing and expanding year round child abuse prevention campaign(s)	Committee membership	Amigos for Kids	DCF, Prevent Child Abuse Florida, ConnectFamilias, Dade County Public Schools, Coordinated Victim Services, parents, etc	July 1, 2010	September 1, 2010
2	Develop standardized messaging for a universal year round campaign(s) that is research based and will break down cultural barriers	1. Standardized Message defined 2. Validate message effectiveness with a sample of the Hispanic community.	Amigos for Kids/campaign committee	DCF, Prevent Child Abuse Florida, ConnectFamilias, Dade County Public Schools, Coordinated Victim Services, parents, etc	September 1, 2010	September 1, 2011
3	Develop methodology to evaluate current local campaign(s) and target effectiveness for the Hispanic population.	Evaluation Plan developed	Amigos for Kids/campaign committee	DCF, Prevent Child Abuse Florida, ConnectFamilias, Dade County Public Schools, Coordinated Victim Services, parents, etc	September 1, 2010	February 1, 2011
4	Revise campaign(s) as needed and implement standardization changes to current campaign that address cultural barriers.	Revised campaign	Amigos for Kids/campaign committee	DCF, Prevent Child Abuse Florida, ConnectFamilias, Dade County Public Schools, Coordinated Victim Services, parents, etc	February 1, 2011	April 1, 2011
5	Evaluate for effectiveness of the campaign.	Evaluation Summary: 1. Validate with sample population of Hispanic community. 2. Conduct survey to measure effectiveness of the campaign. 3. Identify lessons learned.	Amigos for Kids/campaign committee	DCF, Prevent Child Abuse Florida, ConnectFamilias, Dade County Public Schools, Coordinated Victim Services, parents, etc	July 1, 2011, July 1, 2012, July 1, 2013, July 1, 2014, July 1, 2015	October 1, 2011 October 1, 2012 October 1, 2013 October 1, 2014

	Objective 3.2: Utilize community awareness campaigns to target the Hispanic population in order to promote and educate this population on safety, well-being and self-sufficiency.					
Number of Action Step	**Action Steps**	**Measures/Bench marks**	**Lead**	**Partners**	**Begin Date**	**End Date**
6	Develop culturally and linguistically appropriate messaging for a targeted year round campaign(s) for Hispanic families.	1. Cultural and linguistic message for Hispanic families. 2. Validate with sample population of Hispanic community. 3. Conduct survey to measure effectiveness of the culturally and linguistically appropriate messaging.	Amigos for Kids/campaign committee	DCF, Prevent Child Abuse Florida, ConnectFamilias, Dade County Public Schools, Coordinated Victim Services, parents, etc	September 1, 2010	March 1, 2012
7	Implement targeted year round campaign(s) for Hispanic families.	1. Campaign launch date. 2. Measure effectiveness quarterly and adjust based upon results.	Amigos for Kids/Committee	DCF, Prevent Child Abuse Florida, ConnectFamilias, Dade County Public Schools, Coordinated Victim Services, parents, etc	April 1, 2012	June 30, 2015
8	Develop methodology to evaluate current local campaign(s)for replication as to other cultures.	1. Evaluation Plan developed. 2. Committee provides detailed documentation of methods utilized.	Committee	DCF, Prevent Child Abuse Florida, ConnectFamilias, Dade County Public Schools, Coordinated Victim Services, parents, etc	September 1, 2013	February 1, 2013

Strategy 1:
By 30 June 2015, Circuit 11 will embrace, plan, develop, and implement community based outreach to families in Miami-Dade County.

Priority Level: **4**	**Priority Need:** Incorporate a plan that can provide evidence of success .
A. Level of Prevention addressed by this Strategy: ☒ Primary Prevention/Universal Strategies *(Complete D)* ☒ Secondary Prevention/Selected Strategies *(Complete E)* **B. Socio-Ecological Model Level(s) Influenced by this Objective:** ☒ Societal Level ❑ Relationship Level ☒Community Level ❑ Individual Level	**C. Protective Factors that Should be Built/Supported when Meeting this Priority Need:** ☒Parental Emotional Resilience ☒Social Connections ☒ Knowledge of Parenting and Child Development ☒Concrete Support in Times of Need ☒ Nurturing and Attachment
D. Primary Prevention Continuum Addressed by this Strategy: ☒Community Development ☒ Community Support for Families ☒Family Supportive Programs/Services ☒Information and Referral and Helplines ☒Public Awareness and Education Campaigns ☒ Workforce	**E. Secondary Prevention Continuum Addressed by this Objective:** ☒ Adult Education ☒ Community Development ☒Community Support for Families ☒ Concrete Services ☒Family Supportive Programs/Services ☒ Public Awareness and Education Campaigns ☒ Workforce

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	Objective 4.1: Document a research method with built in statistical validity and reliability.					
Number of Action Step	**Action Steps**	**Measures/ Benchmarks**	**Lead**	**Partners**	**Begin Date**	**End Date**
1	Identify a research method to measure outcome measures discussed in previous objectives.	Research design identified and documents.	DCF	DCF, Prevent Child Abuse Florida, ConnectFamilias, Dade County Public Schools, Coordinated Victim Services, parents, etc	July 1, 2010	September 1, 2010
2	Review Miami-Dade Child Maltreatment data to identify target areas in the county to focus prevention efforts.	1. Drill down data to zip. 2. Drill down data by ethnicity. 3. Drill down data by type of verified allegation. 4. Identify zipcodes and ethnicities with highest outcomes of child maltreatment. 5. Identify zip codes pilot implementation of pervious stated objectives as the experimental group. 6. Identify zip codes and ethnicity of pervious stated objectives as the control group.	DCF	DCF, Prevent Child Abuse Florida, ConnectFamilias, Dade County Public Schools, Coordinated Victim Services, parents, etc	July 1, 2010	August 2010

Definitions *(Consistent with Strategic Planning for Child Welfare Agencies; Frizsell, O'Brien and Arnold, 2004)***:**

Overarching context for the plan:

- The **vision** specifies the "ideal" the kind of world we want to create for tomorrow's children.
- The **mission** identifies what the agency does, why, and for whom. A mission reminds everyone – the public, the Governor, legislators, the courts and agency personnel – of the unique purposes promoted and served by the circuit.

What we want to accomplish:

- **Outcomes** are the desired results or expected consequences of the plan of action.
- **Goals** are the aims, purposes, directions or priorities of the plan that can be measured.

What we will do to get there:

- **Strategies** are broad or overarching efforts to be undertaken to achieve the agency goals or outcomes.
- **Objectives** are specific, measurable, intermediate steps towards accomplishment of goal or outcome within a specific timeframe.
- **Action Steps** are specific actions that will be undertaken to accomplish the strategies or objectives and demonstrate progress toward the goals and/or outcomes.

How we will know if we are making progress:

- **Measures** are evidence of achievement of the goals and/or outcomes. There are two types of measures:
    - **Quantitative Measures** are indicators of progress that can be expressed in numerical terms, counted or compared on a scale.
    - **Qualitative Measures** are indicators of progress that are process oriented and difficult to capture in numerical terms.
- **Benchmarks** are interim and measurable indicators that will be assessed to determine if progress is being made toward achieving the established goal.

VII. MONITORING AND EVALUATION

Plans for monitoring progress and for determining the results of the prevention efforts

An annual/monitoring report is due on the following dates:

October 2010 Monitoring Report on progress from July 2010 to September 2010 (3 months)
April 2011 Monitoring Report on progress from October 2010 to March 2011 (6 months)
** July 2011 Annual report for fiscal year July 2010 to June 2011 due as cited above and will include updates for April 2011 to June 2011

October 2011 Monitoring Report on progress from July 2011 to September 2011 (3 months)
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VII.A. MONITORING PLAN IMPLEMENTATION

The Children's Trust Monitoring

The Children's Trust monitors performance of its prevention programs through twice yearly performance reviews. It also rolls-up those reviews through its Truth in Millage (TRIM) report to the public annually in September, and through its annual end of year reports to the Board of County Commissioners.

This process, as well as the reports made by various County departments each year on the return in "social capital" from their expenditures in social services, constitutes the practical information available to monitor whether expenditures for prevention services may be anticipated to have a positive influence on our community.

However, particular program or initiative success should not be measured by whether it results in changing currently negative population-level outcomes. Particularly with respect to prevention services, we must be sufficiently mature to respect that it will take time to turn the curve on negative community indicators.

In its particular strategic planning process, The Children's Trust is adapting Friedman's "Results Based Accountability" framework. The latter recognizes the difference between program level and population level results. This new approach to accountability, may lead to a bifurcated monitoring process, in which we examine the incremental value of the results of prevention funding at both program and population standards.

Circuit 11

Circuit 11 will continue to develop a monitoring plan implementation. The Circuit 11 committee will design a monitoring plan that is conducive to all of the providers; moreover, the circuit will provide performance reviews to DCF's Performance Measures Review to have a forum that already exists to present ongoing outcomes and findings to the community.

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Circuit 11 Monitoring Plan

An annual/monitoring report is due on the following dates:

October 2010 Monitoring Report on progress from July 2010 to September 2010 (3 months)
April 2011 Monitoring Report on progress from October 2010 to March 2011 (6 months)
** July 2011 Annual report for fiscal year July 2010 to June 2011 and will include updates for April 2011 to June 2011

October 2011 Monitoring Report on progress from July 2011 to September 2011 (3 months)
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April 2015 Monitoring Report on progress from October 2014 to March 2015 (6 months)
** July 2015 Annual report due for fiscal year July 2014 to June 2015

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VII. B ANNUAL PROGRESS REPORTING

Describe how the circuit planning team will prepare for reporting the annual progress of the efforts to implement the plan. See number two above for one idea about this effort (hint). See Attachment 9 of this outline for the timeframe for this reporting.

An annual/monitoring report is due on the following dates:

- July 2011 Annual report for fiscal year July 2010 to June 2011 due as cited above and will include updates for April 2011 to June 2011

- July 2012 Annual report due for fiscal year July 2011 to June 2012 as cited above and will include updates for April 2012 to June 2012

- July 2013 Annual report due for fiscal year July 2012 to June 2013 as cited above and will include updates for April 2013 to June 2013

- July 2014 Annual report due for fiscal year July 2013 to June 2014 as cited above and will include updates for April 2014 to June 2014

- July 2015 Annual report due for fiscal year July 2014 to June 2015

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VIII. BARRIERS

A description of barriers to the accomplishment of a comprehensive approach to the prevention of child abuse, abandonment, and neglect. §39.001(8)(b)6.i

Priority County Level Need Barriers

1. Barriers to a commitment to incorporate existing strategies and incorporate community provider prevention plans, strategic plans, and goals to maximize resources within community agencies.

According to the Children's Trust, there is still too little coordination among the prevention services providers and the treatment and intervention providers. In part, this is the unfortunate but understandable turf war that exists for funding between prevention strategies and treatment/intervention strategies. Truly embracing a family- and community-based prevention approach necessitates taking the risk that in the long run prevention will lead to healthier results than repeated treatment interventions. State actors are uniquely positioned to prevail upon prevention and intervention providers to speak genuinely about this duality and to meet with community representatives to determine whether the balance is building better communities.

To address this issue the Circuit 11 Child Maltreatment Work Group has implemented as its priority strategy an Action Plan to address the identification and information sharing of prevention resources in the Miami-Dade Community. As a committee we fully recognize the bridges that have to be built so that the prevention of Child Maltreatment can be successful.

2. Barriers in following through on the evidence based implementation of Family Centered Practice Principles.

The barrier that exits in following through on the evidence based implementation of Family Centered Practice Principles is a minimal response to participation from providers in the community. To address this, the Child Maltreatment Work Group has developed several action steps to address this very issue. That being said, the priority action step in objective 2.1 is to strengthen the service provider network to incorporate Family Centered Practice.

3. Barriers encountered for a commitment to address the diverse populations of the Miami-Dade County due to the diversity of the community.

Even though the there is a concerted effort among the Miami-Dade community providers to address the needs of the diverse cultures in Miami, more can be done to improve outcomes for the Hispanic population. They are the largest population in Miami and they are indicating high outcomes for child maltreatment and also juvenile justice entry as well as other negative indicators. Therefore, it is important to understand what is preventing the Hispanic population from accessing services in times of need. In order to provide innovation in this area, the action steps provided in Strategy 3 are designed to overcome these barriers and provide a positive impact to the Hispanic community. The Child Maltreatment Work Group is focused on obtaining the voice of the Hispanic community in order to effectively deliver services.

In addition to this initial focus, chosen for its greatest impact on the community, the committee will expand and design a pilot to address the African American population as well as other diverse populations in Miami-Dade County.

4. Incorporate a plan that can provide evidence of success.

Many plans have been implemented in Miami-Dade over the years. One of the most difficult obstacles is to show a direct correlation of effectiveness with the implementation of any plan. This is due to the sheer gravity of Miami-Dade County, as previously stated it houses the largest population in the state of Florida and ranks 8th nationwide in population density. In order to overcome this challenge the Child Maltreatment Work Group has decided to implement a plan that utilizes pilot implementation in certain zip codes. Built in to this plan is a measure for other zip codes to provide the basis of a control group. With this in place we are able to ascertain a controlled measure for effectiveness and over-come this barrier.

5. Incorporating the 5 Protective Factors.

The barrier concerning the 5 Protective Factors will be the challenge to disseminate the information effectively to the diverse cultures in Circuit 11. Families that are entrenched in their culture are less open to the science behind the 5 Protective Factors. The Action Plan addresses the entrenched cultural beliefs of the families in Circuit 11. Therefore, the focus is to not only tp educate the community on the 5 Protective Factors, but to help them assimilate this new information into their core belief system so that they may make better choices for their children and in turn impart their new belief system to future generations for a long term impact to the prevention of child maltreatment.

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IX. RECOMMENDATIONS

Recommendations for changes that can be accomplished only at the state program level or by legislative action. §39.001(8)(b)6.j

The traditional state funders must go further if they believe in primary and secondary prevention. They are the bodies that should, along with local judiciary (who are state actors), regularly convene locally funded and community stakeholders in prevention to determine whether the child welfare and juvenile justice response to maltreatment is effective in relation to the network of prevention services that already exist.

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PART 3 – PLAN FOR THE PROMOTION OF ADOPTION

I. STATUS OF ADOPTION PROMOTION

Status of adoption (including information concerning the number of children within the child welfare system available for adoption who need child-specific adoption promotion efforts) §39.001(8)(b)6.c

From the Data System – Federal Measures

Note: These are county level data that cannot be rolled up to circuit level data.

1. Of the children adopted during the period July 2008 through June 2009, the percent who were adopted within 24 months of entering out of home care
2. Median length of stay for children whose adoptions were finalized – total, by relatives, by foster parents and by recruited parents
3. Percent of foster children in care 17+ months who were adopted by the end of the period
4. Percent of children in foster care 17+ months who became legally free for adoption within six months
5. Of the children legally free for adoption on 1 July 2008, the percent adopted by 30 June 2009

VARIOUS FEDERAL PERFORMANCE MEASURES RELATED TO ADOPTION

July 1, 2008 - June 30, 2009						
	Measure	Of children adopted, percentage adopted in less than 24 months	Median length of stay for children adopted.	Of children in out-of-home care for 17+ months on July 1st, percent adopted by June 30th	Of children in out-of-home care 17+ months on July 1st/January 1st, percent who became legally free for adoption by December 31st/June 30th	Of children legally free for adoption on July 1st, percent adopted by June 30th
Circuit	County	Pct.	Months	Pct.	Pct.	Pct.
11	Miami-Dade	38.59%	28.2	23.62%	2.83%	36.16%
	Statewide	40.99%	26.8	30.99%	14.08%	47.47%

Source: Data Reporting Summary Report FY 0809 YTD

From the Data System – Other Measures

6. Number of adoptions finalized SFY 2008-2009

COUNT OF ADOPTIONS BY COUNTY OF WORKER FOR FY 08/09

Circuit	County	Adoptions
11	Miami-Dade	381
	Statewide	3777

County is based on the county of the Courtesy Worker assigned to the child at the time of the adoption finalization. If not Courtesy Worker assigned, county is based on county of Primary Worker assigned to the case at time of adoption finalization. Note that the distribution of adoptions by county may vary slightly from the data in the "Adopted By' tab due to different report run dates.

7. Percent of children adopted – by relatives, by foster parents and by recruited parents.

CHILDREN ADOPTED IN FY 2008-2009 BY COUNTY OF COURTESY, THEN PRIMARY WORKER FROM FSFN REPORT CHILDREN ADOPTED BY MONTH AND CUMULATIVE FY-LIST REPORT.

Circuit	County	Foster Parents	Relatives	Recruited Parents
11	Miami-Dade	122	188	70
	Statewide	122	188	70

County is based on the county of the Courtesy Worker assigned to the child at the time of the adoption finalization. If not Courtesy Worker assigned, county is based on county of Primary Worker assigned to the case at time of adoption finalization. Note that the distribution of adoptions by county may vary slightly from the data in the "Adoptions' tab due to different report run dates.

8. Number of children in out of home care for 12 months or more on 30 June 2009.

CHILDREN IN OUT-OF-HOME CARE GREATER THAN 12 MONTHS ON JUNE 30, 2009

Circuit	County	Count
11	Miami-Dade	1153
	Statewide	9652

County is based on the county of the primary worker assigned to the child on June 30, 2009

9. Of the children legally free for adoption on 30 June 2009, the length of time since becoming legally free for adoption.

COUNT OF CHILDREN WITH BOTH PARENTS TPR'D BY LENGTH OF TPR AS OF JUNE 30, 2009.

Circuit	County	<12 Months	12 Months to <24 Months	24 Months to < 36 Months	36 Months or More
11	Miami-Dade	17	40	59	196
	Statewide	202	631	604	1,426

County is based on the county of the primary worker assigned to the child on June 30, 2009

10. Time to finalization (median months) from removal to TPR and TPR to finalization – total, by relatives, by foster parents, and by recruited parents.
[Tentative at this time. The data may not become available.]

Data unavailable

11. Number of children with a goal of APPLA as of 30 June 2009.

COUNT OF CHILDREN WITH A PERMANENCY GOAL OF APPLA ON JUNE 30, 2009.

Circuit	County	Count
11	Miami-Dade	407
	Statewide	407

County is based on the county of the primary worker assigned to the child on June 30, 2009.

12. The length of time between becoming legally free for adoption and adoption finalization for children adopted during SFY 2008-2009.

COUNT OF CHILDREN ADOPTED IN FY 2008-09 BY LENGTH OF TIME OF TPR.

Circuit	County	<12 Months	12 Months to <24 Months	24 Months to < 36 Months	36 Months to < 48 Months	48 Months or More	Unknownnown
11	Miami-Dade	203	104	44	8	20	2
	Statewide	2507	854	239	60	97	20

County is based on the county of the Courtesy Worker assigned to the child at the time of the adoption finalization. If not Courtesy Worker assigned, county is based on county of Primary Worker assigned to the case at time of adoption finalization.

From the Adoption Exchange System (800-96-ADOPT)

13. Number of children in out of home care available for adoption who need child-specific adoption promotion efforts as of 30 June 2009

    Unable to retrieve at this time, therefore, DCF will continue to locate this data.

14. Number of sibling groups in out of home care available for adoption who need child-specific adoption promotion efforts as of 30 June 2009.

    Unable to retrieve at this time, therefore, DCF will continue to locate this data.

15. Time (in months) children have been waiting for adoption by age ranges and by race:

    Children who have been available 0-11 months:
    Dade: 0-4 years of age— 0 5-8 years of age— 0 9-17 years of age— 4
    White-- 0 Non-White— 4

    Children who have been available 12-23 months:
    Dade: 0-4 years of age— 0 5-8 years of age— 1 9-17 years of age— 2
    White-- 0 Non-White— 3

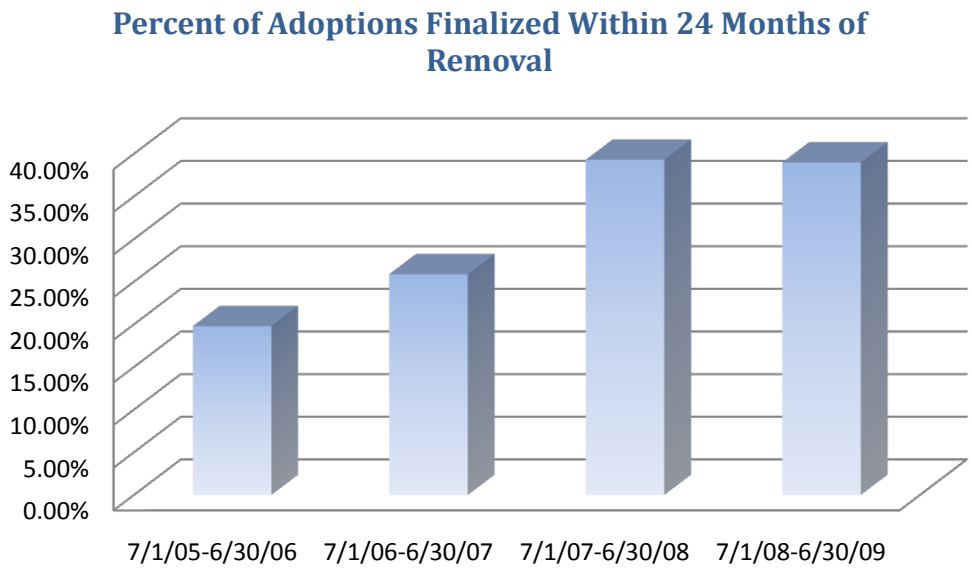
    Children who have been available 24-35 months:
    Dade: 0-4 years of age— 0 5-8 years of age— 0 9-17 years of age— 6
    White-- 0 Non-White— 6

    Children who have been available 36-47 months:
    Dade: 0-4 years of age— 0 5-8 years of age— 1 9-17 years of age— 7
    White-- 3 Non-White— 5

    Children who have been available 48 months or more:
    Dade: 0-4 years of age— 0 5-8 years of age— 0 9-17 years of age— 53
    White-- 6 Non-White— 47

Miami-Dade – Circuit 11

Graph of fiscal year 05-06, 06-07, 07-08, 08-09 numbers of adoptions finalized:



Analysis Provided by OurKids

Our Kids of Miami-Dade and Monroe (Our Kids) is the lead agency for foster care and adoptive services for Miami Dade and Monroe Counties. By 2008, Our Kids had surpassed its adoption goal by finalizing 389 local adoptions. Since May 2005, we have created over 1,500 families through adoption. Our success is due to our partnership with our case management agencies, the Children's Court and The Children's Trust.

Created specifically to respond to the state's request to privatize Miami-Dade and Monroe counties' foster care system, Our Kids has maintained the goal of one day being recognized as a leader in Florida's child welfare industry. After three years of solid performance, transparency, accountability and innovation, we are making significant strides towards the achievement of this goal.

During 2008, through our accredited provider network, we cared for a total of almost 7,000 dependent children and close to 4,000 adopted children and their new families. At the same time, we have increased the number of children who were able to return to their biological parents and extended family, while decreasing the time it takes to be reunified. 2008 was another year where we continued to exceed expectations in adoptions. Key factors of this past year's successes can be found in the strength of community partnerships and our philosophy of striving to ever higher standards of excellence. Reaching an historic low for Miami, the number of children remaining in care at the end of the fiscal year was slightly more than 4,000 children (ranging in age from birth

to age 23). 2008 marked a new chapter for Our Kids as we moved into our new headquarters after spending several years in overcrowded temporary space. The design of our new office space deliberately reflects our corporate values of teamwork, integrity and support. Recently featured in the Miami Herald's Business Monday, our offices were described as having a "bright, positive vibe to help staff cope with difficult issues…[conveying] the image of a professional, modern high-tech agency".

As we enter into the third year of our legislative pilot program, we will begin leveraging the gains made so far by launching our business process redesign project, an ambitious project known as LEAP (Learn, Evolve, Advocate and Progress). Our expectation is that these programs will demonstrate improved outcomes for children and families by ensuring the delivery of high quality services in a cost-effective and innovative manner. These initiatives were incorporated into our top priorities list of our recently completed three-year strategic plan. With your continued assistance and support, we look forward to successfully continuing to serve our community's most vulnerable residents while realizing our strategic priorities.

At the beginning of the fiscal year Our Kids decided to identify those children with a goal of adoption and no appeal pending and track their finalization throughout the year. Each month we discuss barriers that are causing delay and ways in which to overcome those barriers.

OurKids identified 336 children that fell into that category and as of the end of April 30, 127 (37%) have been adopted. OurKids will continue to work with the agencies in finding ways to overcome those barriers. Please bear in mind that for some of the children; the goal of adoption can change to APPLA or permanent guardianship.

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II. CONTINUUM OF ADOPTION PROMOTION PROGRAMS

A continuum of programs necessary for a comprehensive approach to promotion of adoption (including brief descriptions of such programs and services) §39.001(8)(b)6.f

Miami-Dade – Circuit 11

Adoption awareness efforts – Our Kids in conjunction with the Children's Trust participates in The Miami Heart Gallery. The Miami Heart Gallery began in February 2008 and continues to date. The Heart Gallery is a series of photographic and multimedia exhibits that travels throughout various locations in Miami-Dade County. The Heart Gallery is dedicated to increasing awareness of the more than 150 children in foster care who are in need of permanent homes.

The Miami Heart Gallery utilizes a variety of multimedia venues to promote adoption awareness. Radio and Television campaigns highlight the Heart Gallery on an on-going basis. The Heart Gallery also has an informative and interactive website, www.heartgallery.org, which serves as additional medium to increase adoption awareness.

Since 2005 Our Kids has also participated in National Adoption Day which is a Public Event to Celebrate Community Families coming together. National Adoption day also has multimedia promotions created to create adoption awareness and recruitment. Campaigns for this annual event are found on television, radio, newspapers and numerous websites. The sponsoring of this event is partnered with all of Our Kids subcontracted Full Case Management Agencies (FCMAs) and the Miami-Dade County Dependency Court Judges.

Targeted recruitment efforts – Our Kids considers the use of targeted recruitment essential in matching awaiting children with forever families. Our Kids contracts adoption services through seven Full Case Management Agencies (FCMA). Each contracted agency is required to conduct targeted adoption recruitment efforts and their activities are ongoing. Through targeted recruitment Our Kids and its partners considers the unique needs of the children and youth that we serve and bases our recruitment strategies based on the identified needs. Each FCMA utilizes a variety of mediums (brochures, websites, banners, TV/radio advertisements) to assist in making targeted recruitment efforts.

Our Kids and FCMAs partner with a variety of organizations in order to develop outreach strategies to reach prospective parents for older children and children of color. The organizations include members of the Pan-Hellenic Council of Fraternities and Sororities, i.e., Alpha Kappa Alpha (AKA), Delta Sigma Theta (DST), Omega Psi Phi, the Links Organization, and the Miami-Dade Chapter of the NAACP. These organizations are tasked with helping to acquaint and orientate the wider population with the needs of our clients, to include, fostering and adoption.

Our Kids and FCMA also utilize Faith Based Initiatives for adoption recruitment and make ongoing targeted recruitment efforts through outreach efforts with traditionally African-American Churches throughout the county. Adoption recruitment specialists speak at church events and provide flyers and fans to the congregation that highlight their adoption programs and as a method to recruit African-American families. Many current foster and adoptive parents also play a vital role in helping to develop outreach strategies by their participation in focus groups and satisfaction surveys.

Child-specific recruitment efforts – Our Kids and its FCMAs utilize many child-specific recruitment efforts which are based on finding a family for a specific child through proactive outreach effots. Each FCMA is required through its contract with Our Kids to conduct child-specfic recruitment efforts. Each FCMA first comprehensively assesses the child's history in the child welfare system, previous relationships, and the child's strengths, needs, and wishes and utilizes this information to develop an individualized plan for that particular child based on that child's background and needs. The information gathered and the plan that is developed is used to proactively search for adoptive resources for that child. Examples of child-specific recruitment efforts include, the Miami Heart Gallery, Forever Family, Wendy's Wonderful Kids, Adopt-Us-Kids, and Florida's Adoption Exchange.

Orientation for prospective adoptive parents – Through the use of community outreach to recruit adoptive parents, several inquires about adoption and awaiting children are received by Our Kids and its FCMAs. A timely response to the inquires received is essential to relationship building so that the prospective adoptive parents pursue adoption. Our Kids and its FCMAs make every effort to provide information to prospective adoptive families about the adoption process to maintain their interest. Our Kids and the Children's Trust have developed a comprehensive system to track and respond to inquiries received from the Heart Gallery through both telephone and email. All inquiries are responded to within a mandated timeframe and information about training, adoption home studies, benefits, available children, and the child welfare system is provided to all prospective adoptive parents. The FCMAs adoption recruitment specialists also use a similar approach to the above when responding to inquires. Formal gatherings and orientation training sessions are also held by Our Kids and FCMAs during the week and on weekends are held for prospective adoptive parents throughout the year.

Assistance (navigating the system) for prospective adoptive parents – Our Kids and its FCMAs have many brochures and guidebooks that explain the adoption process and steps that must be completed to be an approved adoptive parent that are available to prospective adoptive parents. Each agency also has a website with Frequently Asked Questions (FAQs) for prospective adoption parents and a number and an adoption specialist available for prospective parents who have additional questions. A link to each FAQs for Our Kids and its Full Case Management Agencies is listed below:

Our Kids: http://www.ourkids.us/adoption.html
His House Children's Home: http://www.hhch.org/faqs.html
The Center for Family and Child Enrichment: http://www.cfceinc.org/adoption.html,
The CHARLEE Program: http://www.charleeprogram.org/family/
The Family Resource Center: http://www.frcflorida.org/adoptions.php
Kids Hope United:
http://www.kidshopeunited.org/our_services/placement/adoption/become_adoptive_parent.html,
Children's Home Society: http://www.chsfl.org/Services/Adoption-Services/Frequently-Asked-Questions,
Wesley House:
http://www.wesleyhouse.org/dnn/Services/Adoption/AdoptionFAQ/tabid/169/Default.aspx

Pre-adoption training for prospective parents and Pre-adoption information for "waiting" parents – Each FCMA as well as Our Kids hosts pre-adoption training for prospective adoptive parents. The training used is The Model Approach to Partnership in Parenting (MAPP) which is a ten-week training and preparation course that adoptive parents are required to successfully

complete. These training sessions are usually scheduled at night or on the weekends. The purpose of the training is twofold---for parents to assess themselves and their family and to explore and learn about adoption issues. Annual workshops are also held for adoptive parents to take continuing education courses if they so desire. Greg's foster parent and adoption workshop take place every year? Once families are approved each agency has an adoption specialist who works with the approved family to explain the adoption process and steps that must be completed once a child is identified for their family.

Placement case management for "pre-adoptive" parents – Once a child and a family are matched each FCMA provides counseling services, placement supervision, and case management to pre-adoptive parents. After families are formed, supervision must occur for at least ninety days to ensure that the transition for the child and family goes well and that all support services that are needed are provided.

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III. PROGRAMS CURRENTLY PROMOTING ADOPTION

Description of programs currently promoting adoption (including information on the impact, cost-effectiveness, and sources of funding) §39.001(8)(b)6.d

Miami-Dade – Circuit 11

Our Kids and its network providers have numerous programs currently underway to promote adoption. A list and summary of each program is presented below.

1. Miami Heart Gallery
2. Forever Families
3. Local, State and National Exchange Websites
4. CHARLEE Program, Wendy's Wonderful Children
5. Finalization Events
6. Our Kids financial incentive for closures
7. Quarterly meetings with Provider network to discuss success and challenges
8. Our Kids Adoption Advocate
9. Continuous Quality Improvement (CQI) project to move children to permanency through adoption

Miami Heart Gallery – **The Children's Trust Miami Heart Gallery** is a traveling, museum-quality exhibit featuring portraits of children in Miami-Dade's foster care system who are available for adoption. This traveling exhibit has been displayed throughout the community in local businesses, art galleries and shopping malls. In addition to the displaying of photographs of children awaiting adoption, a brief biography of each child is presented in various multimedia platforms including written biographies, and audio and video recordings.

Name of the program – **Miami Heart Gallery**

- iTarget audience for the program – **families in Miami-Dade county**
- aCounties served by the program – **Miami-Dade**
- iFrequency of provision - **Unknown**
- nNumber of families reached - **Unknown**
- nMost recent impact data (with date of collection) - **Unknown**
- nMost recent cost-effectiveness data (with date of determination) - **Unknown**
- nSources of funding –**The Children's Trust**

Type of adoption promotion strategy (may be more than one)

- Adoption awareness efforts
- Targeted recruitment efforts
- Child-specific recruitment efforts

Forever Families – Forever Families is a creative partnership between Our Kids and the local media that aids in finding children in foster care loving adoptive families through a weekly news series. Since its inception, NBC 6 Forever Family has raised public awareness about foster care and adoption through in-depth stories and on-air promotions about children available for adoption.

Name of the program – **Forever Families**

- oTarget audience for the program **– potential adoptive families**
- Counties served by the program - **Miami-Dade**
- iFrequency of provision - **weekly**
- eNumber of families reached - **Unknown**
- nMost recent impact data (with date of collection) - **Unknown**
- nMost recent cost-effectiveness data (with date of determination) - **Unknown**
- nSources of funding – **Our Kids partners with local media**

Type of adoption promotion strategy (may be more than one)

- o Adoption awareness efforts
- o Targeted recruitment efforts
- o Child-specific recruitment efforts

Local, State and National Exchange Websites – Our Kids and some of its FCMA's allow families to search for available children on their websites. Our Kids and its provider network also utilize the Florida Adoption Exchange as well as national websites such as AdoptUSKids as ways to promote adoption. The websites allow families to search for available children by age, gender, race, sibling group, and disability. Approved adoptive families may also be registered on the exchanges.

Name of the program – **Local, State, and National Exchange Websites**

- oTarget audience for the program – **potential adoptive families locally, statewide, and nationwide**
- oCounties served by the program – **Miami-Dade**
- iFrequency of provision - **Unknown**
- nNumber of families reached - **Unknown**
- nMost recent impact data (with date of collection) - **Unknown**
- nMost recent cost-effectiveness data (with date of determination) - **Unknown**
- nSources of funding - **Unknown**

Type of adoption promotion strategy (may be more than one)

- o Adoption awareness efforts
- o Targeted recruitment efforts
- o Child-specific recruitment efforts

CHARLEE Program, Wendy's Wonderful Children – Our Kids subcontracted FCMA the CHARLEE Program was awarded a grant to implement Wendy's Wonderful Children. With this grant the CHARLEE Program was able to hire a local recruiter with a caseload of approximately 15 "hard to place" children who develops a tailored recruitment plan to find a forever family for each child.

Name of the program – **CHARLEE Program, Wendy's Wonderful Children**
HTarget audience for the program – **targeted recruitment for hard to place children**
aCounties served by the program – **Miami-Dade**
iFrequency of provision - **Unknown**
nNumber of families reached – **15 children**
5Most recent impact data (with date of collection) - **Unknown**
nMost recent cost-effectiveness data (with date of determination) - **Unknown**
nSources of funding – **grant to implement Wendy's Wonderful Children**
Type of adoption promotion strategy (may be more than one)

- o Adoption awareness efforts
- o Targeted recruitment efforts
- o Child-specific recruitment efforts
- o Assistance (navigating the system) for prospective adoptive parents
- o Placement case management for "pre-adoptive" parents

Finalization Events – Since 2005 Our Kids has also participated in National Adoption Day which is a Public Event to Celebrate Community Families coming together. National Adoption day also has multimedia promotions created to create adoption awareness and recruitment. Campaigns for this annual event are found on television, radio, newspapers and numerous websites. The sponsoring of this event is partnered with all of Our Kids subcontracted Full Case Management Agencies (FCMAs) and the Miami-Dade County Dependency Court Judges.

Name of the program – **Finalization Events**
iTarget audience for the program – **Miami-Dade County**
iCounties served by the program - Miami-Dade
iFrequency of provision - **yearly**
eNumber of families reached - **Unknown**
nMost recent impact data (with date of collection) - **Unknown**
nMost recent cost-effectiveness data (with date of determination) - **Unknown**
nSources of funding – **Our Kids, all Full Case Management agencies, and the Miami-Dade County Dependency Court Judges**
Type of adoption promotion strategy (may be more than one)

- o Adoption awareness efforts
- o Targeted recruitment efforts
- o Child-specific recruitment efforts

Our Kids Financial incentive for closures – Our Kids recognized the value in promoting a financial incentive for cases closed. We enhanced this approach by giving a higher value to a case

that closed via adoption. The use of financial incentive is an additional tactic to promote adoptions. Each of our full case management is able to earn additional bonus dollars for reaching permanency for a child via adoption. Each agency was given an individual target to achieve which was based on the Our Kids state target. For the last 4 years Our Kids has exceeded its state contractual target.

- Name of the program – **Our Kids Financial Incentive for closures**
- uTarget audience for the program- **full case management agencies**
- uCounties served by the program – **Miami-Dade**
- iFrequency of provision - **Unknown**
- nNumber of families reached - **Unknown**
- nMost recent impact data (with date of collection) - **Unknown**
- nMost recent cost-effectiveness data (with date of determination) - **Unknown**
- nSources of funding – **Our Kids**

Type of adoption promotion strategy (may be more than one)

- Adoption awareness efforts
- Targeted recruitment efforts
- Child-specific recruitment efforts
- Orientation for prospective adoptive parents
- Assistance (navigating the system) for prospective adoptive parents
- Pre-adoption training for prospective parents
- Pre-adoption information for "waiting" parents
- Placement case management for "pre-adoptive" parents

CQI Project to move children to permanency through adoption – Our Kids Quality Assurance team meets quarterly with its full case management providers to address continued quality improvement projects. A standing agenda item is adoption. This year we are taking a focused look at children with the goal of adoption. Our Kids Quality Assurance provides a list by providers of children with goal of adoption to the agencies. They have identified by child who they believe they will complete adoptions for this year as well as identify barriers to the others. The barriers are discussed during each months meeting as is the status of the adoption process. These reports are monitored and tracked by the Our Kids adoption manager.

Name of the program – **CQI Project to move children to permanency through adoption**

- QTarget audience for the program – **children currently awaiting adoption**
- hCounties served by the program - **Miami-Dade**
- iFrequency of provision - **quarterly**
- uNumber of families reached - **Unknown**
- nMost recent impact data (with date of collection) - **Unknown**
- nMost recent cost-effectiveness data (with date of determination) - **Unknown**
- nSources of funding – **Our Kids**

Type of adoption promotion strategy (may be more than one)

- Targeted recruitment efforts
- Child-specific recruitment efforts

Jim Dimas expansion of WIP-IT (Work group to increase permanency for infants and toddlers) – WIP-IT was developed as a response to data analysis provided by Chapin Hall, our

independent monitors from 2006-2009. We learned that infants aged 0 – 30 days old we experiencing a longer length of stay in care compared to any other age group in the system as well as across the state. The goal was to Increase the rate to permanency for children who were in care or entering care who were 0-30 days when they entered and not older than 2 years old. The success of this project allowed us to expand it to include other groups with significant lengths of stay in care. Our analysis led us to two groups of children.

- Those aged 3-5 with a length of stay in care of 24 months and over
- Those aged 15-17 with a length of stay in care of 24 months and over

95% of those in the 3-5 year old group have a goal of adoption. In further analyzing the data we explored the reasons why these children were waiting over 2 years for completion of the goal. The study showed that time in care prior to a goal change was considerable. The project goal is to reach permanency through adoption for 90% of the children in this group.

5Name of the program – **Expansion of WIP-It Project**
xTarget audience for the program – **children ages 3-5 and 15-17 that have a length of stay 24 months and over**
hCounties served by the program – **Miami-Dade**
iFrequency of provision - **Unknown**
nNumber of families reached - **Unknown**
nMost recent impact data (with date of collection) - **Unknown**
nMost recent cost-effectiveness data (with date of determination) - **Unknown**
nSources of funding - **Unknown**
Type of adoption promotion strategy (may be more than one)

- o Targeted recruitment efforts
- o Child-specific recruitment efforts

Our Kids Adoption Advocate –Our Kids receives numerous calls from parents who have adopted children (from the Child Welfare System and from private agencies) who are in need of services. Referrals, funding, and information are provided to these families on an as needed basis. This service is daily and is ongoing. The Our Kids Adoption Manager and designated staff currently handle all requests for referrals, funding, and information from adoptive parents. An additional Adoption Advocate will be hired to provide additional aid and to conduct post adoption services therapy.

IV. PLAN PRIORITIES

A description, documentation, and priority ranking of local needs related to the promotion of adoption based upon the continuum of programs (see Part 3-II) and services (see Part 3-III). §39.001(8)(b)6.g

Miami-Dade – Circuit 11

Priority Ranking of County-Level Needs Related to the Promotion of Adoption for Children in Need of Adoptive Families

County: Miami-Dade

Priority	County-Level Need with Description	Types of Approaches Warranted to Meet this Priority Need ☐ Adoption Awareness ☐ Targeted Recruitment ☐ Child-Specific Recruitment ☐ Orientation for Prospective Adoptive Parents ☐ Assistance for Prospective Adoptive Parents ☐ Pre-adoption Training for Prospective Adoptive Parents ☐ Pre-adoption Information for "Waiting" Parents ☐ Placement Case Management for "Pre-adoptive" Parents
	Revised MAPP training. Realistically educate prospective parents about challenges and rewards of adoption.	Pre adoption training for prospective adoptive parents
	Post Adoption Services designed to help families cope with the lifelong impact of adoption on children and families. Adoption competent professional to provide referrals and assistance to adoptive parents to access mental and behavioral health professional to provide crisis management, support groups, individual and family counseling services, and limited respite services to prevent adoption disruptions is needed.	Post adoption services

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Priority	County-Level Need with Description	Types of Approaches Warranted to Meet this Priority Need □ Adoption Awareness □ Targeted Recruitment □ Child-Specific Recruitment □ Orientation for Prospective Adoptive Parents □ Assistance for Prospective Adoptive Parents □ Pre-adoption Training for Prospective Adoptive Parents □ Pre-adoption Information for "Waiting" Parents □ Placement Case Management for "Pre-adoptive" Parents
	Revised MAPP training. Realistically educate prospective parents about challenges and rewards of adoption.	Pre adoption training for prospective adoptive parents
	Post Adoption Services designed to help families cope with the lifelong impact of adoption on children and families. Adoption competent professional to provide referrals and assistance to adoptive parents to access mental and behavioral health professional to provide crisis management, support groups, individual and family counseling services, and limited respite services to prevent adoption disruptions is needed.	Post adoption services
	Assistance for prospective adoptive parents is needed to help approved parents who are awaiting children maintain interest in adoption while they await the identification of a child and to assist matching approved parents with awaiting children.	Assistance for Prospective Adoptive Parents

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V. PLAN OF ACTION FOR THE PROMOTION OF ADOPTION

A plan for steps to be taken in meeting identified needs, including the coordination and integration of services to avoid unnecessary duplication and cost, and for alternative funding strategies for meeting needs through the reallocation of existing resources, utilization of volunteers, contracting with local universities for services, and local government or private agency funding §39.001(8)(b)6.h

Miami-Dade – Circuit 11

Vision

Florida's highest priority is that children are raised in healthy, safe, stable, and nurturing families.

Mission

To serve as a blueprint that will be implemented to provide for the care, safety, and protection of all of Florida's children in an environment that fosters healthy social, emotional, intellectual, and physical development.

Outcome

All families and communities ensure that children are safe and nurtured and live in stable environments that promote well-being.

Goal 1

The percent of children adopted within 12 months of becoming legally free for adoption will increase from the fiscal year 2008-09 rate of ___ percent to ___ percent by 30 June 2015.

Goal 2

The percent of children legally free for adoption who have been waiting for adoption since the date of termination of parental rights (TPR) for more than 12 months will be reduced from the June 2009 rate of ___ percent to ___ percent by 30 June 2015.

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VI. MONITORING AND EVALUATION

Plans for monitoring progress and for determining the results of the adoption promotion efforts.

Miami-Dade – Circuit 11

Our Kids will monitor the Prevention and Permanency Plan on a quarterly basis. Our Kids will also continue to conduct quarterly meetings with its full case management providers to address adoption. Over the next year, we will take a focused look at children with the goal of adoption. We have already provided a list of children with goal of adoption to the agencies. The agencies have identified by child who they believe they will complete adoptions for this year as well as identify barriers to the others. The barriers are discussed during each months meeting as is the status of the adoption process. These reports are monitored and tracked by the Our Kids adoption manager. Our Kids Quality Assurance will continue to monitor our progress made towards meeting our stated number of finalized adoptions as per our contract measure with the Department of Children and Families.

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VI.A. MONITORING PLAN IMPLEMENTATION

An annual/monitoring report is due on the following dates:

October 2010 Monitoring Report on progress from July 2010 to September 2010 (3 months)
April 2011 Monitoring Report on progress from October 2010 to March 2011 (6 months)
** July 2011 Annual report for fiscal year July 2010 to June 2011 and will include updates for April 2011 to June 2011

October 2011 Monitoring Report on progress from July 2011 to September 2011 (3 months)
April 2012 Monitoring Report on progress from October 2011 to March 2012 (6 months)
** July 2012 Annual report due for fiscal year July 2011 to June 2012 and will include updates for April 2012 to June 2012

October 2012 Monitoring Report on progress from July 2012 to September 2012 (3months)
April 2013 Monitoring Report on progress from October 2012 to March 2013 (6 months)
** July 2013 Annual report due for fiscal year July 2012 to June 2013 and will include updates for April 2013 to June 2013

October 2013 Monitoring Report on progress from July 2013 to September 2013 (3 months)
April 2014 Monitoring Report on progress from October 2013 to March 2014 (6 months)
** July 2014 Annual report due for fiscal year July 2013 to June 2014 and will include updates for April 2014 to June 2014

October 2014 Monitoring Report on progress from July 2014 to September 2014 (3 months)
April 2015 Monitoring Report on progress from October 2014 to March 2015 (6 months)
** July 2015 Annual report due for fiscal year July 2014 to June 2015

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VI. B ANNUAL PROGRESS REPORTING

Monthly progress will be reflected in quarterly updates to the annual report.

At this time, it appears an annual/monitoring report is due on the following dates:

- July 2011 Annual report for fiscal year July 2010 to June 2011 and will include updates for April 2011 to June 2011
- July 2012 Annual report for fiscal year July 2011 to June 2012 and will include updates for April 2012 to June 2012
- July 2013 Annual report for fiscal year July 2012 to June 2013 and will include updates for April 2013 to June 2013
- July 2014 Annual report for fiscal year July 2013 to June 2014 and will include updates for April 2014 to June 2014
- July 2015 Annual report for fiscal year July 2014 to June 2015

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VII. BARRIERS

A description of barriers to the accomplishment of a comprehensive approach to the promotion of adoption. §39.001(8)(b)6.i

Miami-Dade – Circuit 11

Our Kids of Miami-Dade and Monroe, Inc. has been successful in the promotion of adoption and has been successful in adoption recruitment efforts. Since it's inception Our Kids has exceeded is adoption finalization target and has met or exceeded national standards for the timeliness of those adoptions. For a more comprehensive approach to the promotion of adoption, Our Kids is in need of additional support for adoptive families and has identified the following barriers to the implementation of adoption support programs.

Barriers related to supporting adoptive families

1. Lack of Post Adoption services
2. Adoption Competent professionals
3. Post adoption day care assistance needed.

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VIII. RECOMMENDATIONS

Recommendations for changes that can be accomplished only at the state program level or by legislative action. §39.001(8)(b)6.j

Miami-Dade – Circuit 11

I. State program level recommendations

1. Maintain funding for Healthy Start, Healthy Families programs and other essential services supporting pregnant women and young children

2. Additional funds appropriated for prevention services

3. Statewide uniform diversion plan funded

II. Legislative action recommendations

1. Extend assistance past 18th birthday of adopted children. Many may be behind in school and parents are still responsible for care. Subsidy should continue if student is actively attending high school until graduation or at age 21, with the exception of military service

2. Laws regarding what abuse and neglect are have gotten very flexible and need review

3. Additional funding for prevention services

4. Sustain and Maintain Adoption Subsidy

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Part 4 – PLAN FOR THE SUPPORT OF ADOPTIVE FAMILIES

I. STATUS OF SUPPORT OF ADOPTIVE FAMILIES

Status of support of adoptive families (to be based upon such areas as the quantity and quality of adoptive parent support groups; quantity and accessibility of adoption competent mental health professionals; educational opportunities available for adoptive parents; and quantity of post adoption services counselors who provide information and referral, temporary case management for emotional support, and educational advocacy).

Data provided by the Department of Children and Families and reported by the circuits include:

From the Circuits via Kathy Waters and Keith Perlman's analysis of the MAS data

1. Number of adoptions that were dissolved and the reasons for the dissolutions based on those adopted children returning to foster care during the year.
    - To be provided at a later date.

From the Adoption Exchange System (800-96-ADOPT) via Kathy Waters

2. Quantity and quality of adoptive parent support groups.
    - There are four adoptive parent support groups – two active, one attempting to regroup and one just getting started

From other sources via Kathy Waters

3. Quantity and accessibility of adoption competent mental health professionals.
    - There are no adoption competent mental health professionals – One group of professionals has been completed and are awaiting certification, and a second course is about to begin.

4. Educational opportunities available for adoptive parents.
    - There are no educational opportunities that currently focus solely on adoptive families.

5. Quantity, name, title, and contact information of post adoption services counselors who provide information and referral, temporary case management for emotional support, and educational advocacy.
    - There are three adoption services staff with Our Kids who provide support to both pre and post adoptive families. These staff include: Sandra Stewart, MPA, Bree Bofill, BS, Alejandra Perry, BA.

Despite the lack of support for our adoptive families, we have created over 1,500 families through adoption since May of 2005. In fiscal year '08 – '09 (the only year for which data is available) we had 12 failed adoptions. The specific reasons for the failures were not documented.

II. CONTINUUM OF ADOPTION SUPPORT PROGRAMS

Description of a comprehensive approach for providing post-adoption services (including information on sufficient and accessible parent and teen support groups; case management, information, and referral services; and educational advocacy) §39.001(8)(b)6.e

Adoptive parent and teen support groups – Small group opportunities for parents and teens that are accessible; configured and meeting as often as appropriate for the languages, cultures and needs of the participants in your communities; provision of support from umbrella organizations and qualified facilitators where appropriate (e.g., teen support groups); etc.

Education and training opportunities for adoptive parents – Education and training related to adoption issues, with an emphasis on strategies for handling loss, grief, relationship building, and "acting out" behaviors; skill-building to equip adoptive parents with the skills needed to meet the specific and developing needs of children (e.g., fetal alcohol, substance abuse, autism, etc.); providing adoption resource centers, lending libraries, newsletters, annual adoption conferences, and ongoing training and workshops for parents; etc.

Adoption competent education and mental health assistance services for adoptive families – Those providing education and therapeutic services have the basic knowledge and skills to effectively work with adoptive families and to empower adoptive parents and families to provide the environment necessary for ameliorating the effects of trauma (e.g., build relationships, improve relationships, develop nurturing and attachment, etc.); campaigns to recruit professionals to seek adoption competency; etc.

Case management services for adoptive parents and children – An intake process for families to return for needed services; designated case manager to respond to adopted children and families post-legal finalization; system to notify families of continued training, adoption workshops, and support group meetings, and resource guide that includes adoption-support information and service providers; etc.

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III. PROGRAMS CURRENTLY SUPPORTING ADOPTIVE FAMILIES

Description of programs currently supporting adoptive families (including information on the impact, cost-effectiveness, and sources of funding) §39.001(8)(b)6.d

Miami-Dade County, Circuit 11, providing support to Monroe County Circuit 16

Program	Description/Impact	Cost-effectiveness	Sources of Funding
North Dade Foster Adoptive Parent Association	Approximately 50 adoptive families attend monthly meetings which focus upon foster and adoptive issues. Primarily peer support, guest speakers.	No annual budget or stable source of funding Annual membership dues of $15 from each member are collected for North and South Dade.	All local donations; fundraisers
South Dade Foster Adoptive Parent Association	Approximately 3 – 4 families that are now meeting quarterly due to lack of membership. Little to no impact. 20-25 families that are meeting quarterly, and impact has increased with increased membership and community partnerships.	No annual budget or stable source of funding	All local donations
Cherish	Meets quarterly and supports adoptive parents and individuals looking to adopt. Presents primarily educational topics by local therapists on adoptive issues. Approximately 300 families are on the mailing list in Miami-Dade county.	Less than $5000 annual budget.	Annual membership dues.
Hand to Hand with Love Parent Support Group	New organization targeting adoptive parents. To hold their first meeting in February. Supported by the North American Council on Adoptable Children (NACAC).	Unable to determine at this time	None identified at this time.
Our Kids	Three employees who provide information	Yes	Our Kids Budget - $75,000 to expend for

	and referral, post adoption services regarding subsidy issues, Medicaid issues, medical subsidies, and tuition waivers for adoptive families.		adoption aftercare needs, does not include staff positions.
Miami Behavioral Health Crisis Team	Face to face response within 8 hours of phone call. Licensed therapists provide recommendations on how to address the crisis, available to all community children.	Not able to determine at this time. Information requested from DCF with no response.	
Citrus Crisis Response Team	Face to face response within 8 hours of phone call. Licensed therapists provide recommendations on how to address the crisis, available to all community children.	Not able to determine at this time. Information available from DCF. No response from DCF.	
Institute for Child & Family Health, Inc.	Address reactive attachment disorder through counseling. Available to all community children, limited availability.	Not known at this time.	Not known at this time.
Linda Ray Intervention Center	Uses dyadic therapy with parent and child, waiting list for services. Open to all children in community.	Yes.	Prepaid mental health plan through Magellan

IV. PLAN PRIORITIES

A description, documentation, and priority ranking of local needs related to the support of adoptive families based upon the comprehensive approach (see Part 4-II) and services (see Part 4-III). §39.001(8)(b)6.g

Priority Ranking of County-Level Needs Related to the Support of Adoptive Families

County: Miami-Dade County, Circuit 11, providing support to Monroe County Circuit 16

Priority	County-Level Need with Description	Types of Approaches Warranted to Meet this Priority Need ☐ Support Groups ☐ Education and Training ☐ Adoption Competent Services ☐ Case Management Services	Protective Factors that Should be Built/Supported when Meeting this Priority Need ☐ Parental Emotional Resilience ☐ Social Connections ☐ Knowledge of Parenting and Child Development ☐ Concrete Support in Times of Need ☐ Nurturing and Attachment
#1	Develop adoption competent therapists. None are currently available in our County. The Certification for the Adoption Competent Training, a Statewide initiative, has already begun in other parts of the state but was postponed in Miami-Dade County due to low volume of applicants. The submission date was extended to Jan. 4th. The training is tentatively scheduled to go from Feb. 04 to March 13th, 2010. There are slots for 18 participants and an expectation that most of the participants will complete the training. The 2 instructors for our county are Viviana Miller and June Lewis.	Adoption Competent Services	Concrete Support in Times of Need
#2	Increase availability of adoption support groups for parents and youth.	Support Groups	Parental Emotional Resilience Social Connections Knowledge of Parenting and Child Development Concrete Support in Times of Need Nurturing and Attachment
#3	Provide adoption training for parents who have a child placed with them for adoption.	Education and Training	Knowledge of Parenting and Child Development

Priority	County-Level Need with Description	**Types of Approaches Warranted to Meet this Priority Need** ☐ Support Groups ☐ Education and Training ☐ Adoption Competent Services ☐ Case Management Services	**Protective Factors that Should be Built/Supported when Meeting this Priority Need** ☐ Parental Emotional Resilience ☐ Social Connections ☐ Knowledge of Parenting and Child Development ☐ Concrete Support in Times of Need ☐ Nurturing and Attachment
			Nurturing and Attachment
#4	Provide post adoption training for adoptive parents.	Education and Training	Parental Emotional Resilience Social Connections Knowledge of Parenting and Child Development Concrete Support in Times of Need Nurturing and Attachment
#5	Provide post adoption case management services.	Case Management Services	Parental Emotional Resilience Social Connections Knowledge of Parenting and Child Development Concrete Support in Times of Need Nurturing and Attachment
#6	Develop and provide an adoptive parent handbook.	Education and Training	Concrete Support in Times of Need
#7	Develop an evening and weekend hotline for adoptive parents.	Hot line	Parental Emotional Resilience Concrete Support in Times of Need

V. PLAN OF ACTION FOR THE SUPPORT OF ADOPTIVE FAMILIES

A plan for steps to be taken in meeting identified needs, including the coordination and integration of services to avoid unnecessary duplication and cost, and for alternative funding strategies for meeting needs through the reallocation of existing resources, utilization of volunteers, contracting with local universities for services, and local government or private agency funding §39.001(8)(b)6.h

Miami-Dade County, Circuit 11, providing support to Monroe County Circuit 16

Vision

Florida's highest priority is that children are raised in healthy, safe, stable, and nurturing families.

Mission

To serve as a blueprint that will be implemented to provide for the care, safety, and protection of all of Florida's children in an environment that fosters healthy social, emotional, intellectual, and physical development.

Outcome

All families and communities ensure that children are safe and nurtured and live in stable environments that promote well-being.

Goal 1

The number of adopted children who were returned to foster care (regardless of when the adoption was finalized) in the circuit will be reduced from 12 during the 2008-2009 fiscal year to less than 10 during the 2014-2015 fiscal year.

Strategy 1

Currently there are no adoption competent therapists that provide services under Medicaid, to meet the needs of the Miami Dade adoption community. By 30 June 2015, Circuit 11 will have an adequate number of adoption competent therapists that are covered by Medicaid, to meet the needs of the Miami-Dade adoption community.

Priority Level:	**Priority Need:**
#1	Develop adoption competent therapists.

Protective Factors to be Built by the Strategy:	**Types of Approaches Warranted:**
☐ Parental emotional resilience	☐ Adoptive parent and teen support groups
☐ Social connections	☐ Education and training opportunities for adoptive parents
☐ Knowledge of parenting and child development	x Adoption competent mental health assistance services for parents and children
x Concrete support in times of need	☐ Case management services for adoptive parents and children
☐ Nurturing and attachment	

Objectives

Objective 1. Insure adequate participation from the Miami-Dade therapeutic community to develop this expertise for our adoptive families.

Objective:					
Action Steps	**Measures/Benchmarks**	**Lead**	**Partners**	**Begin Date**	**End Date**
1. Reach out to the mental health community to increase awareness of and participation in the upcoming State training initiative.	Full participation by Miami-Dade therapists in training opportunity.	Eliana Arias	DCF Substance Abuse and Mental Health / Children's Mental Health programs	July 1st, 2010	At completion of the training offered.
2. Follow up with State training to determine # of participants who complete the training and are certified as adoption competent.	Full participation by Miami-Dade therapists in training opportunity.	Eliana Arias	DCF Substance Abuse and Mental Health / Children's Mental Health programs	October 1st , 2010	Following completion of the training
3. Publicize the availability of this new service in Miami-Dade County.	Number of adoptive families that are aware of the availability of this support; and the number of families who participate in receiving this service.	Eliana Arias	Adoptive parents support groups Full case management agencies DCF Substance Abuse and Mental Health / Children's Mental Health programs	January 1st, 2011	Ongoing
4. Work with the Family Safety and Medicaid program offices to add family therapy for parents of children adopted through the dependency system to the State Plan.	Availability of Medicaid funding for adopted parents and families.	Michelle Montero Eliana Arias Kadie Black	Adoptive parents support groups Full case management agencies DCF Substance Abuse and Mental Health / Children's Mental Health programs Family Safety and Medicaid program offices.	July 1st, 2010	When services are covered through the state plan.

Strategy 2 .

By 30 June 2015, Circuit 11 will have an adequate number of adoption support groups throughout the community to meet the needs of adoptive parents and children.

Priority Level:	**Priority Need:**
#2	Increase availability of adoption support groups for parents and youth.

Protective Factors to be Built by the Strategy:	Types of Approaches Warranted:
x Parental emotional resilience x Social connections x Knowledge of parenting and child development x Concrete support in times of need x Nurturing and attachment	x Adoptive parent and teen support groups ☐ Education and training opportunities for adoptive parents ☐ Adoption competent mental health assistance services for parents and children ☐ Case management services for adoptive parents and children

Objective 2. Increase availability of adoption support groups for parents and youth.

Objective:					
Action Steps	**Measures/Benchmarks**	**Lead**	**Partners**	**Begin Date**	**End Date**
1. Work with North American Council on Adoptable Children to develop support group leaders.	Number of groups functioning within our various communities including our Hispanic, African American, Haitian, and Anglo-Saxon .	Trudy Petkovich Nadine Rolle	North American Council on Adoptable Children (NACAC) Our Kids Florida State Foster Adoptive Parent Association	January 2009	June 30th, 2015
2. Assist support group leaders in identifying and accessing resources needed to create and sustain viable support groups, i.e. recruitment activities, communication resources, training resources, assistance with child care, financial resource to assist with all of the above.	Quality of the support group based on attendance and benefits. Further indicators of quality will include location training, and competency of the leadership.	Trudy Petkovich Nadine Rolle	North American Council on Adoptable Children (NACAC) Our Kids Florida State Foster Adoptive Parent Association	July 1st, 2010	June 30th, 2015
3. Insure that recruitment activities include support groups for our racial and culturally diverse community (i.e. Hispanic, Haitian, African American, Caribbean, etc.)	Support groups that are able to meet the needs of all members of our diverse community location to be in various areas of Miami Dade county.	Trudy Petkovich Nadine Rolle	North American Council on Adoptable Children (NACAC) Our Kids Florida State Foster Adoptive Parent Association	July 1st , 2010	June 30th, 2015

Strategy 3 .
By 30 June 2015, Circuit 11 will have a program of adoption training provided throughout our community to meet the needs of adoptive parents and their prospective children.

Priority Level: #3	**Priority Need:** Provide adoption training for parents who have a child placed with them for adoption.
Protective Factors to be Built by the Strategy: ☐ Parental emotional resilience ☐ Social connections x Knowledge of parenting and child development ☐ Concrete support in times of need x Nurturing and attachment	**Types of Approaches Warranted:** ☐ Adoptive parent and teen support groups x Education and training opportunities for adoptive parents ☐ Adoption competent mental health assistance services for parents and children ☐ Case management services for adoptive parents and children

Objective 3. Provide adoption training for parents who have a child placed with them for adoption.

Objective:					
Action Steps	**Measures/Benchmarks**	**Lead**	**Partners**	**Begin Date**	**End Date**
1. Identify the education and training needs of adoptive parents in our community. Initial needs identified include trans-racial adoption issues, parenting an adopted special needs child, how to address the birth family and siblings, discussing adoption with the child, grieving, attachment issues, etc.	Adoptive parents have the opportunity to gain knowledge that will assist them in addressing the current and future needs of their children.	Persephone Gary Bree Bofill	The Children's Trust Our Kids North American Council on Adoptable Children (NACAC)	July 1st, 2010	November 30th, 2010
2. Identify community resources with training already developed to meet some of the education needs identified.	Local resource availability is identified.	Persephone Gary Bree Bofill	The Children's Trust Our Kids North American Council on Adoptable Children (NACAC)	July 1st, 2010	November 30th, 2010

3.	Develop a proposal for financial resources needed to develop curricula, trainers and a program to provide for areas not already developed locally.	Proposal developed.	Bree Bofill	Our Kids North American Council on Adoptable Children (NACAC)	December 1st, 2010	March 30th, 2011
4.	Seek funding through local, state and national resources to initiate and sustain training program, to include some national experts, such as Beth Thomas for reactive attachment disorder, Jodee Kulp on fetal alcohol syndrome, etc.	Proposals submitted to prospective funding entities.	Kadie Black	Our Kids North American Council on Adoptable Children (NACAC)	April 1st, 2011	April 1st, 2012
5.	Work with the Family Safety program office to determine interest in this activity as a statewide initiative.	A determination of interest and involvement of the Family Safety program office as a statewide training initiative with respect to curricula development and train the trainer activities.	Persephone Gary Bree Bofill	The Children's Trust Our Kids North American Council on Adoptable Children (NACAC)	April 1st, 2011	April 1st, 2012
6.	Coordinate with Our Kids, our funders, community partners and our community adoptive parent support groups to develop and deliver a calendar of training events for the adoptive parents.	adoptive parents who subsequently adopt and are much more capable of meeting the needs of our adopted children.	Persephone Gary Bree Bofill	The Children's Trust Our Kids North American Council on Adoptable Children (NACAC) Community Adoptive Parent Support Groups Grantors	October 1st, 2011	June 30th, 2015

Strategy 4 .

By 30 June 2015, Circuit 11 will have a program of post-adoption training provided throughout our community to meet the needs of post-adoptive parents and their children.

Priority Level: #4	**Priority Need:** Provide post adoptive training for adoptive parents.
Protective Factors to be Built by the Strategy: x Parental emotional resilience x Social connections x Knowledge of parenting and child development x Concrete support in times of need x Nurturing and attachment	**Types of Approaches Warranted:** ☐ Adoptive parent and teen support groups x Education and training opportunities for adoptive parents ☐ Adoption competent mental health assistance services for parents and children ☐ Case management services for adoptive parents and children

Objective 4. Provide post-adoption training for parents who have a child placed with them for adoption.

Objective:					
Action Steps	**Measures/Benchmarks**	**Lead**	**Partners**	**Begin Date**	**End Date**
1. Identify the education and training needs of post-adoptive parents in our community. Initial needs identified include understanding the different abilities and aptitudes of their adoptive children, advocating on behalf of their children in working through Miami-Dade County Public Schools system to meet our children's educational needs, working with the Department of Juvenile Justice, multicultural and trans-racial issues, etc.	Post-adoptive parents have the opportunity to gain knowledge that will assist them in addressing the current and future needs of their children.	Persephone Gary Bree Bofill	The Children's Trust Our Kids North American Council on Adoptable Children (NACAC)	January 1st, 2011	December 31st, 2011
2. Identify community resources with training already developed to meet some of the education needs identified.	Local resource availability is identified.	Persephone Gary Bree Bofill	The Children's Trust Our Kids North American Council on Adoptable Children (NACAC)	July 1st, 2010	November 30th, 2010

3. Develop a proposal for financial resources needed to develop curricula, trainers and a program to provide for areas not already developed locally.	Proposal developed.	Bree Bofill	Our Kids North American Council on Adoptable Children (NACAC)	December 1st, 2010	March 30th, 2011
4. Seek funding through local, state and national resources to initiate and sustain training program, to include some national experts.	Proposals submitted to prospective funding entities.	Kadie Black	Our Kids North American Council on Adoptable Children (NACAC)	April 1st, 2011	April 1st, 2012
5. Work with the Family Safety program office to determine interest in this activity as a statewide initiative.	A determination of interest and involvement of the Family Safety program office as a statewide training initiative with respect to curricula development and train the trainer activities.	Persephone Gary Bree Bofill	The Children's Trust Our Kids North American Council on Adoptable Children (NACAC)	April 1st, 2011	April 1st, 2012
6. Coordinate with Our Kids, our funders, community partners and our community adoptive parent support groups to develop and deliver a calendar of training events for the post-adoptive parents.	Post-adoptive parents are much more capable of meeting the needs of our adopted children..	Persephone Gary Bree Bofill	The Children's Trust Our Kids North American Council on Adoptable Children (NACAC) Community Adoptive Parent Support Groups Grantors	October 1st, 2011	June 30th, 2015

Strategy 5 . By 30 June 2015, Circuit 11 will provide post adoption case management services.

Priority Level:	**Priority Need:**
#5	Provide post adoption case management services.

Protective Factors to be Built by the Strategy:	**Types of Approaches Warranted:**
x Parental emotional resilience x Social connections x Knowledge of parenting and child development x Concrete support in times of need x Nurturing and attachment	☐ Adoptive parent and teen support groups ☐ Education and training opportunities for adoptive parents ☐ Adoption competent mental health assistance services for parents and children X Case management services for adoptive parents and children

177 Objective 5. Provide post-adoption case management services for adoptive parents and children.

Objective:

Action Steps	Measures/Benchmarks	Lead	Partners	Begin Date	End Date
1. Research how post-adoption case management services are provided and funded throughout the State and nationally.	Identification of current best practices in this area.	Sandra Stewart	Family Safety program office	July 1st, 2010	October 1st, 2010
2. Review findings and select options that could result in case management services being available to all adoptive parents.	Viable options are evaluated with the goal of each adoptive family having an identified worker (may have a significant caseload) who is available to link families with support resources as needed.	Sandra Stewart	Family Safety program office	December 1st, 2010	March 1st, 2011
3. Identify and pursue potential funding resources for possible pilot project in Miami-Dade.	Resources are identified to support a case management project.	Sandra Stewart	Family Safety program office	January 1st, 2011	June 30th, 2015
4. Work with state or national partners as identified to design a case management program for adoptive families locally.	Program design is complete.	Sandra Stewart	Family Safety program office Other partners as identified through research and possible RFP or ITN process	April 1st, 2011	April 1st, 2012
5. Develop plan and implement.	Most viable option is piloted.	Sandra Stewart	Family Safety program office Other partners as identified through research and possible RFP or ITN process	July 1st, 2012	June 30th, 2015
6. Ensure that at a minimum, case managers communicate with adoptive families through flyers or quarterly newletters included in subsidy mailings to keep families up to date and maintain a connection with adoptive families.	All families know they have a case manager and how to contact that person. Families are kept up to date through flyers or quarterly newsletter on important information and resources.	Sandra Stewart	Family Safety program office Other partners as identified through research and possible RFP or ITN process	July 1th 2012	June 30th, 2015

Strategy 6 .
By 30 June 2015, Circuit 11 will have developed and distributed an adoptive parent handbook to all current and prospective adoptive parents.

Priority Level: #6	**Priority Need:** Develop and provide an adoptive parent handbook.
Protective Factors to be Built by the Strategy: ☐Parental emotional resilience ☐Social connections ☐Knowledge of parenting and child development x Concrete support in times of need ☐Nurturing and attachment	**Types of Approaches Warranted:** ☐ Adoptive parent and teen support groups x Education and training opportunities for adoptive parents ☐ Adoption competent mental health assistance services for parents and children ☐ Case management services for adoptive parents and children

Objective 6. Develop and provide an adoptive parent handbook.

Objective:					
Action Steps	**Measures/Benchmarks**	**Lead**	**Partners**	**Begin Date**	**End Date**
1. Develop an adoptive parent handbook to serve as a resource guide to assist prospective and current adoptive parents.	Guide is developed, currently under review by partners.	Yanila Llompart	Our Kids Full Case Management Agencies The Children's Trust Foster Adoptive Parent Association Adoptive parents	November 1st, 2009	March 1st, 2010
2. Send to printers.	Handbooks are available for distribution.	Tomas Diaz	Our Kids Full Case Management Agencies The Children's Trust Foster Adoptive Parent Association Adoptive parents	May 1st, 2010	June 1st, 2010
3. Arrange for distribution through Our Kids and the Full Case Management Agencies.	Handbooks are posted on the OK website and distributed to all current adoptive parents. Additional handbooks are provided to Full Case Management Agencies for distribution to prospective adoptive parents.	Julia Niarchos Tomas Diaz	Our Kids Full Case Management Agencies The Children's Trust Foster Adoptive Parent Association Adoptive parents	July 1st, 2010	August 30th, 2010
4. Review annually for accuracy and provide updates/edits to adoptive families.	Updates are provided through monthly subsidy mailings and postings on the OK website, possible newsletter. Incorporated in new printings, when needed.	Yanila Llompart	Our Kids Full Case Management Agencies The Children's Trust Foster Adoptive Parent Association Adoptive parents	April 2010	Annually through 2015

Strategy 7 .

By 30 June 2015, Circuit 11 will have operational an evening and weekend hotline to specifically meet the needs of adoptive parents in Miami-Dade County.

Priority Level: #7	**Priority Need:** Develop an evening and weekend hotline for adoptive parents.
Protective Factors to be Built by the Strategy: ☐Parental emotional resilience ☐Social connections ☐Knowledge of parenting and child development x Concrete support in times of need ☐Nurturing and attachment	**Types of Approaches Warranted:** ☐ Adoptive parent and teen support groups ☐ Education and training opportunities for adoptive parents ☐ Adoption competent mental health assistance services for parents and children ☐ Case management services for adoptive parents and children x Hotline

Objective 7. Develop an evening and weekend hotline for adoptive parents.

Objective:					
Action Steps	**Measures/Benchmarks**	**Lead**	**Partners**	**Begin Date**	**End Date**
1. Research how other programs have set up, staffed and funded hotlines, such as 211, Kinship program warm line, etc.	Viable options are identified for our community to provide this service.	Trudy Petkovich	The Children's Trust Our Kids Foster Adoptive Parent Association	August 1st 2010	October 30th, 2010
2. Collaborate with the Children's trust on the possible expansion of the 211 line to include the needs of post adoptive parents; or develop the specific knowledge within the 211 system to support the parents post adoptive needs.	Expansion or specific knowledge is acquired	Trudy Petkovich Perstephone	The Childrens Trust Foster Adoptive Parent Association	November 1st, 2010	January, 30th, 2011
3. Design a program for the hotline based on research and community input.	Program is designed.	Trudy Petkovich	The Children's Trust Our Kids Foster Adoptive Parent Association	January, 1st 2011	July 1st, 2011
4. Develop a start up and annual budget for the hotline and search for needed resources.	Budget is developed. Resources are identified. Resources are ongoing or identified and secured.	Trudy Petkovich Kadie Black	The Children's Trust Our Kids Foster Adoptive Parent Association	August 1st, 2011	June 30th, 2015
5. Identify a provider or organization to operate the hotline through ITN or RFP process.	A provider is identified.	Trudy Petkovich	Our Kids Foster Adoptive Parent Association Funding entity	Following identification of resources.	

6.	Begin implementation	Services begin and adoption community is aware of resource availability.	Trudy Petkovich	Our Kids Foster Adoptive Parent Association Additional funders and partners as identified through the process.	Following provider selection.	
7.	Work with local hotlines to identify ways they can better respond to calls from adoptive parents.	211 helpline and other hotlines are competent in addressing information needs of adoptive families.	Trudy Petkovich	The Children's Trust Our Kids Foster Adoptive Parent Association	September 1st, 2010	June 30th, 2015

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VI. MONITORING AND EVALUATION

Plans for monitoring progress and for determining the results of the efforts to support adoptive families.

Our Kids will monitor the Support of Adoptive Families on a quarterly basis. Our Kids will also conduct quarterly meetings with its full case management providers to address support of adoptive families. Over the next year, we will take a focused look at children with the goal of adoption and the services available to support their adoption. Our Kids Quality Assurance will monitor our progress towards providing the stated support and services for our adoptive families in Miami-Dade County.
At this time, it appears an annual/monitoring report is due on the following dates:

October 2010 Monitoring Report on progress from July 2010 to September 2010 (3 months)
April 2011 Monitoring Report on progress from October 2010 to March 2011 (6 months)
** July 2011 Annual report for fiscal year July 2010 to June 2011 and will include updates for April 2011 to June 2011

October 2011 Monitoring Report on progress from July 2011 to September 2011 (3 months)
April 2012 Monitoring Report on progress from October 2011 to March 2012 (6 months)
** July 2012 Annual report due for fiscal year July 2011 to June 2012 and will include updates for April 2012 to June 2012

October 2012 Monitoring Report on progress from July 2012 to September 2012 (3months)
April 2013 Monitoring Report on progress from October 2012 to March 2013 (6 months)
** July 2013 Annual report due for fiscal year July 2012 to June 2013 and will include updates for April 2013 to June 2013

October 2013 Monitoring Report on progress from July 2013 to September 2013 (3 months)
April 2014 Monitoring Report on progress from October 2013 to March 2014 (6 months)
** July 2014 Annual report due for fiscal year July 2013 to June 2014 and will include updates for April 2014 to June 2014

October 2014 Monitoring Report on progress from July 2014 to September 2014 (3 months)
April 2015 Monitoring Report on progress from October 2014 to March 2015 (6 months)
** July 2015 Annual report due for fiscal year July 2014 to June 2015

VI.A. MONITORING PLAN IMPLEMENTATION

The lead persons for each objective under the plan will participate in a regularly scheduled monthly conference call coordinated through the Our Kids quality assurance department. In addition, quarterly face to face meetings will be held to discuss progress and submit updates and any revisions to the plan, and review information needed for the annual progress report.

VI. B ANNUAL PROGRESS REPORTING

Monthly progress will be reflected in quarterly updates to the annual report.

At this time, it appears an annual/monitoring report is due on the following dates:

- July 2011 Annual report for fiscal year July 2010 to June 2011 and will include updates for April 2011 to June 2011
- July 2012 Annual report for fiscal year July 2011 to June 2012 and will include updates for April 2012 to June 2012
- July 2013 Annual report for fiscal year July 2012 to June 2013 and will include updates for April 2013 to June 2013
- July 2014 Annual report for fiscal year July 2013 to June 2014 and will include updates for April 2014 to June 2014
- July 2015 Annual report for fiscal year July 2014 to June 2015

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VII. BARRIERS

A description of barriers to the accomplishment of a comprehensive approach to the support of adoptive families. §39.001(8)(b)6.i

Adoption support groups – barriers include:

Communication – no computerized e-mail, regular address or phone lists available for communicating with the adoptive families and privacy issues relating to releasing this information to community groups.

Effective leadership – groups without effective leadership do not provide viable support to their members.

System wide support for developing and maintaining adoption support groups.

Adoption competent therapists – identifying professionals in the community who will participate in becoming certified. Also, how to pay for parent and other family participants. In the current economy, the $75 – 150 needed for counseling in one of the first items cut from a family's budget.

All proposed activities require some financial resources. A barrier may be the lack of available financial support, particularly if grantors cannot be found that are interested in assisting with the particular activity. Also, many of the people involved in these community efforts are not skilled in grant writing.

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VIII. RECOMMENDATIONS

Recommendations for changes that can be accomplished only at the state program level or by legislative action. §39.001(8)(b)6.j

1 – Revise the adoption subsidy payment system to allow for adjustments to the subsidy both up and down to accommodate the needs of the adoptive family. Example: right now no consideration is give to the high cost of child care, particularly for children ages birth to five, which is covered through the Early Learning Coalition subsidizes until the adoption is finalized. Other states provide a higher subsidy for those years recognizing the tremendous expense this represents for adoptive families, particularly single parent adoptions. Once the child enters public school full time, the subsidy is reduced.

2 – Amend the Medicaid State Plan to allow payment for adoptive family counseling for the parents and other family members of children adopted through the dependency system.

3 – Funding for many of these initiatives that are common to several circuits would be best managed through grant writing and applications on the state level.

4 – Adoption subsidies should be extended past the 18th birthday if the student is actively attending high school until graduation or age 23.

5 – Adoption subsidies should continue with the adopted child and new guardian in the event of the death of the adoptive parent(s) without the requirement of a second adoption.

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THANK YOU
CIRCUIT 11.